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Index to FAA Office of Aviation Medicine Reports: 1961 Through 2000

Introduction

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Final Report

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CARI Reports (1961-1963), and engaged in aviation medicine and reports published from 1961 throalphabetically by subject. A forew	ministration Office of Aviation Medi Civil Aeromedical Institute Reports I related activities. The index lists all ough 2000: chronologically, alphabet rord describes historical aspects of the cribes the index's sections, and explain	is presented for those FAA aviation medicine ically by author, and e Civil Aeromedical

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A Brief History of OAM Research Funding, Staffing, and Technical Report Production

W.E. Collins, Ph.D. and Gale G. Dills

With the establishment of the Civil Aeromedical Research Institute (CARI) in 1960, research staffing, funding, and the production of technical reports by the Office of Aviation Medicine (OAM) were initially centered in CARI. Indeed, the first two years of research publications (1961-62) were termed CARI reports. The use of the OAM logo and the like change in the designation of those reports began in 1963. Research funding also was tied to CARI/CAMI during the 1960s; later, Washington Headquarters retained funds designated as contract dollars and issued and monitored contracts in such areas as air traffic controller (ATC) selection, aspects of air piracy research, ATC color vision, aspects of aircraft maintenance, and others over the years. The discrepancies between CARI/ CAMI funding and overall Office of Aviation Medicine research funding is largely accounted for by the allocation and use of contract dollars from Washington Headquarters. CAMI has always been primarily a hands-on conductor of research and had relatively little or no annually contracted research until the 1990s. During that decade, an expansion of the vision for CAMI research and a concomitant increase in resources - both personnel and dollars - led to an enhanced approach to contracting and, for the first time in 1993, to awarding research grants in support of internal programmatic goals.

Nevertheless, the first two contracted studies by CARI/ CAMI were initiated early in its history, at about the same time, and resulted in final reports in October and November 1964. One of these, not surprisingly, dealt with air traffic controllers (Investigation of the Training-Performance Criteria for Several Federal Aviation Agency Occupational Specialties by M. Clinton Miller III, Department of Preventive Medicine and Public Health, University of Oklahoma Medical Center); the other (Vestibular Investigations in Mammals by R.D. Burns, Ph.D., University of Oklahoma, University of Oklahoma Research Institute, June 1962-July 1964) had the added benefit of providing CARI/CAMI with a model RS-2 Stille-LKB rotating chair for vestibular stimulation. The Stille device was employed extensively for decades as a research tool and to demonstrate aspects of spatial disorientation; it later became the basis for commercially produced disorientation trainers, and, to date, is still operable and used as needed.

Figures 1 and 2 show the history of appropriations and authorized positions for the OAM and for CARI/CAMI, respectively. Because the Institute always received the major share of the appropriations, the time course of dollar support in both graphs is similar and, during the 1960s, was veridical.

A similar situation obtains for the position allocation data in both curves with the exception of 1965 and 1986-88. The former case represented a peculiar drop from 100 to 79 as part of the agency order that changed CARI to CAMI; the level reverted back to 100 the following year. Except for 1965 and the 1986-88 period, during which 3 positions were moved from CAMI to the Washington office, all the research positions were nominally located in Oklahoma City. The displacement of those 3 positions was effected by Federal Air Surgeon Frank Austin, M.D., who used them to support the Headquarters OAM staff that was monitoring contract research. The positions were returned to CAMI in 1990.

Aeromedical research positions moved up from 62 in 1962 to a 100-level ceiling beginning in 1963, shortly after Stanley R. Mohler, M.D., had become CARI Director. The ceiling of 100 had been set initially by Mr. Albert Thomas' Congressional appropriations committee and was never exceeded. In 1965, the level dropped to 79 as part of the order when CARI was reorga-



Dr. S.R. Mohler (c. 1962)

nized as CAMI, but rose back to 100 in 1966 when positions at the defunct Georgetown Clinical Research Institute were transferred to CAMI. In 1974, the level dropped to 97 – allegedly on the basis of an error by the agency budget office at Washington Headquarters that was never corrected. Somewhat ironically, OAM research funding increased at about the same time due, in part, to agency support of the so-called "Rose Study" of air traffic controllers.

Overall OAM funding showed a modest linear increase from 1970-1978 and then leveled off for 5 years, but CAMI research dollars remained level over the same

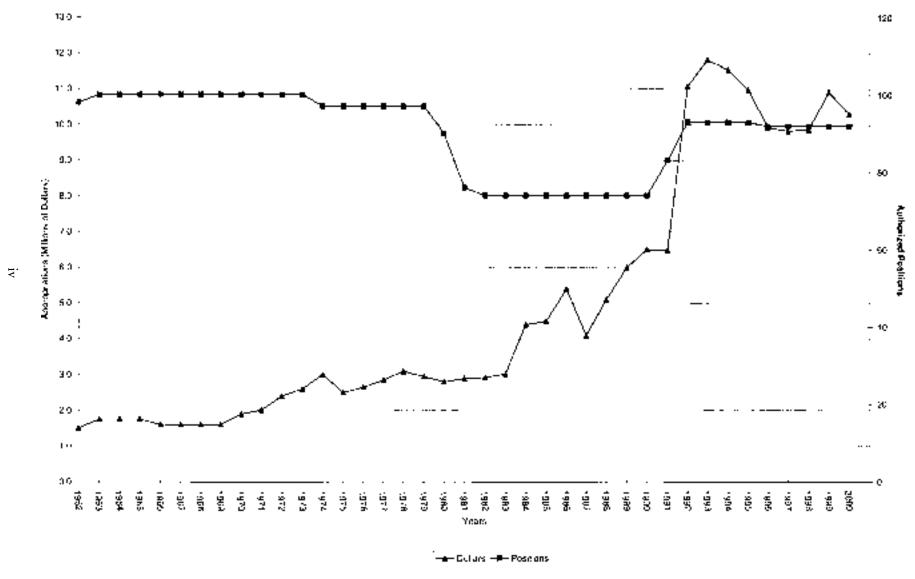


Figure 1. History of appropriations for the Office of Aviation Medicine: 1961-2000.

Civil Aeromedical Institute Research (1961-2000)

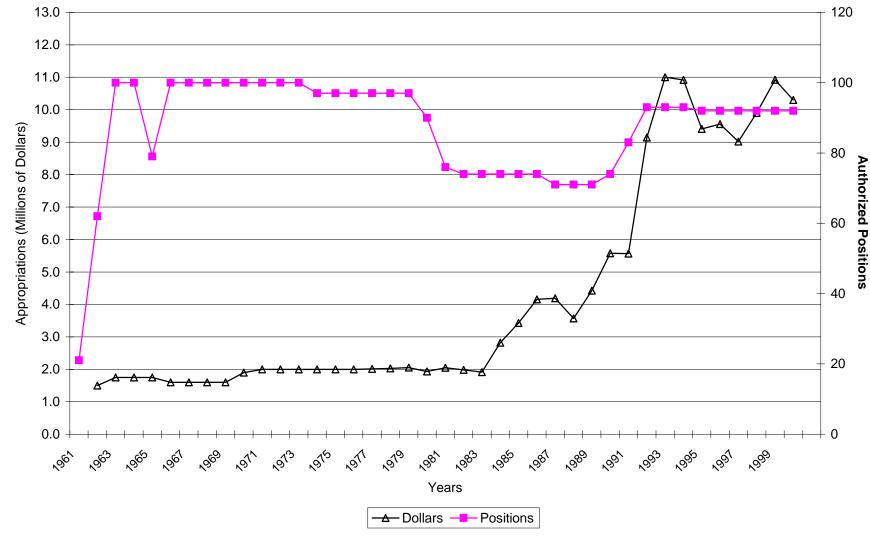


Figure 2. History of appropriations for the Civil Aeromedical Institute: 1961-2000.

OAM Reports Production: 1961 - 2000

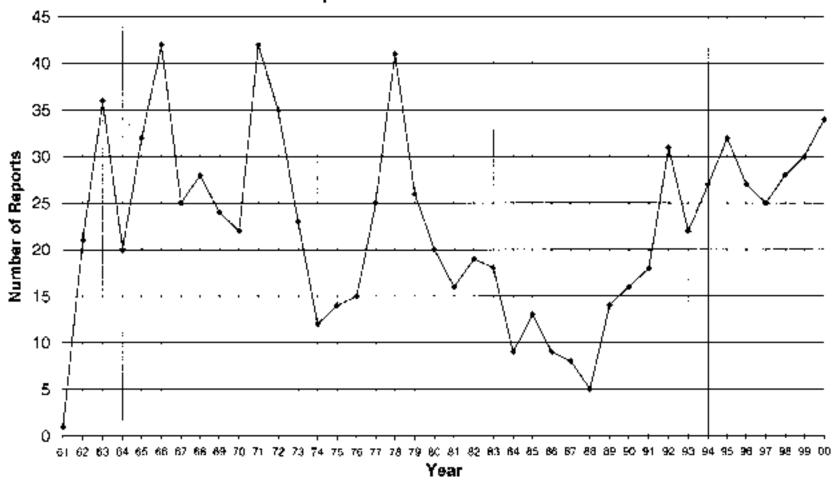


Figure 3. Office of Aviation Medicine Technical Reports: By Year, 1961-2000.

time period. During the 1978-83 period, the number of authorized positions fell on 3 occasions. The first (1980) was related to an "early out" program conducted by the agency and reduced the authorized number to 90 positions. Subsequent reductions occurred in 1981 (to 76 positions) and 1982, leveling off at 74 positions. Also, during this period, a change occurred in the allocation of positions. While previously (and subsequently) all positions were RE&D (i.e., Research, Engineering, and Development), during 1975-1983 from 58 to 77 of the positions were FE&D (Facilities, Equipment, and Development) slots; the remaining 16-20 positions were designated as RE&D. Those variations reflected Washington budget office decisions related to much larger FE&D and RE&D issues. Partly as a result of the increased emphases related to the controller strike, strike recovery, the Employee Attitude Survey, and a new look at selecting and training controllers (along with the diminishing amounts of research resources after CAMI personnel costs were deducted), some increase in OAM funding occurred from 1984-1986, a major part of which was assigned to the Institute.

J. Robert Dille, M.D., who had served as CAMI Director since 1965, retired at the end of 1987. Following several months of rotating acting CAMI managers, William E. Collins, Ph.D., was appointed deputy manager (the term "Director" was temporarily not used because agency officials had come to feel it conflicted with the titles of FAA regional and cen-



Dr. J. Robert Dille (c. 1963)

ter directors – it was later restored) in 1988 and CAMI Director in 1989. During that time negotiations to return the 3 CAMI research positions that had been relocated to the Washington office in 1987 were successful; the positions were reallocated to CAMI in 1990. Although the Institute had 74 authorized research positions, by 1988 only 57 full-time permanent personnel were on board and CAMI's research funding was not adequate for a larger base of personnel. Given the approximate 2-year lag in the normal budget process, an immediate concerted effort to negotiate an improvement in resources was needed at every level (Agency, Department, Office of Management and Budget (OMB), and the Congress). Those efforts were successfully undertaken and resulted

in significant increases in both positions and dollars. Positions jumped from 74 to 83 in 1991 and then to 93 in 1992. Funding went from less than \$4 million in 1987-88 to over \$5 million in 1990 to more than \$11 million in 1993.

It is perhaps of some interest that these staffing increases were almost topped during the 1993 budget process. At that time CAMI had successfully requested 5 more positions - uniquely the Agency was requesting no others - and had seen them retained during the first FAA-DOT-OMB pass through of the budget (although no new funding was being requested). The positions survived the final FAA cut but were dropped during the final DOT pass through by Admiral James B. Busey who had served as the FAA Administrator from 1989 - 1991 and had moved from there to a DOT position. The grounds reported for removing the 5 positions at that stage were that no new air traffic control or safety positions were being requested in the budget, and no funding for the 5 CAMI positions was in the budget. The OAM-CAMI position level stayed at 93.



Dr. W.E. Collins (c. 1965)

Throughout the first three decades of CARI/CAMI research, budgets were submitted through the Office of the Federal (nee Civil) Air Surgeon, and funding was provided to that office and distributed to the Institute. Aviation Medicine was a research budget line. By 1989, however, as part of a response to industry/professional organization/advisory group rec-

ommendations, the agency initiated a "human factors" research emphasis that included the hiring of a scientific and technical advisor for human factors. The appointee, Clay Foushee, Ph.D., began to develop a human factors research plan and to work with the agency budget officials. The agency research budget was divided into chapters and the new human factors thrust was assigned to Chapter 8. There was considerable interaction in the budget meetings regarding the title for Chapter 8 – Dr. Foushee and some others preferred "Human Factors" as the title to subsume aviation medicine, aspects of research at the FAA Technical Center (particularly with respect to air traffic controllers), and Washington-based research contracts in various human factors areas. However,

perseverance by aviation medicine in these budget meetings led finally to titling Chapter 8 as "Human Factors and Aviation Medicine" – an accomplishment largely attributable to the on-site work of William T. Shepherd, Ph.D., an OAM-based psychologist. The importance of maintaining the identity of aviation medicine research in this instance, and in a later instance regarding logos, transcends any purely nominal issues. Because the agency is largely geared to, and staffed in, regulatory, engineering, and development areas, the unique person-oriented research approach that typifies the OAM research programs needs to be imbedded in a similarly oriented office if it is to maintain its human-centered thrust.

The funding mechanisms subsequently changed. Dr. Foushee developed an office and a staff within the agency's aviation research organization and by 1992 CAMI was being funded directly from the research budget office while the contract research being conducted from the office of Aviation Medicine was given separate funds. In 1995, the latter transfer of funds ceased and, while aviation medicine's contract research from the Washington office continued with the small staff there, funding was drawn from the Office of Aviation Research (AAR) and not allocated to OAM. In 1997, a similar change was attempted for CAMI funding but a case was vigorously and successfully made to allocate immediately to CAMI each year's funding for all "in-house" costs (i.e., everything except contracts and grants for research by outside organizations) and to follow-up during the first quarter of the year (beginning in FY-98) with CAMI's contract research/grants funding. In 1996, the Congressional appropriation for all of FAA's RE&D funding changed, without notice, from a "no-year appropriation" to a "3year appropriation."

CAMI's research productivity is largely defined by its output of technical reports. Indeed, it is probably the best indicator of its published (or public) research results. Such a measure, while of singular importance, represents only part of the value derived from its research program. CAMI researchers also publish in scientific journals, make scientific presentations at

national and international meetings, give safety lectures, provide data and knowledge for educational purposes, and serve as agency, department, national, and international consultants in their areas of expertise. However, as is evident from Figure 3, productivity as measured by technical reports was highly variable irrespective of funding levels during the first two decades. The peak in 1978 is partly attributable to some extra efforts to complete projects before a 1979 "early out" program by the agency to reduce overall staffing levels. From that peak, however, two clear trends emerged. Productivity dropped steadily from 1978 to 1988 to a low of 5 reports; it then increased steadily to an average of about 28 per year during the later half of the 1990's. It is perhaps of some interest that in 1995, AAR developed a logo and initiated an undertaking to use that logo on OAM reports - first in place of the OAM logo, later along with it. Pursuit of both alternatives was discontinued after several months of intermittent discussions to insure the integrity of the medical programs.

The position gains (to 93) were later tempered when the agency introduced a "buy out" program in 1994 (along with a required change in the ratio of employees to supervisors/managers — to reduce the size of the supervisory staff) as part of U.S. Vice President Gore's goal to reduce the size of government. As a result, the agency's overall research program was required to reduce its number of authorized positions and restrict filling the remaining positions by 7 positions per year for the following 3 years. CAMI was able to retain 92 authorized positions (an initial determination to set the level at 88, based on prior-year vacancies, was successfully changed), and the allowed employment level (staffing ceiling) settled at 89 in meeting these agency goals. Those levels were maintained through the year 2000.

Similarly, the peak funding levels achieved by CAMI in 1993 and 1994 were affected following the 1994 "buyout" by reductions in 1995 - 1997; a return to those peak levels began in 1998 and was sustained in years 1999 and 2000.

The data in this report were derived from analyses and resolution of budgetary documents and memoranda initiated at the Aeronautical Center, OAM, and CARI/CAMI.

How to use the Index

The Index is organized in three sections:

- 1. Chronological Index: A cumulative list of all research reports from 1961 through 2000.
- 2. Author Index: An index of authors, in alphabetical order.
- 3. Subject Index: An index of subjects, listed in alphabetical order.

Some examples are:

00-19 Nakagawara, V.B., Wood, K.J., and Montgomery, R.W: Refractive surgery in aircrew members who fly for scheduled and non-scheduled civilian airlines.

Above: This is an entry from the **Chronological Index** of research reports, shown in cumulative sequence.

Bailey, L.L. 96-24, 98-24, 99-17, 99-24, 99-25, 99-27, 00-14, 00-17, 00-25, 00-28.

Left: This is an entry from the **Author Index**, which lists all of the research reports prepared by an author or co-author.

Accidents

- ... age of pilots, 77-10.
- ... agricultural aircraft, 66-27, 66-30, 72-15, 78-31, 80-3.
- ... alcohol involved, 66-29, 68-16, 78-31, 80-4, 92-24, 98-5, 00-21.
- ... analyses of injuries, 70-16, 71-3, 72-15, 81-10, 82-7.

Left: An example of entries in the **Subject Index**; refers to all reports that pertain to a specific topic.

REPORT NUMBERS

98-23 Broach, D. (Editor): Recovery of the FAA Air Traffic Control specialist workforce, 1981-1992. ADA355135

Above: The first numbers (98-23) refer to the year and chronological number of the report. This is an abbreviated portion of the official number given each report and is found in the upper left of the report's cover page. The full report number of "98-23" is DOT/FAA/AM-98/23. The "ADA355135" is the number appended to the report by the National Technical Information Service. Keep the number system in mind when ordering.

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Contents

Part I Chronological Index	- 1
Part II Author Index	49
Part III Subject Index	59

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PART I: CHRONOLOGICAL INDEX

FAA Office of Aviation Medicine Reports: 1961 through 2000

1961	1961 through 2000
61-1	Trites, D. K: Problems in air traffic management: I. Longitudinal prediction of effectiveness of air traffic controllers. AD268954
1962	
62-1	Swearingen, J. J., Wheelwright, C. D., and Garner, J. D: An analysis of sitting areas and pressures of man. AD271138
62-2	Cobb, B. B., Jr: Problems in air traffic management: II. Prediction of success in air traffic controller school. N62-10354
62-3	Trites, D. K., and Cobb, B. B., Jr: Problems in air traffic management: III. Implications of age for training and job performance of air traffic controllers. N62-10353
62-4	Swearingen, J. J., and Mohler, S. R: Sonotropic effects of commercial air transport sound on birds. AD280212
62-5	Iampietro, P. F., and Goldman, R: Prediction of energy cost of treadmill work. AD280607
62-6	Balke, B: Human tolerances. AD421156
62-7	Hasbrook, A. H., and Earley, J. C: Failure of rearward-facing seat backs and resulting injuries in a survivable transport accident. AD421157
62-8	Smith, P. W: Toxic hazards in aerial application. AD421158
62-9	Hasbrook, A.H., Garner, J. D., and Snow, C. C: Evacuation pattern analysis of a survivable commercial aircraft crash. AD282893
62-10	Daugherty, J. W., Lacey, D. E., and Korty, P: Problems in aerial application: I. Some biochemical effects of lindane and dieldrin on vertebrates. AD288413
62-11	Hawkes, G. R: Tactile communication. AD288414
62-12	Dille, J.R., Newton, N. L., and Culver, J. F: The effects of simulated altitude on penetrating eye injuries. AD288415
62-13	Swearingen, J. J., Hasbrook, A. H., Snyder, R, G., and McFadden, E. B: Kinematic behavior of the human body during deceleration. AD283938
62-14	Swearingen, J. J: Determination of centers of gravity of man. AD287156
62-15	Gogel, W. C: The visual perception of size and distance. AD287197
62-16	Hawkes, G. R: Absolute identifications of cutaneous stimuli varying in both intensity level and duration. AD295134
62-17	Collins, W. E: Manipulation of arousal and its effects on human vestibular nystagmus induced by caloric irrigation and angular accelerations. AD290348
62-18	Hinshaw, L. B., Brake, C. M., Iampietro, P. F., and Emerson, T. E., Jr: Effect of increased venous pressure on renal

hemodynamics. AD295137

- 62-19 Snyder, R. G: A case of survival of extreme vertical impact in seated position. AD295136
- 62-20 Mohler, S. R: Civil aeromedical research: Responsibilities, aims, and accomplishments. AD295135
- 62-21 McFadden, E. B., Raeke, J. W., and Young, J. W: An improved method for determining the efficiency of crew and passenger oxygen masks. AD297835

- 63-1 Emerson, T. E., Jr., Hinshaw, L. B., Brake, C. M., and Iampietro, P. F: The development of reversible hematuria and oliguria following elevation of renal venous pressure. AD299775
- 63-2 Mohler, S. R., and Dille, J. R: Resume and index of reports of the Civil Aeromedical Research Institute, 1961-1962. AD431924
- 63-3 Collins, W. E: Observations on the elicitation of secondary and inverted primary nystagmus from the cat by unilateral caloric irrigation. AD413456
- Daugherty, J. W., Lacey, D. E., and Korty, P: Problems in aerial application: II. Effects of chlorinated hydrocarbons on substratelinked phosphorylation. AD418504
- 63-5 Melton, C. E., Jr: Neural control of the ciliary muscle. AD413392
- 63-6 Balke, B: A simple field test for the assessment of physical fitness. AD413393
- 63-7 Tobias, J. V., and Jeffress, L. A: Relation of earphone transient response to measurement of onset-duration. AD413391
- 63-8 McKenzie, J. M., Fowler, P. R., and Lyne, P. J: Calibration of an electronic counter and pulse height analyzer for plotting erythrocyte volume spectra. AD425598
- 63-9 Swearingen, J. J., and McFadden, E. B: Studies of air loads on man. AD602207
- 63-10 Gogel, W. C: The perception of depth from binocular disparity. AD429827
- 63-11 Lategola, M. T: In vivo measurement of total gas pressure in mammalian tissue. AD425537
- 63-12 Nagle, F. J., Balke, B., Ganslen, R. V., and Davis, A. W: The mitigation of physical fatigue with Spartase. AD429001
- 63-13 Collins, W. E: Primary, secondary, and caloric nystagmus of the cat following habituation to rotation. AD428756
- 63-14 Collins, W. E: Nystagmus responses of the cat to rotation and to directionally equivalent and nonequivalent stimuli after unilateral caloric habituation. AD425565
- 63-15 Snyder, R. G: Human survivability of extreme impacts in free- fall. AD425412
- 63-16 Emerson, T. E., Jr., Brake, C. M., and Hinshaw, L. B: Mechanisms of action of the insecticide endrin. AD431299
- 63-17 Tobias, J. V: Application of a "relative" procedure to a problem in binaural beat perception. AD428899
- 63-18 Balke, B: Experimental evaluation of work capacity as related to chronological and physiological aging. AD431301
- 63-19 Wernick, J. S., and Tobias, J. V: A central factor in pure tone auditory fatigue. AD428737
- 63-20 Gogel, W. C: The visual perception of spatial extent. AD432587

- 63-21 Tang, P. C., and Dille, J. R: In-flight loss of consciousness; a case report. AD430394
- 63-22 Hinshaw, L. B., Page, B. B., Brake, C. M., Emerson, T. E., Jr., and Masucci, F. D: The mechanisms of intrarenal hemodynamic changes following acute arterial occlusion. AD431302
- 63-23 Higgins, E. A., Iampietro, P. F., Adams, T., and Holmes, D. D: The effects of a tranquilizer on body temperature. AD432484
- 63-24 Dille, J. R., and Smith, P. W: Central nervous system effects of chronic exposure to organophosphate insecticides. AD434090
- 63-25 Adams, T., Funkhouser, G. E., and Kendall, W. W: A method for the measurement of physiologic evaporative water loss. AD603418
- 63-26 Reins, D. A., Holmes, D. D., and Hinshaw, L. B: Acute and chronic effects of the insecticide endrin on renal function and renal hemodynamics. AD602206
- 63-27 Dille, J. R., Crane, C. R., and Pendergrass, G. E: The flammability of lip, face, and hair preparations in the presence of 100% oxygen. AD602204
- 63-28 Gogel, W. C: Size cues and the adjacency principle. AD602205
- 63-29 Collins, W. E: Task-control of arousal and the effects of repeated unidirectional angular acceleration on human vestibular responses. AD603419
- 63-30 Snyder, R. G., Ice, J., Duncan, J. C., Hyde, A. S., and Leverett, S., Jr: Biomedical research studies in acceleration. AD601531 Supplement—AD801793
- 63-31 Trites, D. K., and Cobb, B. B., Jr: Problems in air traffic management: IV. Comparison of preemployment, job-related experience with aptitude tests as predictors of training and job performance of air traffic control specialists. AD603416
- 63-32 Hinshaw, L. B., Emerson, T. E., Jr., and Brake, C. M: Mechanism of autoregulation in the intact kidney. AD603417
- 63-33 Dill, D. B., Robinson, S. Balke, B., and Newton, J. L: Work tolerance: Age and altitude. AD603932
- 63-34 Ganslen, R. V., Balke, B., Phillips, E. E., and Nagle, F: Effects of some tranquilizing, analeptic, and vasodilating drugs on physical work capacity and orthostatic tolerance. AD603930
- 63-35 Pearson, R. G: Human factors aspects of lightplane safety. AD603931
- Tech. Pub. #1 Collins, W. E., Tobias, J. V., Capps, M. J., and Allen, M. E: Annotated bibliography of recently translated material.

 I. AD424640

- Wentz, A. E: Studies on aging in aviation personnel. AD456652
- Naughton, J., Balke, B., and Nagle, F: The effect of physical conditioning on an individual before and after suffering a myocardial infarction. AD456653
- Nagle, F. J., and Balke, M: The gradational step test for assessing cardiorespiratory capacity: An experimental evaluation of treadmill and step test procedures. AD456654
- 64-4 Spieth, W: Cardiovascular health status, age, and psychological performance. AD453578

- 64-5 Moser, K. M: Current status of clot dissolution therapy. AD453579
- 64-6 Seipel, J. H., and Wentz, A. E: Unsuspected neurologic disease in aviation personnel: Survival following seizures in flight. AD453580
- 64-7 Houk, V. N., Hufnagel, C. A., McClenathan, J. E., and Moser, K. M: Chronic thrombotic obstruction of major pulmonary arteries. AD453581
- 64-8 Moser, K. M., Perry, R. B., and Luchsinger, P. C: Cardiopulmonary consequences of pyrogen-induced hyperpyrexia in man.
- 64-9 Freud, S. L: Duration of spiral aftereffect as a function of retinal size, retinal place, and hemiretinal transfer. AD618588
- 64-10 Freud, S. L: Duration as a measure of the spiral aftereffect. AD618589
- 64-11 Pinkerson, A. L., Kot, P. A., and Knowlan, D. M: Effect of glyceryl trinitrate on pulmonary vasculature of anesthetized dogs.
- 64-12 Scarborough, W. R: Comments on progress in ballistocardiographic research and the current state of the art. AD455651
- 64-13 Gogel, W. C: The size cue to visually perceived distance. AD456655
- 64-14 Capps, M. J., and Collins, W. E: Effects of bilateral caloric habituation on nystagmus responses of the cat. AD455652
- 64-15 Collins, W. E., and Huffman, H. W: Design and performance characteristics of a mechanically driven vestibular stimulator. AD456656
- 64-16 Tobias, J. V., Collins, W. E., and Allen, M. E. Aviation medicine translations: Annotated bibliography of recently translated material. II. AD456670
- 64-17 Freud, S. L: The physiological locus of the spiral aftereffect. AD611881
- 64-18 Melton, C. E., Jr: Physiological recordings from pilots operating an aircraft simulator. AD456671
- 64-19 Perloff, J. K: The recognition of strictly posterior myocardial infarction by conventional scalar electrocardiography. AD611882
- 64-20 FAA Aviation Medical Library: Aviation medical papers and reports: a bibliography. AD613364
- 1965
- 65-1 Capps, M. J., and Collins, W. E: Auditory fatigue: Influence of mental factors. AD459636
- 65-2 Collins, W. E., and Capps, M. J. Effects of several mental tasks on auditory fatigue. AD459637
- 65-3 Reighard. H. L: Medical services at airports. AD611883
- 65-4 Seipel, J. H., Ziemnowicz, S. A. R., and O'Doherty, D. S: Cranial impedance plethysmography—Rheoencephalography as a method of detection of cerebrovascular disease. AD611884
- 65-5 Hauty, G. T., Trites, D. K., and Berkley, W. J: Biomedical survey of ATC facilities: I. Incidence of self-reported symptoms. AD689806

- 65-6 Hauty, G. T., Trites, D. K., and Berkley, W. J: Biomedical survey of ATC facilities: II. Experience and age. N66-16669
- Mohler, S. R., Swearingen, J. J., McFadden, E. B., and Garner, J. D: Human factors of emergency evacuation. AD459638
- Van Brummelen, A. G. W., Scarborough, W. R., and Josenhans, W. K. T: On the elimination of pulse wave velocity in stroke volume determination from the ultralow frequency displacement ballistocardiogram. AD612450
- 65-9 Lowenstein, 0., Feinberg, R., and Loewenfeld, I: Pupillary movements during acute and chronic fatigue. AD612451
- 65-10 O'Connor, W. F., and Pearson, R. G: ATC system error and appraisal of controller proficiency. N66-16583
- 65-11 Gogel, W. C: The equidistance tendency and its consequences: Problems in depth perception. AD621432
- 65-12 Snyder, R. G: Survival of high-velocity free-falls in water. AD621021
- 65-13 Mohler, S. R: Fatigue in aviation activities. AD620022
- 65-14 Snow, C. C., and Hasbrook, A. H: The angle of shoulder slope in normal males as a factor in shoulder-harness design. AD653920
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- 65-16 Hauty, G. T., and Adams, T: Pilot fatigue: Intercontinental jet flight: Oklahoma City-Tokyo. AD621433
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- 65-19 Cobb, B. B., Jr: Problems in air traffic management: V. Identification and potential of aptitude test measures for selection of tower air traffic controller trainees. AD620722
- 65-20 Swearingen, J. J: Tolerances of the human face to crash impact. AD621434
- 65-21 Trites, D. K: Problems in air traffic management: VI. Interaction of training-entry age with intellectual and personality characteristics of air traffic control specialists. AD620721
- 65-22 Trites, D. K., Miller, M. C., and Cobb, B. B., Jr: Problems in air traffic management. VII. Job and training performance of air traffic control specialists—measurement, structure, and prediction. AD649292
- 65-23 Swearingen, J. J., and Young, J. W: Determination of centers of gravity of children, sitting and standing. AD661865
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- 65-25 Feinberg, R., and Podolak, E: Latency of pupillary reflex to light stimulation and its relationship to aging. AD689809
- 65-26 Snow, C. C., and Snyder, R. G: Anthropometry of air traffic control trainees. N66-25185
- 65-27 Brake, C. M., Reins, D., Wittmers, L. E., and Hinshaw, L. B. Intrarenal hemodynamic changes following acute partial renal arterial occlusion. AD649263

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- 65-30 Hauty, G. T., and Adams, T: Phase shifts of the human circadian system and performance deficit during the periods of transition: III. North-South flight. AD689812
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- 66-3 Mohler, S. R., and Swearingen, J. J: Cockpit design for impact survival. AD687411
- 66-4 Tobias, J. V: A table of intensity increments. AD642113
- 66-5 Clark, G: Problems in aerial application: A comparison of the effects of dieldrin poisoning in cold-adapted and room-temperature mammals. N66-30197
- 66-6 Fiorica, V: Fatigue and stress studies: An improved semiautomated procedure for fluorometric determination of plasma catecholamines. AD653748
- 66-7 McFadden, E. B: Evaluation of the physiological protective efficiency of a new prototype disposable passenger oxygen mask. AD644118
- 66-8 Mohler, S. R: The predominant causes of crashes and recommended therapy. AD639779
- 66-9 Young, J. W: Selected facial measurements of children for oxygen mask design. AD640062
- 66-10 O'Connor, W. F., and Pendergrass, G. E: Effects of decompression on operator performance. AD675774
- 66-11 Hinshaw, L. B., Reins, D. A., Emerson, T. E., Jr., Rieger, J. A., Jr., Stavinoha, W. B., Fiorica, V., Solomon, L. A., and Holmes, D. D: Problems in aerial application: I.—V. AD660199
- 66-12 Swearingen, J. J: Injury potentials of light-aircraft instrument panels. AD642114
- 66-13 McFadden, E. B., and Simpson, J. M: Flotation characteristics of aircraft-passenger seat cushions. AD642349
- 66-14 Iampietro, P. F., Fiorica, V., Dille, J. R., Higgins, E. A., Funkhouser, G., and Moses, R: Problems in aviation personnel: Influence of a tranquilizer on temperature regulation in man. AD638733
- 66-15 O'Connor, W. F., Scow, J., and Pendergrass, G. E: Hypoxia and performance decrement. AD639780

- 66-16 Lategola, M. T., Harrison, H. F., and Barnard, C: The aeromedical assessment of human systolic and diastolic blood-pressure transients without direct arterial puncture. AD639615
- 66-17 Naughton, J., Shanbour, K., Armstrong, R., McCoy, J., and Lategola, M. T: Problems in aeromedical certification: Cardiovascular responses to exercise following myocardial infarction. AD640970
- 66-18 Swearingen, J. J: Evaluation of head and face injury potential of current airline seats during crash decelerations. AD653869
- 66-19 Pearson, R. G: Performance tasks for operator-skills research. AD642115
- 66-20 McFadden, E. B., and Lategola, M. T: Evaluation of the Sierra hanging quick-don crew pressure-breathing oxygen mask. AD645493
- 66-21 Naughton, J., Lategola, M. T., and Shanbour, K: Clinical aviation medicine: A physical-conditioning program for cardiac patients. AD640969
- 66-22 Gogel, W. C., and Mertens, H. W: Problems in depth perception: Perceived size and distance of familiar objects. AD641477
- 66-23 Iampietro, P. F., and Adams, T: The achievement of thermal balance and its maintenance during environmental stress. AD642350
- 66-24 Agee, F. L., Jr., and Gogel, W. C: Problems in depth perception: Equidistance judgments in the vicinity of a binocular illusion. AD641476
- 66-25 Mohler, S. R., Freud, S. L., Veregge, J. E., and Umberger, E. L: Physician flight accidents. AD648768
- 66-26 Clark, G: Problems in aerial application: Histochemistry of Weil stain on liver. AD652599
- 66-27 Dille, J. R., and Morris, Edward W: Human factors in general aviation accidents. AD640971
- 66-28 Mohler, S. R: Oxygen in general aviation. AD645497
- 66-29 Mohler, S. R: Recent findings on the impairment of airmanship by alcohol. AD644119
- 66-30 Mohler, S. R., and Harper, C. R: Protecting the Ag pilot. AD641478
- Von Rosenberg, C. W., Keen, F. R., and Mohler, S. R: The "stall barrier" as a new preventive in general aviation accidents. AD642351
- 66-32 Mohler, S. R., and Hasbrook, A. H: In-flight response to a new non-gyroscopic blind flight instrument. AD641479
- 66-33 Young, J. W: Recommendations for shoulder restraint installation in general aviation aircraft. AD646054
- 66-34 Clark, G: Problems in aerial application: A comparison of the acute effects of endrin and carbon tetrachloride on the livers of rats and of the residual effects one month after poisoning. AD645494
- 66-35 Melton, C. E., Jr., and Wicks, S. M. Pilot vision considerations: The effect of age on binocular fusion time. AD645495
- 66-36 Nagle, F. J., Naughton, J., and Balke, B: Clinical aviation medicine research: Comparison of simultaneous measurements of intra-aortic and auscultatory blood pressure with pressure-flow dynamics during rest and exercise. AD645496

- 66-37 Collins, W. E: Adaptation to vestibular disorientation. III. Influence on adaptation of interrupting nystagmic eye movements with opposing stimuli. AD649615
- 66-38 Mertens, H. W: A homogeneous field for light adaptation.
- 66-39 Melton, C. E., Jr., Higgins, E. A., Saldivar, J. T., and Wicks, S. M: Exposure of men to intermittent photic stimulation under simulated IFR conditions. AD646872
- 66-40 Swearingen, J. J. Evaluation of various padding materials for crash protection. AD647048
- 66-41 McKenzie, J. M., and Fiorica, V: Physiological responses of pilots to severe-weather flying. AD646871
- 66-42 Garner, J. D., and Blethrow, J. G: Emergency evacuation tests of a crashed L-1649. AD645423

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- 67-2 Mertens, R. A., and Collins, W. E: Adaptation to vestibular disorientation. IV. Responses to angular acceleration and to bilateral caloric stimulation following unilateral caloric habituation. AD653696
- 67-3 McFadden, E. B: Development of techniques for evaluating the physiological protective efficiency of civil aviation oxygen equipment. AD659498
- 67-4 McFadden, E. B., Reynolds, H. I., and Funkhouser, G. E: A protective passenger smoke hood. AD657436
- 67-5 Fowler, P. R., and McKenzie, J. M: Problems in aerial application: Detection of mild poisoning by organophosphorus pesticides using an automated method for cholinesterase activity. AD656211
- 67-6 Collins, W. E., and Guedry, F. E., Jr: Adaptation to vestibular disorientation. V. Eye-movement and subjective turning responses to two durations of angular acceleration. N67-38956
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- 67-8 Lewis, M. F., and Ashby, F. K: Diagnostic tests of color-defective vision: Annotated bibliography, 1956-1966. AD660200
- 67-9 McFadden, E. B., Harrison, H. F., and Simpson, J. M: Performance characteristics of constant-flow phase dilution oxygen mask designs for general aviation. AD660201
- 67-10 Rowland, R. C., Jr., and Tobias, J. V: Interaural intensity difference limen. AD661235
- 67-11 Seipel, J. H: The biophysical basis and clinical applications of rheoencephalography. AD673082
- 67-12 Collins, W. E: Adaptation to vestibular disorientation. VII. Special effects of brief periods of visual fixation on nystagmus and sensations of turning. AD659192
- 67-13 Young, J. W: A functional comparison of basic restraint systems. AD660202
- 67-14 Swearingen, J. J: An evaluation of potential decompression hazards in small pressurized aircraft. AD660203
- 67-15 Melton, C. E., Jr., and Wicks, S. M: In-flight physiological monitoring of student pilots. AD665660

- 67-16 Lewis, M. F: Cross-modality matching of loudness to brightness for flashes of varying luminance and duration. AD664463
- 67-17 Funkhouser, G. E., and Billings, S. M: A portable device for the measurement of evaporative water loss. AD664465
- 67-18 Gogel, W. C: Cue-enhancement as a function of task-set. AD664466
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- 67-20 Gogel, W. C., and Mertens, H. W: Perceived depth between familiar objects. AD665293
- 67-21 Crane, C. R., and Sanders, D. C: Evaluation of a biocidal turbine-fuel-additive. AD665661
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- 67-23 Veregge, E. J: Type airman certification as related to accidents. AD663688
- 67-24 Lewis, M. F., and Mertens, H. W: Reaction time as a function of flash luminance and duration. AD664464
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- 68-4 Fiorica, V., Burr, M. J., and Moses, R: Contribution of activity to the circadian rhythm in excretion of magnesium and calcium. AD674416
- 68-5 Booze, C. F., Jr: Usage of combined airman certification by active airmen: An active airman population estimate. AD678947
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- 68-8 Mohler, S. R., Dille, J. R., and Gibbons, H. L: Circadian rhythms and the effects of long-distance flights. AD672898
- 68-9 Siegel, P. V., and Booze, C. F., Jr: A retrospective analysis of aeromedical certification denial actions. January 1961—December 1967. AD675521
- 68-10 Collins, W. E., and Schroeder, D. J: The spiral aftereffect: Influence of stimulus size and viewing distance on the duration of illusory motion. AD673644
- 68-11 Hasbrook, A. H., and Young, P. E: Pilot response to peripheral vision cues during instrument flying tasks. AD684804

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- 68-14 Cobb, B. B., Jr: A comparative study of air traffic trainee aptitude-test measures involving Navy, Marine Corps, and FAA controllers. AD686669
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- 68-17 Thackray, R. I., and Pearson, D. W: The effects of cognitive appraisal of stress on heart rate and task performance. AD687413
- 68-18 Higgins, E. A., Davis, A. W., Jr., Vaughan, J. A., Funkhouser, G. E., and Galerston, E. M: The effects of alcohol at three simulated aircraft cabin conditions. AD686671
- 68-19 Snyder, R. G., and Snow, C. C: Fatal injuries resulting from extreme water impact. AD688424
- 68-20 Lewis, M. F: Two-flash thresholds as a function of flash luminance and area. AD686672
- 68-21 Tobias, J. V: Cockpit noise intensity: Fifteen single-engine light aircraft. AD686425
- 68-22 Hasbrook, A. H: A comparison of effects of peripheral vision cues on pilot performance during instrument flight in dissimilar aircraft simulators. AD688425
- 68-23 Fiorica, V: A table for converting pH to hydrogen ion concentration [H+] over the range 5-9. AD688120
- 68-24 Snyder, R. G., Snow, C. C., Crosby, W. M., Hanson, P., Fineg, J., and Chandler, R: Impact injury to the pregnant female and fetus in lap belt restraint. AD689359
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- 69-6 Chiles, W. D., Bruni, C. B., and Lewis, R. A: Methodology in the assessment of complex human performance: The effects of signal rate on monitoring a dynamic process. AD697943
- 69-7 Pearson, D. W., and Thackray, R. I: Consistency of performance change and autonomic response as a function of expressed attitude toward a specific stress situation. AD697944
- 69-8 Thackray, R. I: Patterns of physiological activity accompanying performance on a perceptual-motor task. AD697945
- 69-9 Chiles, W. D., Gibbons, H. L., and Smith, P. W: Effects of two common medications on complex performance. AD703631
- 69-10 Iampietro, P. F., Chiles, W. D., Higgins, E. A., Gibbons, H. L., Jennings, A. E., and Vaughan, J. A: Complex performance during exposure to high temperatures. AD703632
- 69-11 Booze, C. F., Jr: Occupations of active airmen. AD704474
- 69-12 Melton, C. E., Jr., Hoffmann, S. M., and Delafield, R. H: The use of a tranquilizer (chlordiazepoxide) in flight training. AD703221
- 69-13 Snyder, R. G., Snow, C. C., Young, J. W., Price, G. T., and Hanson, P. G. Experimental comparison of trauma in lateral (+Gy), rearwardfacing (+Gx), and forward-facing (-Gx) body orientations when restrained by lap belt only. AD707185
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- 69-15 Williams, M. J., and Collins, W. E: The spiral aftereffect. II. Some influences of visual angle and retinal speed on the duration and intensity of illusory motion. AD703634
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- 69-17 Siegel, P. V., Gerathewohl, S. J., and Mohler, S. R: Time-zone effects on the long-distance air traveler. AD702443
- 69-18 Siegel, P. V., Mohler, S. R., and Cierebiej, A: The safety significance of aircraft accident post mortem findings. AD704473
- 69-19 Pearson, D. W., Clark, G., and Moore, C. M: A comparison of the behavioral effects of various levels of chronic disulforon poisoning. AD704470
- 69-20 Collins, W. E., and Updegraff, B. P: Adaptation to vestibular disorientation. XI. The influence of specific and nonspecific gravireceptors on nystagmic responses to angular acceleration. AD704471
- 69-21 Thackray, R. I., and Touchstone, R. M: Recovery of motor performance following startle. AD704472
- 69-22 Swearingen, J. J., Badgley, J. M., Braden, G. E., and Wallace, T. F: Determination of centers of gravity of infants. AD708514
- 69-23 Brecher, M. H., and Brecher, G. A: Motor effects from visually induced disorientation in man. AD708425
- 69-24 Gerathewohl, S. J.: Fidelity of simulation and transfer of training: A review of the problem. AD706744

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- 70-4 Crane, C. R., Sanders, D. C., and Abbott, J. K: Studies on the storage stability of human blood cholinesterases: I. AD714028
- 70-5 Higgins, E. A., Vaughan, J. A., and Funkhouser, G. E: Blood alcohol concentrations as affected by combinations of alcoholic beverage dosages and altitudes. AD709328
- 70-6 Tobias, J. V: Auditory processing for speech intelligibility improvement. AD717394
- 70-7 Hasbrook, A. H., and Rasmussen, P. G: Pilot heart rate during in-flight simulated instrument approaches in a general aviation aircraft. AD711268
- 70-8 Fiorica, V., Higgins, E. A., Lategola, M. T., Davis, A. W., Jr., and Iampietro, P. F: Physiological responses of men during sleep deprivation. AD713590
- 70-9 Gerathewohl, S. J., Morris, Everett W., and Sirkis, J. A: Anti-collision lights for the supersonic transport (SST). AD713488
- 70-10 Collins, W. E., Schroeder, D. J., Rice, N., Mertens, R. A., and Kranz, G: Some characteristics of optokinetic eyemovement patterns: A comparative study. AD715440
- 70-11 Revzin, A. M: Some acute and chronic effects of endrin on the brain. AD715452
- 70-12 Mohler, S. R: Physiologically tolerable decompression profiles for supersonic transport type certification. AD713055
- 70-13 Crane, C. R., Sanders, D. C., and Abbott, J. K: A comparison of three serum cholinesterase methods. AD715439
- 70-14 Karson, S., and O'Dell, J. W: Performance ratings and personality factors in radar controllers. AD715247
- 70-15 Lewis, M. F., and Mertens. H. W: Two-flash thresholds as a function of comparison stimulus duration. AD716645
- 70-16 Snow, C. C., Carroll, J. J., and Allgood, M. A: Survival in emergency escape from passenger aircraft. AD735388
- 70-17 Collins, W. E: Effective approaches to disorientation familiarization for aviation personnel. AD719003
- 70-18 Lategola, M. T., Fiorica, V., Booze, C. F., Jr., and Folk, E. D: Comparison of status variables among accident and nonaccident airmen from the active airman population. AD722148
- 70-19 Garner, J. D., and Blethrow, J. G: Evacuation tests from an SST mockup. AD720627
- 70-20 McFadden, E. B., and Smith, R. C: Protective smoke hood studies. AD727021
- 70-21 Lategola, M. T., and Harrison, H. F: A device and method for rapid indirect measurement of human systolic and diastolic blood pressures. AD722032
- 70-22 Iampietro, P. F: Tolerances to thermal extremes in aerospace activities. AD722001

- 71-1 Tobias, J. V: Noise audiometry. AD723464
- 71-2 Melton, C. E., Jr., McKenzie, J. M., Polis, B. D., Funkhouser, G. E., and Iampietro, P. F: Physiological responses in air traffic control personnel: O'Hare Tower. AD723465
- 71-3 Swearingen, J. J: General aviation structures directly responsible for trauma in crash decelerations. AD728728
- 71-4 Iampietro, P. F: Use of skin temperature to predict tolerance to thermal environments. AD723466
- 71-5 Mertens, R. A., Goulden, D. R., Lacy, C. D., and Jones, K. N: Aviation medicine translations: Annotated bibliography of recently translated material. VI. AD723467
- 71-6 Schroeder, D. J: Alcohol and disorientation-related responses. I. Nystagmus and "vertigo" during caloric and optokinetic stimulation. AD728314
- 71-7 Thackray, R. I., and Jones, K. N: Effects of conflicting auditory stimuli on color-word interference and arousal. AD727018
- 71-8 Lategola, M. T: Biodynamic evaluation of air traffic control students between 1960-1963. AD726254
- 71-9 Cierebiej, A., Mohler, S. R., and Stedman, V. G: Physician pilot- in-command flight accidents, 1964 through 1970. AD724286
- 71-10 Gerathewohl, S. J., Mohler, S. R., and Siegel, P. V: Medical and psychological aspects of mass air transportation. AD726286
- 71-11 Fiorica, V., Burr, M. J., and Moses, R: Effects of low-grade hypoxia on performance in a vigilance situation. AD727019
- 71-12 Swearingen, J. J: Acceptance tests of various upper torso restraints. AD726253
- 71-13 Swearingen, J. J: Tolerances of the human brain to concussion. AD726287
- 71-14 Smith, R. C: Assessment of a "stress" response-set in the Composite Mood Adjective Check List. AD727020
- 71-15 Fiorica, V., and Moses, R: Automated differential fluorometric analysis of norepinephrine and epinephrine in blood plasma and urine. AD729535
- 71-16 Schroeder, D. J: Alcohol and disorientation-related responses. II. Nystagmus and "vertigo" during angular acceleration. AD730629
- 71-17 Chiles, W. D., Iampietro, P. F., Higgins, E. A., Vaughan, J. A., West, G., and Funkhouser, G. E: Combined effects of altitude and high temperature on complex performance. AD729536
- 71-18 Gibbons, H. L., and Fromhagen, C: Aeromedical transportation and general aviation. AD728315
- 71-19 Lategola, M. T: Changes in cardiovascular health parameters over an eight-year interval in an ATC population segment. AD729537
- 71-20 Collins, W. E., Gilson, R. D., Schroeder, D. J., and Guedry, F. E., Jr: Alcohol and disorientation-related responses. III. Effects of alcohol ingestion on tracking performance during angular acceleration. AD728843

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- 71-22 Brecher, M. H., and Brecher, G. A: Effect of a moving optical environment on the subjective median. AD728316
- 71-23 Melton, C. E., Jr., and Fiorica, V: Physiological responses of low-time private pilots to cross-country flying. AD728317
- 71-24 Hasbrook, A. H., and Rasmussen, P. G: Aural glide slope cues: Their effect on pilot performance during in-flight simulated ILS instrument approaches, AD731848
- 71-25 Norwood, G. K: The philosophy and limitations of FAA aeromedical standards, policies, and procedures. AD729538
- 71-26 Friedberg, W., and Nelson, J. M: Calibration of the Concorde radiation detection instrument and measurements at SST altitude. AD732789
- 71-27 Lewis, M. F., and Steen, J. A: Color-defective vision and the recognition of aviation color signal light flashes. AD729539
- 71-28 Chiles, W. D., and Smith, R. C: A nonverbal technique for the assessment of general intellectual ability in selection of aviation personnel. AD728844
- 71-29 Thackray, R. I., Touchstone, R. M., and Jones, K. N: The effects of simulated sonic booms on tracking performance and autonomic response. AD729833
- 71-30 Smith, R. C., Cobb, B. B., Jr., and Collins, W. E: Attitudes and motivational factors in terminal area air traffic control work. AD730630
- 71-31 Mehling, K. D., Collins, W. E., and Schroeder, D. J: The spiral aftereffect: III. Some effects of perceived size, retinal size, and retinal speed on the duration of illusory motion. AD729834
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- 71-33 Mohler, S. R., and Gerathewohl, S. J: Civil aeromedical standards for general-use aerospace transportation vehicles. AD728318
- 71-34 Gilson, R. D., Schroeder, D. J., Collins, W. E., and Guedry, F. E., Jr: Alcohol and disorientation-related responses. IV. Effects of different alcohol dosages and display illumination on tracking performance during vestibular stimulation. AD729835
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- 71-36 Cobb, B. B., Jr., Lay, C. D., and Bourdet, N. M: The relationship between chronological age and aptitude test measures of advanced-level air traffic control trainees. AD733830
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- 71-38 Norwood, G. K: Senior aviation medical examiners conducting FAA first-class medical examinations. AD731849
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- 71-40 Cobb, B. B., Jr: Air traffic aptitude test measures of military and FAA controller trainees. AD737871
- 71-41 Higgins, E. A., Fiorica, V., Davis, H. V., and Thomas, A. A: The acute toxicity of brief exposure of HF, HCl, and N02 and HCN singly and in combination with CO. AD735160
- 71-42 Mertens, H. W., and Lewis, M. F: Discrimination of short-duration (two-pulse) flashes as a function of signal luminance and method of measurement. AD737872

- 72-1 Dille, J. R., and Grimm, M. H: Index to FAA Office of Aviation Medicine Reports: 1961 through 1971. AD742607
- 72-2 Yanowitch, R. E., Mohler, S. R., and Nichols, E. A: The psycho-social reconstruction inventory: A postdictal instrument in aircraft accident investigation. AD738464
- 72-3 Sirkis, J. A: The benefits of the use of shoulder harness in general aviation aircraft. AD739943
- 72-4 Billings, C. E., Wick, R. L., Jr., Gerke, R. J., and Chase, R. C: The effects of alcohol on pilot performance during instrument flight. AD740778
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- 72-6 Lowrey, D. L., Langston, E. D., Reed, W., and Swearingen, J. J: Effectiveness of restraint equipment in enclosed areas. AD739944
- 72-7 Langston, E. D., and Swearingen, J. J: Evaluation of a fiberglass instrument glare shield for protection against head injury. AD740732
- 72-8 Zeiner, A. R., and Brecher, G. A: Effects of backscatter of brief high-intensity light on physiological responses of instrument-rated pilots and non-pilots. AD744234
- 72-9 Rasmussen, P. G., and Hasbrook, A. H: Pilot tracking performance during successive in-flight simulated instrument approaches. AD743392
- 72-10 McFadden, E. B: Physiological evaluation of a modified jet transport passenger oxygen mask. AD743422
- 72-11 Chiles, W. D., and Jennings, A. E: Effects of alcohol on a problem-solving task. AD743423
- 72-12 Crane, C. R., Sanders, D. C., and Abbott, J. K: A comparison of serum cholinesterase methods: II. AD744866
- 72-13 Booze, C. F., Jr: Attrition from active airman status during 1970. AD742608
- 72-14 Thackray, R. I., Jones, K. N., and Touchstone, R. M: The color-word interference test and its relation to performance impairment under auditory distraction. AD743424
- 72-15 Swearingen, J. J., Wallace, T. F., Blethrow, J. G., and Rowlan, D. E: Crash survival analysis of 16 agricultural aircraft accidents. AD745257
- 72-16 Jones, K. N., Goulden, D. R., and Grimm, E. J. Aviation medicine translations: Annotated bibliography of recently translated material. VII. AD747125
- 72-17 Iampietro, P. F., Melton, C. E., Jr., Higgins, E. A., Vaughan, J. A., Hoffman, S. M., Funkhouser, G. E., and Saldivar, J. T: High temperature and performance in a flight task simulator. AD746057

- 72-18 Cobb, B. B., Jr., and Mathews, J. J: A proposed new test for aptitude screening of air traffic controller applicants. AD746058
- 72-19 Chiles, W. D., and West, G: Residual performance effects of simulated sonic booms introduced during sleep. AD747989
- 72-20 Lategola, M. T: The use of simple indicators for detecting potential coronary heart disease susceptibility in the air traffic controller population. AD747990
- 72-21 Jennings, A. E., Chiles, W. D., and West, G: Methodology in the measurement of complex human performance: Two-dimensional compensatory tracking. AD745259
- 72-22 Cobb, B. B., Jr., Mathews, J. J., and Lay, C. D: A comparative study of female and male air traffic controller trainees. AD751312
- 72-23 Smith, R. C: A study of the State-Trait Anxiety Inventory and the assessment of stress under simulated conditions. AD747991
- 72-24 Smith, R. C., and Hutto, G. L: Sonic booms and sleep: Affect change as a function of age. AD749277
- 72-25 Thackray, R. I., Jones, K. N., and Touchstone, R. M: Self-estimate of distractibility as related to performance decrement on a task requiring sustained attention. AD751396
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- 72-28 Mohler, S. R: G effects on the pilot during aerobatics. AD751397
- 72-29 Lewis, M. F., Mertens, H. W., and Steen, J. A: Behavioral changes from chronic exposure to pesticides used in aerial application: Effects of Phosdrin on the performance of monkeys and pigeons on variable interval reinforcement schedules. AD749893
- 72-30 Folk, E. D., Garner, J. D., Cook, E. A., and Broadhurst, J. L: GPSS/360 computer models to simulate aircraft passenger emergency evacuation. AD755542
- 72-31 Tobias, J. V: Binaural processing of speech in light aircraft. AD753637
- 72-32 Tobias, J. V: Auditory effects of noise on air-crew personnel. AD757239
- 72-33 Cobb, B. B., Jr., Mathews, J. J., and Nelson, P. L: Attrition-retention rates of air traffic controller trainees recruited during 1960-1963 and 1968-1970. AD757933
- 72-34 Schroeder, D. J., Gilson, R. D., Guedry, F. E., and Collins, W. E: Alcohol and disorientation-related responses. VI. Effects of alcohol on eye movements and tracking performance during laboratory angular accelerations about the yaw and pitch axes. AD766937
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- 73-3 Revzin, A. M: Subtle changes in brain functions produced by single doses of mevinphos (Phosdrin). AD763509
- 73-4 Revzin, A. M: Transient blindness due to the combined effects of mevinphos and atropine. AD763555
- 73-5 Yanowitch, R. E., Bergin, J. M., and Yanowitch, E. A: The aircraft as an instrument of self-destruction. AD763556
- 73-6 Lewis, M. F: Frequency of anticollision observing responses by solo pilots as a function of traffic density, ATC traffic warnings, and competing behavior. AD763557
- 73-7 Cobb, B. B., Jr., Nelson, P. L., and Mathews, J. J: The relationships of age and ATC experience to job performance rating of terminal area traffic controllers. AD773449
- 73-8 Booze, C. F., Jr: Prevalence and incidence of disease among airmen medically certified during 1965. AD773544
- 73-9 Hasbrook, A. H., and Rasmussen, P. G: In-flight performance of civilian pilots using moving-aircraft and moving-horizon attitude indicators. AD773450
- 73-10 Lategola, M. T., Lynn, C. A., Folk, E. D., Booze, C. F., Jr., and Lyne, P. J: Height and weight errors in aeromedical certification data. AD773452
- 73-11 Thackray, R. I., Rylander, R., and Touchstone, R. M: Sonic boom startle effects: Report of a field study. AD773451
- 73-12 Lewis, M. F., and Ferraro, D. P: Flying high: The aeromedical aspects of marihuana. AD775889
- 73-13 Tobias, J. V., and Irons, F. M: Reception of distorted speech. AD777564
- 73-14 Thackray, R. I., Jones, K. N., and Touchstone, R. M: Personality and physiological correlates of performance decrement on a monotonous task requiring sustained attention. AD777825
- 73-15 Smith, R. C., and Melton, C. E., Jr: Susceptibility to anxiety and shift difficulty as determinants of state anxiety in air traffic controllers. AD777565
- 73-16 Thackray, R. I., Touchstone, R. M., and Bailey, J. P: A comparison of the startle effects resulting from exposure to two levels of simulated sonic booms. AD777581
- 73-17 Schroeder, D. J., Collins, W. E., and Elam, G. W: Effects of secobarbital and d-amphetamine on tracking performance during angular acceleration. AD777582
- 73-18 Steen, J. A., Collins, W. E., and Lewis, M. F: Utility of several clinical tests of color-defective vision in predicting daytime and nighttime performance with the aviation signal light gun. AD777563
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- 73-20 Tobias, J. V., and Irons, F. M: Ear-protector ratings. AD779552

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- 74-3 Collins, W. E: Adaptation to vestibular disorientation. XII. Habituation of vestibular responses: an overview. AD780562
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- 74-5 Booze, C. F., Jr: Characteristics of medically disqualified airman applicants during calendar year 1971. AD781684
- 74-6 Lategola, M. T., and Layne, P. J: Amplitude/frequency differences in a supine resting single-lead electrocardiogram of normal versus coronary heart diseased males. AD781685
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- 75-2 Snow, C. C., Reynolds, H. M., and Allgood, M. A: Anthropometry of airline stewardesses. ADA012965
- 75-3 Mathews, J. J., Cobb, B. B., Jr., and Collins, W. E: Attitudes on en route air traffic control training and work: A comparison of recruits initially trained at the FAA Academy and recruits initially trained at assigned centers. ADA013343

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- 75-5 Ryan, L. C., Gerathewohl, S. J., Mohler, S. R., and Booze, C. F., Jr: To see or not to see: Visual acuity of pilots involved in midair collisions. ADA016277
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- 75-10 Higgins, E. A., Chiles, W. D., McKenzie, J. M., Iampietro, P. F., Winget, C. M., Funkhouser, G. E., Burr, M. J., Vaughan, J. A., and Jennings, A. E: The effects of a 12-hour shift in the wake-sleep cycle on the physiological and biochemical responses and on multiple-task performance. ADA021518/GGI
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- 75-12 Hasbrook, A. H., Rasmussen, P. G., and Willis, D. M: Pilot performance and heart rate during in-flight use of a compact instrument display. ADA021519/4GI
- 75-13 Reynolds, H. M., and Allgood, M. A: Functional strength of commercial-airline stewardesses. ADA021836/2GI
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- 76-3 Tobias, J. V: Massed versus distributed practice in learned improvement of speech intelligibility. ADA024705/GGI
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- 76-9 Young, J. W., Reynolds, H. M., McConville, J. T., Snyder, R. G., and Chandler, R. F: Development and evaluation of masterbody forms for 3- and 6-year-old-child dummies. ADA037547/7GI
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- 76-13 Melton, C. E., Jr., Smith, R. C., McKenzie, J. M., Hoffmann, S. M., and Saldivar, J. T: Stress in air traffic controllers: Effects of ARTS-III. ADA034752/GGI
- 76-14 Lentz, J. M., and Collins, W. E: Three studies of motion sickness susceptibility. ADA036284/8GI
- 76-15 McKenzie, J. M: The aeromedical significance of sickle-cell trait. ADA038466/9Gl

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- 77-6 Gerathewohl, S. J: Psychophysiological effects of aging: Developing a functional age index for pilots: I. A survey of the pertinent literature. ADA04032/0GI
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- 77-12 Mertens, H. W: Perceived orientation of a runway model in nonpilots during simulated night approaches to landing. ADA044553/GGI
- Welsh, K. W., Rasmussen, P. G., and Vaughan, J. A: Readability of alphanumeric characters having various contrast levels as a function of age and illumination mode. ADA044554/4GI
- 77-14 Welsh, K. W., Rasmussen, P. G., and Vaughan, J. A: Refractive error characteristics of early and advanced presbyopic individuals. ADA044555/1GI
- 77-15 Chiles, W. D: Objective methods for developing indices of pilot workload. ADA044556/9GI
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- Higgins, E. A., Chiles, W. D., McKenzie, J. M., Davis, A. W., Jr., Funkhouser, G. E., Jennings, A. E., Mullen, S. R., and Fowler, P. R: Effects of lithium carbonate on performance and biomedical functions. ADA044824/1GI
- 77-18 Thackray, R. I., Bailey, J. P., and Touchstone, R. M: The effect of increased monitoring load on vigilance performance using a simulated radar display. ADA044558/5GI
- 77-19 Smith, P. W., Robinson, C. P., Zelenski, J. D., and Endecott, B. R: The role of monamine oxidase inhibition in the acute toxicity of chlordimeform. ADA045507/1GI
- 77-20 Dille, J. R., and Booze, C. F: The 1975 accident experience of civilian pilots with static physical defects. ADA045429/8GI
- 77-21 Smith, R. C., and Hutto, G. L: Job attitudes of airway facilities personnel. ADA04641/3GI
- 77-22 Revzin, A. M: Functional localization in the nucleus rotundus. ADA047717/4GI
- 77-23 Melton, C. E., Smith, R. C., McKenzie, J. M., Wicks, S. M., and Saldivar, J. T: Stress in air traffic personnel: Low-density towers and flight service stations. ADA046826/4GI
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- 78-7 Lewis, M. A: Use of the occupational knowledge test to assign extra credit in selection of air traffic controllers. ADA05367/5GI
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- 78-10 Boone, J. 0: The relationship of predevelopmental "150" training with noncompetitively selected air traffic control trainees to FAA Academy success. ADA055009/5GI
- 78-11 Thackray, R. I., Touchstone, R. M., and Bailey, J. P: A comparison of the vigilance performance of men and women using a simulated radar task. ADA053674/8GI
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- 78-13 Kirkham, W. R., Collins, W. E., Grape, P. M., Simpson, J. M., and Wallace, T. F: Spatial disorientation in general aviation accidents. ADA053230/9GI
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- 78-15 Mertens, H. W: Comparison of the visual perception of a runway model in pilots and nonpilots during simulated night landing approaches. ADA054450/2GI
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- 78-17 Rasmussen, P. G., Welsh, K. W., and Vaughan, J. A: Comparative readability of enroute low altitude charts with and without terrain depiction. ADA054796/8GI
- 78-18 Melton, C. E., McKenzie, J. M., Saldivar, J. T., and Wicks, S. M: Experimental attempts to evoke a differential response to different stressors. ADA054795/0GI
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- 78-25 Dark, S. J., and Davis, A. W., Jr: Characteristics of medically disqualified airman applicants in calendar years 1975 and 1976. ADA058158/7GI
- 78-26 Robinson, C. P., Beiergrohslein, D., Smith, P. W., and Crane, C. R: Reactions of methamidophos with mammalian cholinesterases. ADA058683/4GI
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- 78-29 Welsh, K. W., Vaughan, J. A., and Rasmussen, P. G: Conspicuity assessment of selected propeller and tail rotor paint schemes. ADA061875/1GA
- 78-30 McKenzie, J. M: Assessment of factors possibly contributing to the susceptibility of sickle trait erythrocytes to mild hypoxia. ADA056200/9GI
- 78-31 Lacefield, D. J., Roberts, P. A., and Blossom, C. W: Agricultural aviation versus other general aviation: Toxicological findings in fatal accidents. ADA060110/4GA
- 78-32 Smith, R. C: As evaluation of four MTS recurrent training courses. ADA061519/5GA
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- 79-4 Lewis, M. F., and Mertens, H. W: Pilot performance during simulated approaches and landings made with various computer-generated visual glidepath indicators. ADA066220/5GA
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- 79-7 Collins, W. E., and Chiles, W. D: Laboratory performance during acute intoxication and hangover. ADA069373/9GA
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- 79-9 Schroeder, D. J., and Collins, W. E: Effects of congener and noncongener alcoholic beverages on a clinical ataxia battery. ADA069375/4GA
- 79-10 Higgins, E. A., McKenzie, J. M., Funkhouser, G. E., and Mullen, S. R: Effects of propranolol on time of useful function (TUF) in rats. ADA068535/4GA
- 79-11 Smith, R. C: A comparison of the job attitudes and interest patterns of air traffic and airway facility personnel. ADA067826/8GA
- 79-12 Thackray, R. I., and Touchstone, R. M: Visual search performance during simulated radar observation with and without a sweepline. ADA068020/7GA
- 79-13 McFadden, E. B. (Ed.): Oxygen equipment and rapid decompression studies. ADA070285/2GA
- 79-14 Boone, J. 0., and Lewis, M. A: The selection of air traffic control specialists: Two studies demonstrating methods to insure an accurate validity coefficient for selection devices. ADA068581/8GA
- 79-15 Revzin, A. M: Development of electrophysiological indices of neurological toxicity for organophosphate pesticides and depressant drugs. ADA070299/3GA
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- 79-21 Boone, J. 0: Toward the development of a new selection battery for air traffic control specialists. ADA080065/6
- 79-22 Rasmussen, P. G., Garner, J. D., Blethrow, J. G., and Lowrey, D. L: Readability of self-illuminated signs in a smoke-obscured environment. ADA081260/2
- 79-23 Pollard, D. W., Anderson, J. A., and Melton, R. J: A description of the Civil Aeromedical Institute airline cabin safety data bank: 1970-1976. ADA081155/4
- 79-24 Thackray, R. I., and Touchstone, R. M: Effects of noise exposure on performance of a simulated radar task. ADA081065/5
- 79-25 Mertens, H. W: Runway image as a cue for judgment of approach angle. ADA080929/3
- 79-26 Collins, W. E: Performance effects of alcohol intoxication and hangover at ground level and at simulated altitude. ADA079439/6

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- 80-2 Friedberg, W., and Neas, B. R. (Eds.): Cosmic radiation exposure during air travel. ADA084801/0
- 80-3 Kirkham, W. R., Simpson, J. M., Wallace, T. F., and Grape, P. M: Aircraft crashworthiness studies: Findings in accidents involving an aerial application aircraft. ADA084619/6
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- 80-17 Thackray, R. I., and Touchstone, R. M: An exploratory investigation of various assessment instruments as correlates of complex visual monitoring performance. ADA097276/0
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- 80-19 Dark, S.J: Characteristics of medically disqualified airman applicants in calendar years 1977 and 1978. ADA098766/9
- 80-20 McKenzie, J.M: Vocational options for those with sickle cell trait: Questions about hypoxemia and the industrial environment. ADA098706/5

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- 81-7 Chesterfield, B. P., Rasmussen, P. G., and Dillon, R. D: Emergency cabin lighting installations: An analysis of ceiling-vs. lower-cabinmounted lighting during evacuation trials. ADA103191/3
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- Mertens, H. W., and Lewis, M. F: Effects of approach lighting and variation in visible runway length on perception of approach angle in simulated night landings. ADA114742/0
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- 82-10 Higgins, E. A., Mertens, H. W., McKenzie, J. M., Funkhouser, G. E., White, M. A., and Milburn, N. J: The effects of physical fatigue and altitude on physiological, biochemical, and performance responses. ADA122796/6
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- 83-5 Dark, S. J: Characteristics of medically disqualified airline pilots. ADA127429/9
- 83-6 VanDeventer, A. D., Taylor, D. K., Collins, W. E., and Boone, J. 0: Three studies of biographical factors associated with success in air traffic control specialist screening/training at the FAA Academy. ADA128784/6
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- 83-11 Pickrel, E. W., and Convey, J. J: Color perception and ATC job performance. ADA132649/5
- 83-12 Crane, C. R., Sanders, D. C., Endecott, B. R., and Abbott, J. K: Inhalation toxicology: III. Evaluation of thermal degradation products from aircraft and automobile engine oils, aircraft hydraulic fluid, and mineral oil. ADA133221/2
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- 83-17 Schroeder, D. J., and Goulden, D. R: A bibliography of shift work research: 1950-1982. ADA135644
- 83-18 Dille, J. R., and Booze, C. F., Jr: The 1980 and 1981 accident experience of civil airmen with selected visual pathology. ADA134898

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- 84-5 Hanneman, G. D., and Sershon, J. L: Tolerance endpoint for evaluating the effects of heat stress in dogs. ADA148104
- 84-6 VanDeventer, A. D., Collins, W. E., Manning, C. A., Taylor, D. K., and Baxter, N. E: Studies of poststrike air traffic control specialist trainees: I. Age, biographic factors, and selection test performance related to Academy training success. ADA147892
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- 84-8 Booze, C. F., Jr: Health examination findings among active civil airmen. ADA148325
- 84-9 Dark, S. J: Medically disqualified airline pilots. ADA149454

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- 85-2 Melton, C. E: Physiological responses to unvarying (steady) and 2-2-1 shifts: Miami International Flight Service Station. ADA155751
- 85-3 Mertens, H. W., and Collins, W. E: The effects of age, sleep deprivation, and altitude on complex performance. ADA156987
- 85-4 Crane, C. R., Sanders, D. C., Endecott, B. R., and Abbott, J. K: Inhalation toxicology: IV. Times to incapacitation and death for rats exposed continuously to atmospheric hydrogen chloride gas. ADA157400
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Part I: Chronological Index

- 85-6 Booze, C. F., Jr., and Staggs, C. M: A comparison of postmortem coronary atherosclerosis findings in general aviation pilot fatalities. ADA159811
- 85-7 Convey, J.J: Passing scores for the FAA ATCS color vision test. ADA160889
- 85-8 Lacefield, D.J., Roberts, P.A., and Grape, P.M: Drugs of abuse in aviation fatalities: 1. Marijuana. ADA161911
- 85-9 Dark, S.J: Characteristics of medically disqualified airman applicants in calendar years 1982 and 1983. ADA162209
- 85-10 Higgins, E.A., Saldivar, J.T., Lyne, P.J., and Funkhouser, G.E: Evaluation of a passenger mask modified with a rebreather bag for protection from smoke and fumes. ADA162473
- 85-11 Rueschhoff, B.J., Higgins, E.A., Burr, M.J., and Branson, D.M: Development and evaluation of a prototype life preserver. ADA163224
- 85-12 Russell, J.C., and Davis, A.W: Alcohol rehabilitation of airline pilots. ADA163076
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1986

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- Thackray, R.I., and Touchstone, R.M: Complex monitoring performance and the coronary-prone Type A behavior pattern. ADA168240
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- 86-8 Crane, C.R., and Sanders, D.C: Inhalation toxicology: VIII. Establishing heat tolerance limits for rats and mice subjected to acute exposures at elevated air temperatures. ADA173031
- 86-9 Collins, W.E: Effects of sleep loss on vestibular responses during simple and complex vestibular stimulation. ADA173292

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- 87-7 Booze, C.F., Jr: Sudden in-flight incapacitation in general aviation. ADA187044
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- 88-3 Manning, C. A., Kegg, P. S., and Collins, W. E: Studies of poststrike air traffic control specialist trainees: II. Selection and Screening. ADA199177
- 88-4 Thackray, R. I: Performance recovery following startle: a laboratory approach to the study of behavioral response to sudden aircraft emergencies. ADA199827
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- 89-5 Higgins, E. A., and Vant, J. H. B: Operation Workload A study of passenger energy expenditure during an emergency evacuation. ADA209234
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- 90-4 Collins, W.E., Nye, L.G., and Manning, C.A: Studies of poststrike air traffic control specialist trainees: III. Changes in demographic characteristics of Academy entrants and biodemographic predictors of success in air traffic controller selection and Academy screening. ADA223480
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- 90-6 Manning, C.A., and Schroeder, D.J: Pilot views of Montgomery County, Texas automated FSS services. ADA227484
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- 90-9 Mertens, H.W: Evaluation of functional color vision requirements and current color vision screening tests for air traffic control specialists. ADA227436
- 90-10 Nakagawara, V.B: The use of contact lenses in the civil airman population. ADA227450
- 90-11 Gowdy, V: Development of a crashworthy seat for commuter aircraft. ADA227486
- 90-12 Valdez, C.D: The FAA altitude chamber training flight profile: A survey of altitude reactions 1965-1989. ADA230057

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- 91-2 Hordinsky, J.R., and George, M.H: Utilization of emergency medical kits by air carriers. ADA234784
- 91-3 Hordinsky, J.R., and George, M.H: Response capability during civil air carrier inflight medical emergencies. ADA235526
- 91-4 Broach, D: Flight service specialist initial qualifications course: Content validation of FAA Academy course 50232. ADA237126
- 91-5 Myers, J. G., and Stutzman, T.M: Job task-competency linkages for FAA first-level supervisors. ADA236695
- 91-6 Funkhouser, G.E., and Fairlie, G.W: Donning times and flotation characteristics of infant life preservers: Four representative types. ADA237120
- 91-7 Turner, J.W., and Huntley, M. S. Jr: The use and design of flightcrew checklists and manuals. ADA237206
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- 91-14 Nakagawara, V.B., Loochan, F.K., and Wood, K.J.: The prevalence of aphakia in the civil airman population. ADA214032
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- 92-3 Thackray, R.I: Human factors evaluation of the work environment of operators engaged in the inspection and repair of aging aircraft. ADA246445
- 92-4 May, N.D: Exposures from headset interference tones. ADA247175
- 92-5 Manning, C.A., and Aul, J.C: Evaluation of an alternative method for hiring air traffic control specialists with prior military experience. ADA246587
- 92-6 Mertens, H.W., Thackray, R.I., and Touchstone, M: Effects of color vision deficiency on detection of color-highlighted targets in a simulated air traffic control display. ADA246586
- 92-7 Nye, L.G., Witt, L.A., and Schroeder, D: Confirmatory factor analysis of burnout dimensions: Correlations with job stressors and aspects of social support and job satisfaction ADA247699
- 92-8 Witt, L.A., and Nye, L.G: Organizational goal congruence and job attitudes revisited. ADA247621
- 92-9 Witt, L.A., and Nye, L.G. Gender, equity, and job satisfaction. ADA246588
- 92-10 Nye, L.G., and Witt, L.A: Dimensionality and construct validity of the Perceptions of Organizational Politics Scale (POPS). ADA247620
- 92-11 O'Donnell, R.D., Hordinsky, J.R., Madakasira, S., Moise, S., and Warner, D: A candidate automated test battery for neuropsychological screening of airmen: Design and preliminary validation. ADA247701
- 92-12 Revzin, A.M., and Rasmussen, P.G: A new test of scanning and monitoring ability: Methods and initial results. ADA249123
- 92-13 Witt, L.A., and Hellman, C: Effects of subordinate feedback to the supervisor and participation in decision-making in the prediction of organizational support. ADA249125
- 92-14 Nakagawara, V.B., Loochan, F.K., and Wood, K.J: The prevalence of artificial lens implants in the civil airman population. ADA249125
- 92-15 Myers, J.G: Survey of aviation medical examiners: Information and attitudes about the pre-employment and preappointment drug testing program. ADA249124
- 92-16 Myers, J.G: A longitudinal examination of applicants to the air traffic supervisory identification and development program. ADA251879
- 92-17 Witt, L.A: Organizational politics, participation in decision-making, and job satisfaction. ADA251878
- 92-18 Wilcox, B.C., England, H.M., Jr., and McLean, G.A: Inward contaminant leakage tests of the S-Tron Corporation emergency escape breathing device. ADA251888

- 92-19 Teague, S.M., and Hordinsky, J.R: Tolerance of beta blocked hypertensives during orthostatic and altitude stress. ADA249904
- 92-20 Gowdy, V., and DeWeese, R: Evaluation of head impact kinematics for passengers seated behind interior walls. ADA252651
- 92-21 Witt, L.A: Procedural justice, occupational identification, and organizational commitment. ADA252493
- 92-22 England, H.M., Jr., Wilcox, B.C., Jr., and McLean, G.A: Comparisons of molecular sieve oxygen concentrators for potential medical use aboard commercial aircraft. ADA253648
- 92-23 White, V.L., Canfield, D.V., and Hordinsky, J.R: The identification and quantitation of triamterene in blood and urine from a fatal aircraft accident. ADA254550
- 92-24 Canfield, D.V., Kupiec, T.C., and Huffine, E.F: Postmortem alcohol production in fatal aircraft accidents. ADA254680
- 92-25 Huffine, E.F., and Canfield, D.V: Enhancement of drug detection and identification by use of various derivatizing reagents on GC-FTIR analysis. ADA254679
- 92-26 Manning, C.A., and Broach, D: Identifying ability requirements for operators of future automated air traffic control systems. ADA256615
- 92-27 McLean, G.A., Chittum, C.B., Funkhouser, G.E., Fairlie, G.W., and Folk, E.W: Effects of seating configuration and number of type III exits on emergency aircraft evacuation. ADA255754
- 92-28 Mertens, H.W., and Milburn, N.J: Performance of color-dependent tasks of air traffic control specialists as a function of type and degree of color vision deficiency. ADA255794
- 92-29 Mertens, H.W., and Milburn, N.J.: Validity of clinical color vision tests for air traffic control specialists. ADA258219
- 92-30 Della Rocco, P.S., Milburn, N., and Mertens, H: Comparison of performance on the Shipley Institute of Living scale, air traffic control specialist selection test, and FAA Academy screen. ADA259249
- 92-31 OU Vortac, Edwards, M.B., Jones, J.P., Manning, C.A., and Rotter, A.J: En route air traffic controllers' use of flight progress strips: A graph-theoretic analysis. ADA259062

- 93-1 Rodgers, M.D., and Drechsler, G.K: Conversion of the CTA, Inc., en route operations concepts database into a formal sentence outline job task taxonomy. ADA261921
- 93-2 Collins, W.E: A review of civil aviation propeller-to-person accidents: 1980-1989. ADA260695
- 93-3 Antuñano, M.J: Index of international publications in aerospace medicine. ADA262908
- 93-4 Schroeder, D.J., Broach, D., and Young, W.C: Contribution of personality to the prediction of success in initial air traffic control specialist training. ADA264699
- 93-5 Galaxy Scientific Corporation: Human factors in aviation maintenance Phase Two progress report. ADA264367
- 93-6 Wilcox, B., Jr., McLean, G., and England, H., Jr: Comparison of portable crewmember protective breathing equipment (CPBE) designs. ADA265362

- 93-7 Sanders, D.C., Endecott, B.R., Ritter, R.M., and Chaturvedi, A.K: Variations of time-to-incapacitation and carboxyhemoglobin values in rats exposed to two carbon monoxide concentrations. ADA266109
- 93-8 Chaturvedi, A.K., Endecott, B.R., Ritter, R.M., and Sanders, D.C: Variations in time-to-incapacitation and blood cyanide values for rats exposed to two hydrogen cyanide gas concentrations. ADA265924
- 93-9 Rodgers, M.D., and Blanchard, R.E. Accident proneness: A research review. ADA266032
- 93-10 Young, J.W: Head and face anthropometry of adult US citizens. ADA268661
- 93-11 Nakagawara, V.B., and Wood, K.J. Aviation accident risk for airmen with aphakia and artificial lens implants. ADA268389
- 93-12 Rodgers, M.D: SATORI: Situation assessment through the re-creation of incidents. ADA268390
- 93-13 Gilliland, K., and Schlegel, R.E: Readiness to perform testing: A critical analysis of the concept and current practices. ADA269397
- 93-14 Armenia-Cope, R., Marcus, J.H., Gowdy, R.V., and DeWeese, R.L: An assessment of the potential for neck injury due to padding of aircraft interior walls for head impact protection. ADA270509
- 93-15 Galaxy Scientific Corp: Human factors in aviation maintenance Phase three, volume 1 progress report. ADA270508
- 93-16 Milburn, N.J., and Mertens, H.W: Validation of an inexpensive test illuminant for aeromedical color vision screening. N94-14854
- 93-17 Mertens, H.W., and Milburn, N.J: Validity of FAA-approved color vision tests for Class II and Class III aeromedical screening. N94-14846
- 93-18 Hellman, C.W., and Witt, L.A: Factors associated with continuance commitment to FAA matrix teams. ADA274561
- 93-19 McLean, G.A., Smith, L.T., Hill, T.J., and Rubenstien, C.J. Physiological correlates of stress-induced decrements in human perceptual performance. ADA274240
- 93-20 Prinzo, O.V., and Britton, T.W: ATC/pilot voice communications A survey of the literature. ADA274457
- 93-21 Nakagawara, V.B., Wood, K.J., and Montgomery, R.W: Vision impairment and corrective considerations of civil airmen. ADA275508
- 93-22 Rodgers, M.D. (ed.): An examination of the operational error database for air route traffic control centers. ADA275986
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- 94-2 Witt, A.W: Perceptions of organizational support and affectivity as predictors of job satisfaction. ADA277047
- 94-3 OU Vortac, Edwards, M.B., Fuller, D.K., and Manning, C.A: Automation and cognition in air traffic control: An empirical investigation. ADA277057
- 94-4 Broach, D., and Brecht-Clark, J: Validation of the Federal Aviation Administration air traffic control specialist pretraining screen. ADA277549

- 94-5 Blanchard, R.E., and Vardaman, J.J: Human factors in airway facilities maintenance: Development of a prototype outage assessment inventory. N94-26136
- 94-6 Schroeder, D.J., Touchstone, R.M., Stern, J.A., Stoliarov, N., and Thackray, R: Maintaining vigilance on a simulated ATC monitoring task across repeated sessions. ADA278792
- 94-7 Sanders, D.C., Chaturvedi, A.K., Endecott, B.R., Ritter, R.M., and Vu, N: Toxicity of carbon monoxide-hydrogen cyanide gas mixtures: Exposure concentration, time-to-incapacitation, carboxyhemoglobin, and blood cyanide parameters. N94-29919
- 94-8 Rasmussen, P., and Revzin, A: Scanning and monitoring performance can be affected by the reinforcement values of the events being monitored. N94-29918
- 94-9 Broach, D., and Manning, C.A: Validity of the air traffic control specialist nonradar screen as a predictor of performance in radar-based air traffic control training. ADA279745
- 94-10 Garner, R.P., Wilcox, B.C., England, H.M., and Nakagawara, V.B: Effects of cold exposure on wet aircraft passengers: A review. ADA280253
- 94-11 Marcus, J.E: A review of computer evacuation models and their data needs. ADA280707
- 94-12 Galaxy Scientific Corp: Human factors in aviation maintenance Phase 3, Vol. 2 progress report. ADA283287
- 94-13 Nye, L.G., Schroeder, D.J., and Dollar, C.S: Relationships of Type A behavior with biographical characteristics and training performance of air traffic control specialists. ADA283813
- 94-14 Canfield, D.V., Flemig, J., Hordinsky, J.R., and Veronneau, S.J.H: Unreported medications used in incapacitating medical conditions found in fatal civil aviation accidents. ADA284233
- 94-15 Nakagawara ,V.B., Montgomery, R.W., and Wood, K.J: The applicability of commercial glare test devices in the aeromedical certification of pilot applicants. ADA284232
- 94-16 White, V.L., Canfield, D.V., and Hordinsky, J.R: Elimination of quinine in two subjects after ingestion of tonic water: An exploratory study. ADA284760
- 94-17 Stern, J.A., Boyer, D., and Schroeder, D.J: Blink rate as a measure of fatigue: A review. ADA284779
- 94-18 Endecott, B.R., Sanders, D.C., and Chaturvedi, A.K: Simultaneous gas-chromatographic determination of four toxic gases generally present in combustion gas atmospheres. ADA285666
- 94-19 Gowdy, V: The performance of child restraint devices in transport airplane passenger seats. ADA285624
- 94-20 Hilton Systems, Inc: Age 60 rule research, Part I: Bibliographic database. N95-13019
- 94-21 Hyland, D.T., Kay, E.J., Deimler, J.D., and Gurman, E.B. Age 60 rule research, Part II: Airline pilot age and performance: A review of the scientific literature. ADA286246
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- 94-24 Holloway, F.A: Low-dose alcohol effects on human behavior and performance: An update on post-1984 studies. N95-14863
- 94-25 Williams, K.W., Ed: Summary proceedings of the joint industry-FAA conference on development and use of PC-based aviation training devices. N95-14917
- 94-26 Stern, J.A., Boyer, D., Schroeder, D.J., Touchstone, R.M., and Stoliarov, N: Blinks, saccades, and fixation pauses during vigilance task performance. ADA290600
- 94-27 Endsley, M., and Rodgers, M.D: Situation awareness information requirements analysis for en route air traffic control. ADA289649

- 95-1 Collins, W.E: A review of civil aviation fatal accidents in which "lost/disoriented" was a cause/factor. ADA290944
- 95-2 Parker, J.F., Jr., and Shepherd, W.T: Development of an intervention program to encourage shoulder harness use and aircraft retrofit in general aviation: Phases I and II. ADA290966
- 95-3 Harris, H.C., Schroeder, D.J., and Collins, W.E. The effects of age and low doses of alcohol on compensatory tracking during angular acceleration. N95-23934
- 95-4 Edwards, M.B., Fuller, D.K., OU Vortac, and Manning, C.A: The role of flight progress strips in en route air traffic control: A time-series analysis. ADA291152
- 95-5 Besco, R.O., Sangal, S.P., Nesthus, T.E., and Veronneau, S.J.H: A longevity and survival analysis for a cohort of retired airline pilots. ADA292060
- 95-6 Williams, K.W., and Blanchard, R.E: Qualification guidelines for personal computer-based aviation training devices: Instrument rating. ADA292961
- 95-7 Schroeder, D.J., Harris, H.C., Collins, W.E., and Nesthus, T.E: Some performance effects of age and low blood alcohol levels on a computerized neuropsychological test. ADA292324
- 95-8 Chaturvedi, A.K., and Sanders, D.C: Aircraft fires, smoke toxicity, and survival: An overview. ADA292919
- 95-9 OU VORTAC, Edwards, M.B., and Manning, C.A: Functions of external cues in prospective memory. ADA291932
- 95-10 Myers, J.G: Enhancing the effects of diversity awareness training: A review of the research literature. ADA293933; N95-26361
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- 95-15 Prinzo, O.V., Hendrix, A., and Britton, T.W: Development of a coding form for approach control/pilot voice communications. N95-28540
- 95-16 Rodgers, M.D., and Drechsler, G.K: Conversion of the TRACON operations concepts database into a formal sentence outline job task taxonomy. N95-28819
- 95-17 Garner, R.P: The potential for pulmonary heat injury resulting from the activation of a cabin water spray system to fight aircraft cabin fires. N95-29224
- 95-18 Rodgers, M. (Ed): A human factors analysis of the operational demonstration flight inspection aircraft. N95-29365
- 95-19 Della Rocco, P.S., and Cruz, C.E: Shift work, age and performance: Investigation of the 2-2-1 shift schedule used in air traffic control facilities I: The sleep/wake cycle. N95-29261
- 95-20 Funkhouser, G.E., and George, M.H: Alternative methods for flotation seat cushion use. N95-29448
- 95-21 Hartel, C.E.J., and Hartel, G.F: Controller resource management—What can we learn from aircrews? ADA297386
- 95-22 McLean, G.A., George, M.H., Chittum, C.B., and Funkhouser, G.E. Aircraft evacuations through type-III exits I: Effects of seat placement at the exit. ADA297286
- 95-23 Boyer, D.J: The relationship among eye movements, head movements, and manual responses in a simulated air traffic control task. ADA298753
- 95-24 O'Donnell, R: The effect of alcohol and fatigue on an FAA readiness-to-perform test. ADA299076
- 95-25 McLean, G.A., and George, M.H: Aircraft evacuations through type-III exits II: Effects of individual subject differences. ADA299237
- 95-26 Chaturvedi, A.K., and Canfield, D.V: Role of metabolites in aviation forensic toxicology. ADA299212
- 95-27 Hunter, D.R: Airmen research questionnaire: Methodology and overall results. ADA300583
- 95-28 Canfield, D.V., Flemig, J.W., Hordinsky, J.R., and Birky, M: Drugs and alcohol found in fatal civil aviation accidents between 1989 and 1993. ADA302527
- 95-29 Mandella, J.G., Jr., and Garner, R.P: An economical alternative for the secondary container used for transporting infectious disease substances. ADA302648
- 95-30 DeWeese, R.L: An experimental abdominal pressure measurement device for child ATDs. ADA302651
- 95-31 Layton, C.F., and Shepherd, W.T: Results of a field study of the performance enhancement system: A support system for aviation safety inspectors. ADA303336
- 95-32 Schroeder, D.J., Rosa, R.R., and Witt, L.A: Some effects of 8- vs. 10-hour work schedules on the test performance/ alertness of air traffic control specialists. ADA302810

- 96-1 Collins, W.E., and Wayda, M.E. Index of FAA Office of Aviation Medicine Reports: 1961 through 1995. ADA3040263
- 96-2 Shepherd, W.T., and Galaxy Scientific Corp: Human factors in aviation maintenance: Phase V progress report. ADA304262

- 96-3 Baker, S.P., Lamb, M.W., Li, G., and Dodd, R.S: Crashes of instructional flights: Analysis of cases and remedial approaches. ADA304890
- 96-4 Garner, R.P: Performance of a continuous flow passenger oxygen mask at an altitude of 40,000 ft. N96-22217
- 96-5 Albright, C.A., Truitt, T.R., Barile, A.B., OU Vortac, and Manning, C.A: How controllers compensate for the lack of flight progress strips. ADA305305
- 96-6 Morrison, J.E., Fotouhi C.H., and Broach D: A formative evaluation of the collegiate training initiative—Air Traffic Control Specialist Program. ADA305307
- 96-7 Marcus, J: Determination of effective thoracic mass. ADA306061
- 96-8 Williams, K.W: Qualification guidelines for personal computer-based aviation training devices: Instrument rating. ADA306206
- 96-9 Stern, J.A., Boyer, D., Schroeder, D.J., Touchstone, R.M., and Stoliarov, N: Blinks, saccades and fixation pauses during vigilance task performance: II. Gender and time of day. ADA307024
- 96-10 Kanki, B.G. (Editor), and Prinzo, O.V. (Co-Editor): Methods and metrics of voice communications. ADA307148
- 96-11 Marcus, J.H: Dummy and injury criteria for aircraft crashworthiness. ADA308948
- 96-12 Nakagawara, V.B., Coffey, J.D., and Montgomery, R.W: Ophthalmic requirements and considerations for the en route air traffic control specialist: An ergonometric analysis of the visual work environment. N96-25681
- 96-13 Young, W.C., Broach, D., and Farmer, W.L: Differential prediction of FAA Academy performance on the basis of gender and written Air Traffic Control Specialist aptitude test scores. ADA308354
- 96-14 Kupiec, T.C., Canfield, D.V., and White, V.L: The analysis of benzodiazepines in forensic urine samples. ADA309377
- 96-15 Beringer, D.B: Use of off-the-shelf PC-based flight simulators for aviation human factors research. ADA309237
- 96-16 Beringer, D.B., and Harris, H.C., Jr: A comparison of the effects of navigational display formats and memory aids on pilot performance. ADA309382
- 96-17 Canfield, D., White, V., Soper, J., and Kupiec, T: A comprehensive drug screening procedure for urine using HPLC, TLC, and mass spectroscopy. ADA309962
- 96-18 McLean, G.A., George, M.H., Funkhouser, G.E., and Chittum, C.B: Aircraft evacuations onto escape slides and platforms I: Effects of passenger motivation. ADA311257
- 96-19 Kirkbride, L.A., Jensen, R.S, Chubb, G.P., and Hunter, D.R: Developing the personal minimums tool for managing risk during preflight go/no-go decisions. ADA313639
- 96-20 Prinzo, O.V., and Maclin, O: Aviation topics speech acts taxonomy (ATSAT) pc user's guide version 2.0. ADA314179
- 96-21 Collins, W.E., and Dollar, C.S: Fatal general aviation accidents involving spatial disorientation: 1976-1992. ADA313864
- 96-22 Mertens, H.W., Milburn, N.J., and Collins, W.E: A further validation of the practical color vision test for enroute air traffic control applicants. ADA314600

- 96-23 Della Rocco, P., and Cruz, C: Shift work, age, and performance: Investigation of the 2-2-1 shift schedule used in air traffic control facilities II: Laboratory performance measures. ADA315493
- 96-24 Bailey, L., and Shaw, R: Flight inspection crew resource management training needs analysis. ADA316691
- 96-25 Veronneau, S.J.H., Mohler, S.R., Pennybaker, A.L., Wilcox, B.C., and Sahiar, F: Survival at high altitudes: Wheelwell passengers. ADA317375
- 96-26 Prinzo O.V., and Maclin, O: An analysis of approach control/pilot voice communications. ADA317528
- 96-27 Nakagawara V.B., and Wood K.J: The use of task-specific lenses by presbyopic air traffic controllers at the en route radar console. ADA320284

- 97-1 Collins, W.E., and Wayda, M.E: Index of FAA Office of Aviation Medicine Reports: 1961 through 1996. ADA322331
- 97-2 DeJohn, C.A., Veronneau, S.J.H., and Hordinsky, J.R: Inflight medical care: An update. ADA322708
- 97-3 Driskill, W.E., Weissmuller, J.J., Quebe, J., Hand, D.K., Dittmar, M.J., and Hunter, D.R: The use of weather information in aeronautical decision-making. ADA323543
- 97-4 Young, W.C., Broach, D., and Farmer, W.L: The effects of video game experience on computer-based Air Traffic Control Specialist, air traffic scenario test scores. ADA322774
- 97-5 Gilliland, K., and Schlegel, R.E: A laboratory model of Readiness-to-Perform testing: Learning rates and reliability analyses for candidate testing measures. ADA323620
- 97-6 Kochan, J.A., Jensen, R.S., Chubb, G.P., and Hunter, D.R: A new approach to aeronautical decision-making: The expertise method. ADA323793
- 97-7 Nesthus, T.E., Garner, R.P., Mills, S.H., and Wise, R.A: Effects of simulated general aviation altitude hypoxia on smokers and nonsmokers. ADA323899
- 97-8 Thompson, R.C., Hilton, T.F., and Witt, L.A: Where the safety rubber meets the shop floor: A confirmatory model of management influence on workplace safety. ADA324677
- 97-9 Nesthus, T.E., Rush, L.L., and Wreggit, S.S: Effects of mild hypoxia on pilot performance at general aviation altitudes. ADA324719
- 97-10 Milburn, N.J., and Mertens, H.W: Evaluation of a range of target blink amplitudes for attention-getting value in a simulated air traffic control display. ADA326465
- 97-11 Taylor, H.L., Lintern, G., Hulin, C.L., Talleur, D., Emanuel, T., and Phillips, S: Transfer of training effectiveness of personal computer-based aviation training devices. ADA325887
- 97-12 Thompson, R.C., Hilton, T.F., and Behn, L.D: Baseline assessment of the National Association of Air Traffic Specialists/Federal Aviation Administration partnership. ADA326753
- 97-13 Endsley, M.R., and Rodgers, M.D: Distribution of attention, situation awareness, and workload in a passive air traffic control task: Implications for operational errors and automation. ADA328997
- 97-14 Kupiec, T.C., and Chaturvedi, A.K: Stereochemical determination of selegiline metabolites in postmortem biological specimens. ADA329026

Part I: Chronological Index

- 97-15 Broach, D., and Manning, C.A: Review of air traffic controller selection: An international perspective. ADA328993
- 97-16 Hunter, D.R: An evaluation of safety seminars. ADA329009
- 97-17 Schroeder, D.J., and Dollar, C.S: Personality characteristics of pre/post-strike air traffic control applicants. ADA328998
- 97-18 Marcus, J.H: A flexible cabin simulator. ADA328996
- 97-19 Broach, D: Designing selection tests for the future National Airspace System architecture. ADA329231
- 97-20 Court, M.C., and Marcus, J.H: Use of object-oriented programming to simulate human behavior in emergency evacuation of an aircraft's passenger cabin. ADA329462
- 97-21 Salazar, G.J., DeJohn, C.A., Hansrote, R.W., and Key, O.R: Bloodborne pathogens in aircraft accident investigation. ADA340366
- 97-22 Gronlund, S.D., Dougherty, M.R.P., Ohrt, D.D., Thomson, G.L., Bleckley, M.K., Bain, D.L., Arnell, F., and Manning, C.A: The role of memory in air traffic control. ADA340263
- 97-23 Driskill, W.E., Weissmuller, J.J., Hand, D.K., and Hunter, D.R: The use of weather information in aeronautical decision-making: II. ADA340406
- 97-24 Beringer, D.B., and Harris, H.C., Jr: Automation in general aviation: Two studies of pilot responses to autopilot malfunctions. ADA340243
- 97-25 Gilliland, K., Schlegel, R.E., and Nesthus, T.E: Workshift and antihistamine effects on task performance. ADA340510

- 98-1 Collins, W.E., and Wayda, M.E: Index of FAA Office of Aviation Medicine Reports: 1961 through 1997. ADA339254
- 98-2 McLean, G.A., and Chittum, C.B: Performance Demonstrations of Zinc Sulfide and Strontium Aluminate Photoluminescent Floor Proximity Escape Path Marking Systems. ADA339339
- 98-3 McLean, G. A., Palmerton, D. A., Chittum, C. B., George, M. H., and Funkhouser, G. E. Inflatable Escape Slide Beam and Girt Strength Tests: Support for Revision of Technical Standard Order C-69b. ADA339410
- Wolf, M.B., and Garner, R.P: Effect of an airplane cabin water spray system on human thermal behavior: A theoretical study using a 25-node model of thermoregulation. ADA339365
- 98-5 Canfield, D.V., Smith, M.D., Adams, H.J., and Houston, E.R: Selection of an Internal Standard for Postmortem Ethanol Analysis. ADA339340
- 98-6 Jensen, R.S., Guilkey, J.E., and Hunter, D.R: An Evaluation of Pilot Acceptance of the Personal Minimums Training Program for Risk Management. ADA340338
- 98-7 Driskill, W.E., Weissmuller, J.J., Quebe, J., Hand, D.K.; and Hunter, D.R: Evaluating the Decision-Making Skills of General Aviation Pilots. ADA341118
- 98-8 Thompson, R.C., Agen, R.A., and Broach, D.M: Differential Training Needs and Abilities at Air Traffic Control Towers: Should All Controllers Be Trained Equally? ADA340829

- 98-9 Wreggit, S.S., and Marsh, D.K., II Cockpit Integration of GPS: Initial Assessment-Menu Formats and Procedures. ADA341122
- 98-10 Sanders, D.C., Chaturvedi, A.K., and Hordinsky, J.R., Aeromedical Aspects of Melatonin—An Overview. ADA341726
- 98-11 Gowdy, R.V., and DeWeese, R: Evaluation of Improved Restraint Systems for Parachutists. ADA342643
- 98-12 Williams, K.W: GPS Design Considerations: Displaying Nearest Airport Information. ADA346043
- 98-13 Shehab, R.L., Schlegel, R.E., and Palmerton, D.A: A Human Factors Perspective on Human External Loads. ADA350729
- 98-14 Rodgers, M.D., Mogford, R.H., and Mogford, L.S: The Relationship of Sector Characteristics to Operational Errors. ADA350717
- 98-15 Mills, S.H: The combination of flight count and control time as a new metric of air traffic control activity. ADA350504
- 98-16 Gronlund, S.D., Ohrt, D.D., Dougherty, M.R.P., Perry, J.L., and Manning, C.A: Aircraft importance and its potential relevance to situation awareness. ADA350417
- 98-17 Prinzo, O. V., An Analysis of Voice Communication in a Simulated Approach Control Environment. ADA350523
- 98-18 Chaturvedi, A.K., Vu, N.T., Ritter, R.M., and Canfield, D.V., DNA Profiling as an Adjunct Quality Control/Quality Assurance in Forensic Toxicology. ADA379287
- 98-19 Cosper, D.K. & McLean, G.A: Analysis of Ditching and Water Survival Training Programs of Major Airframe Manufacturers and Airlines. PB99146839XSP
- 98-20 Prinzo, O.V., Lieberman, P., and Pickett, E: An acoustic analysis of ATC communication. ADA353962
- 98-21 Canfield, D.V., Smith, M.D., Ritter, R.M., and Chaturvedi, A.K: Preparation of carboxyhemoglobin standards and calculation of spectrophotometric quantitation constants. ADA379272
- 98-22 Broach, D: Summative evaluation of the collegiate training initiative for air traffic control specialists program: Progress of Minnesota Air Traffic Control Training Center graduates in en route field training. ADA355085
- 98-23 Broach, D. (Editor): Recovery of the FAA Air Traffic Control specialist workforce, 1981-1992. ADA355135
- 98-24 Thompson, R.C, Bailey, L.L., and Farmer, W.L: Predictors of perceived empowerment: An initial assessment. ADA355185
- 98-25 Nakagawara, V.B., and Wood, K.J: The aeromedical certification of photorefractive keratectomy in civil aviation: A reference guide. ADA382812
- 98-26 Durso, F.T., Truitt, T.R., Hackworth, C.A., Albright, C.A., Bleckley, M.K., and Manning, C.A: Reduced flight progress strips in en route ATC mixed environments. ADA382818
- 98-27 Garner, R.P., Murphy, R.E., Hudgins, C.B., and Mandella, J.G., Jr: Performance of a portable oxygen breathing system at 25,000 feet altitude. ADA357729
- 98-28 Wickens, C.D. and Ververs, P.M: Allocation of Attention With Head-Up Displays. ADA359344

- Collins, W.E., and Wayda, M.E: Index of FAA Office of Aviation Medicine Reports: 1961 through 1998. ADA360592
- 99-2 Della Rocco, P.S., (Editor): The Role of Shift Work and Fatigue in Air Traffic Control Operational Errors and Incidents. ADA360730
- 99-3 Durso, F.T., Hackworth, C.A., Truitt, T.R., Crutchfield, J., Nikolic, D., and Manning, C.A: Situation awareness as a predictor of performance in en route air traffic controllers. ADA360807
- 99-4 Garner, R.P: Concepts providing for physiological protection after aircraft cabin decompression in the altitude range of 60,000 to 80,000 feet above sea level. ADA360727
- 99-5 Gowdy, V., George, M., and McLean, G. A: comparison of buckle release timing for push-button and lift-latch belt buckles. ADA360725
- 99-6 Nakagawara, V.B., Wood, K.J., and Montgomery, R.W: Refractive surgery in the civil airman population by class of medical certificate and by aviation occupation. ADA361329
- 99-7 Rakovan, L., Wiggins, M.W., Jensen, R.S., and Hunter, D.R: A survey of pilots on the dissemination of safety information. ADA361233
- 99-8 Milburn, N.J., and Mertens, H.W: Optimizing blink parameters for highlighting an air traffic control situation display. ADA316258
- 99-9 Joseph, K., Jahns, D., Nendick, M., and St. George, R: A usability survey of GPS avionics equipment: Some prelimary findings. ADA362193
- 99-10 McLean, G.A., George, M.H., Funkhouser, G.E., and Chittum, C.B: Aircraft evacuations onto escape slides and platforms II: Effects of exit size. ADA362480
- 99-11 Chaturvedi, A.K: First seven years (1991-1998) of the FAA's postmortem forensic toxicology proficiency testing program. ADA362556
- 99-12 Pounds, J., and Bailey, L.L: Cognitive style and learning: Performance of Adaptors and Innovators in a novel dynamic task. ADA363458
- 99-13 Williams, K.W: GPS user-interface design problems. ADA363331
- 99-14 Vu, N.T., Chaturvedi, A.K., and Canfield, D.V: Urinary genotyping for DQA1 and PM loci using PCR-based amplification: Effects of sample volume, storage temperature, preservatives, and aging on DNA extraction and typing. ADA363461
- 99-15 Lewis, R.J., Huffine, E.F., Chaturvedi, A.K., Canfield, D.V., and Mattson, J: Formation of an interfering substance, 3,4-dimethyl-5-phenyl-1,3-oxazolidine, during a pseudoephedrine urinalysis. ADA363777
- 99-16 Broach, D., Farmer, W.L., and Young, W.C: Differential prediction of FAA Academy performance on the basis of race and written Air Traffic Control Specialist aptitude test scores. ADA363587
- 99-17 Joseph, K.M., Thompson R.C., Bailey, L.L., Williams, C.A., Worley, J.A., and Schroeder, D.J: The influence of ergonomics interventions on employee stress and physical symptoms. ADA364891
- 99-18 Heil, M.C: An investigation of the relationship between chronological age and job performance for incumbent Air Traffic Control Specialists. ADA364893

- 99-19 Behn, L.D., Thompson, R.C., and Hilton, T.F: Follow-up assessment of the Federal Aviation Administration's Logistics Center safety climate. ADA365569
- 99-20 Gilliland, K., and Schlegel, R.E: Effects of antihistamine, age, and gender on task performance. ADA366860
- 99-21 Morrow, D.G., and Prinzo, O.V: Improving pilot/ATC voice communication in General Aviation. ADA367894
- 99-22 Milke, R.M., Becker, J.T., Lambrou, P., Harris, H.C., and Schroeder, D.J: The effects of age and practice on aviation-relevant concurrent task performance. ADA367887
- 99-23 Heil, M.C: The relationship between ATCS age and cognitive test performance. ADA368670
- 99-24 Bailey, L.L., Broach. D.M., Thompson, R.C., and Enos, R.J. Controller Teamwork Evaluation and Assessment Methodology: A Scenario Calibration Study. ADA370417
- 99-25 Worley, J.A., Bailey, L.L., Thompson, R.C., Joseph, K.M, and Williams, C.A: Organizational communication and trust in the context of technology change. ADA370769
- 99-26 Williams, K.W: GPS user-interface design problems: II. ADA363331
- 99-27 Thompson, R.C., Bailey, L.L., Joseph, K.M., Worley, J.A., and Williams, C.A: Organizational change: Effects of fairness perceptions on cynicism. ADA371588
- 99-28 Sirevaag, E.J., Rohrbaugh, J.W., Stern, J.A., Vedeniapin, A.B., Packingham, K.D., and LaJonchere, C.M. Multidimensional characterizations of operator state: A validation of oculomotor metrics.
- 99-29 Soper, J.W., Chaturvedi, A.K., and Canfield, D.V: Prevalence of chlorpheniramine in aviation accident pilot fatalities, 1991-1996. ADA372538
- 99-30 Hynes, M.K: Frequency and costs of transport airplane precautionary emergency evacuations. ADA372580

- 00-1 Collins, W.E., and Wayda, M.E: Index to FAA Office of Aviation Medicine Reports: 1961 through 1999. ADA373794
- 00-2 Manning, C.A. (Editor): Measuring Air Traffic Controller Performance in a High-Fidelity Simulation. ADA373813
- 00-3 Hilton, T.F., Hart, I.S., Farmer, W.L., Thompson, J.J., Behn, L.D: The FAA Health Awareness Program: Results of the 1998 customer service assessment survey. ADA373761
- 00-4 Joseph, K.M., and Jahns, D.W: Enhancing GPS receiver certification by examining pilot-performance databases.
- 00-5 Truitt, T.R., Durso, F.T., Crutchfield, J.M., Moertl, P., and Manning, C.A: Reduced posting and marking of flight progress strips for en route air traffic control.
- O0-6 Garner, R.P., Murphy, R.E., Donnelly, S.S., Thompson, K.E., and Geiwitz, K.L: Testing the structural integrity of the Air Force's Emergency Passenger Oxygen System at altitude.
- 00-7 Shappell, S.A., and Weigmann, D.A: The Human Factors Analysis and Classification System-HFACS.
- 00-8 Williams, K.W: Comparing text and graphics in navigation display design. ADA375445

- 00-9 Chaturvedi, A.K., Smith, D.R., and Canfield, D.V: Blood carbon monoxide and cyanide concentrations in the fatalities of fire and non-fire associated civil aviation accidents.
- 00-10 Della Rocco, P.S., Comperatore, C., Caldwell, L., and Cruz, C.E: The effects of napping on night shift performance.
- 00-11 Hynes, M.K: Evacuee injuries and demographics in transport airplane precautionary emergency evacuations.
- 00-12 Heil, M.C., and Agnew, B.O: The effects of previous computer experience on Air Traffic-Selection and Training (AT-SAT) test performance. ADA377228
- 00-13 DeJohn, C.A., Véronneau, S.J.H., Wolbrink, A.M., and Larcher, J.G: The evaluation of in-flight medical care aboard selected U.S. air carriers: 1996 to 1997. ADA377878
- 00-14 Thompson, R.C., Joseph, K.M., Bailey, L.L., Worley, J.A., and Williams, C.A: Organizational change: An assessment of trust and cynicism.
- 00-15 Russell, C.J., Dean, M.A., and Broach, D.M: Guidelines for bootstrapping validity coefficients in ATCS selection research. ADA379430
- 00-16 Vu, N.T., Chaturvedi, A.K., Canfield, D.V., Soper, J.W., Kupfer, D.M., and Roe, B.A: DNA-based detection of ethanol-producing microorganisms in postmortem blood and tissues by polymerase chain reaction. ADA379226
- 00-17 Thompson, R.C., and Bailey, L.L: Age and attitudes in the air traffic control specialist workforce: An initial investigation. ADA379286
- 00-18 Nakagawara, V.B., and Véronneau, S.J.H: A unique contact lens-related airline aircraft accident. ADA379287
- 00-19 Nakagawara, V.B., Wood, K.J., and Montgomery, R.W: Refractive surgery in aircrew members who fly for scheduled and non-scheduled civilian airlines.
- 00-20 Lewis, R.J., Johnson, R.D., and Blank, C.L: A novel method for the determination of sildenafil (Viagra®) and its metabolite in postmortem specimens using LC/MS/MS and LC/MS/MS.
- O0-21 Canfield, D.V., Hordinsky, J., Millett, D.P., Endecott, B., and Smith, D: Prevalence of drugs and alcohol in fatal civil aviation accidents between 1994 and 1998. ADA379272
- 00-22 Canfield, D.V., Chaturvedi, A.K., Boren, H.K., Véronneau, S.J.H., and White, V.L: Abnormal glucose levels found in transportation accidents.
- 00-23 Nakagawara, V.B., and Montgomery, R.W: Gender differences in a refractive surgery population of civilian aviators.
- 00-24 Pfleiderer, E.M: Multidimensional scaling analysis of controllers' perceptions of aircraft performance characteristics. ADA382823
- 00-25 Bailey, L., and Thompson, R: The effects of performance feedback on air traffic control team coordination: A simulation study. ADA382812
- 00-26 Schvaneveldt, R., Beringer, D.B., Lamonica, J., Tucker, R., and Nance, C: Priorities, organization, and sources of information accessed by pilots in various phases of flight. ADA382818
- 00-27 Naff, K.C., and Thompson, R.C: The impact of teams on the climate for diversity in government: The FAA experience. ADA382809

- 00-28 Bailey, L.L., Peterson, L.M., Williams, K.W., and Thompson, R.C: Controlled flight into terrain: A study of pilot perspectives in Alaska. ADA382989
- 00-29 Lewis, R.J., Southern, T.L., Cardona, P.S., Canfield, D.V., and Garber, M: Distribution of butalbital in biological fluids and tissues.
- 00-30 Mills, S.H: The computerized analysis of ATC tracking data for an operational evaluation of CDTI/ADS-B technology.
- 00-31 Williams, K: Impact of aviation highway-in-the-sky displays on pilot situation awareness. ADA384535
- 00-32 Fiedler, E.R., Della Rocco, P.S., Schroeder, D.J., and Nguyen, K: The relationship between aviators' home-based stress to work stress and self-perceived performance. ADA384889
- 00-33 Nicholas, J., Copeland, K., Duke, F., Friedberg, W., and O'Brien, K: Galactic cosmic radiation exposure of pregnant aircrew members II.
- 00-34 Chaturvedi, A.K., Smith, D.R., and Canfield, D.V: A fatality caused by hydrogen sulfide produced from an accidental transfer of sodium hydrosulfide into a tank containing iron sulfate and sulfuric acid.

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PART II: AUTHOR INDEX

Author	Report Number	Author	Report Number
	Λ	Bergey, K.H	72-27.
	Α	Bergin, J.M	
		Berkley, W.J	
Abbott IK	70-4, 70-13, 72-12, 77-9, 83-	Beringer, D.B	96-15, 96-16, 97-24, 00-26.
Λυυστι, J.Κ	12, 85-4, 86-3, 86-5.	Berninger, D	91-16.
Adams, H.J		Besco, R.O	
	63-23, 63-25, 65-16, 65-28,	Billings, C.E	72-4.
Adams, 1		Billings, S.M	67-17.
A E.I. I.	65-29, 65-30, 66-23.	Birkey, M	
Agee, F.L., Jr		Biron, W.J	
Agen, R.A		Blanchard, R.E	
Agnew, B.O		Blank, C.L	
Albright, C.A		Bleckley, M.K	
Allen, M.E	Tech.Pub.#1, 64-16,		66-42, 70-19, 72-15, 77-11
	65-17, 66-1, 66-2, 68-7.	Dietilion, j. G.	78-3, 79-22, 80-12.
C	70-16, 75-2, 75-13.	Blossom, C.W	
Alluisi, E.A		Bolding, F.A	
Anderson, J.A			78-10, 78-36, 79-14, 79-21
Armstrong, R		Boone, J.O.	80-5, 80-7, 80-15, 82-2, 82
Ashby, F.K			11, 82-18, 83-6, 83-9.
Antuñano, M.J		Rooms CE In	68-5, 68-9, 69-11, 70-18, 72
Armenia-Cope, R	93-14.	B002e, C.F., Jr	
Arnell, F	97-22.		13, 73-8, 73-10, 74-5, 75-5
Atocknie, P.A	89-10.		76-7,77-10,77-20,78-21,79
Aul, J.C	92-5.		19, 80-8, 81-9, 81-14, 83-18
Aviation Medical			84-3, 84-8, 85-6, 87-7, 89-2
Library, FAA	64-20.	D 1111	90-7.
•		Boren, H.K	
	D	Bourdet, N.M	
	В	•	94-17, 94-26, 95-23, 96-9.
		Braden, G.E	
Badgley, J.M	69-22.	Brake, C.M	62-18, 63-1, 63-16, 63-22, 63
Bailey, J.P	73-16, 74-9, 75-8, 77-18, 78-		32, 65-27.
• •	11.	Branson, D.M	
Bailey, L.L	96-24, 98-24, 99-17, 99-24,		69-23, 70-2, 71-22, 72-8.
•	99-25, 99-27, 00-14, 00-17,	Brecher, M.H	
	00-25, 00-28.	Brecht-Clark, J	
Bain, D.L		Britton, T.W	
Baker, S.P		Broach, D.M	91-4, 91-11, 91-18, 92-26, 93
	62-6, 63-6, 63-12, 63-18, 63-		4, 94-4, 94-9, 96-6, 96-13
,	33, 63-34, 64-2, 64-3, 66-36.		97-4, 97-15, 97-19, 98-8, 98
Bannister, J.R			22, 98-23, 99-16, 99-24
Barile, A.B			00-15.
Barnard, C		Broadhurst, J.L	72-30.
Bartanowicz, R.S		van Brummelen, A.G.	65-8.
Baxter, N.E		Bruni, C.B	69-6, 69-16.
Bedell, R.H.S		Bryant, K.D	89-6.
		Busby, D.E	
Behn. L. D			
Behn, L.DBeiergrohslein, D			

Author	Report Number	Author	Report Number
	C		81-16, 82-19, 83-6, 84-6, 85-3, 85-5, 86-9, 87-4, 88-2, 88-3,
Caldwell, L	00-10.		89-7, 90-1, 90-4, 91-8, 92-1,
	91-12, 92-23, 92-24, 92-25,		93-2, 94-1, 95-1, 95-3, 95-7,
	94-14, 94-16, 95-26, 95-28,		95-13, 96-1, 96-21, 96-22, 97-
	96-14, 96-17, 98-5, 98-18, 98-	0.1 1777	1, 98-1, 99-1, 00-1.
	21, 99-14, 99-15, 99-29, 00-9,	Coltman, J.W	
	00-16, 00-21, 00-22, 00-29,	Constant, G.N	
	00-34.	Contempore, C	
Capps, M.J	Tech.Pub.#1,64-14,65-1,65-	Convey, J.J	
	2.	Cook, E.A	
Cardona, P.S	00-29.	Copeland, K	
Carroll, J.J	70-16.	Cosper, K.K	
Chandler, R.F	68-24, 72-27, 74-4, 76-9, 77-	Court, M.C	
	11, 78-6, 78-12, 78-23, 78-24,	Crain, R.A	
	79-17, 80-12, 82-8, 83-16.	Crane, C.R	63-27, 67-21, 70-4, 70-13, 72-
Chase, R.C	72-4.		12, 77-9, 78-26, 83-12, 85-4,
Chaturvedi, A.K	91-17, 93-7, 93-8, 94-7, 94-		86-1, 86-3, 86-5,
	18, 95-8, 95-26, 97-14, 98-10,	C	86-8, 89-4, 90-15.
	98-18, 98-21, 99-11, 99-14,	Cremer, R.L	
	99-15, 99-29, 00-9, 00-16, 00-	, , ,	68-6, 68-24, 69-3, 69-5.
	22, 00-34.	Crutchfield, J	
Chesterfield, B.P	80-13, 81-7.		95-12, 95-19, 96-23, 00-10.
Chiles, W.D	69-6, 69-9, 69-10, 69-14,	Culver, J.F	62-12.
	69-16,71-17,71-28,72-5,72-		
	11, 72-19, 72-21, 74-10,		D
	75-10, 75-14, 76-1, 76-11, 77-		
	15, 77-17, 78-19, 78-33,	Dailey I T	77-25, 78-35, 82-11, 84-2.
	78-34, 79-7.	Darden, E.B., Jr	
Chittum, C.B	89-14, 92-27, 95-22, 96-18, 98-		76-10,78-25,80-19,83-5,84-
	2, 98-3, 99-10.	Dark, 5.j.	9, 85-9, 86-7, 90-5.
Chubb, G.P	96-19, 97-6.	Daugherty, J.W	
Cierebiej, A	69-18, 71-9.		63-12, 68-15, 68-18, 70-8, 77-
	66-5, 66-26, 66-34, 69-19.	Davis, 11. w., j1.	17, 78-20, 78-25, 80-8, 84-4,
Clough, D.L	88-5.		85-12, 90-7.
	62-2, 62-3, 63-31, 65-19,	Davis, H.V	
	65-22, 67-1, 68-14, 71-30, 71-	Dean, M.A	
	36,71-40,72-18,72-22,72-33,		94-21, 94-22, 94-23.
	73-7, 74-2, 74-7, 74-8, 75-3,	Delafield, R.H	
	76-6.	· · · · · · · · · · · · · · · · · · ·	89-6,90-13,92-30,95-12,95-
Coffey, J.D	96-12.	Della 10000, 1.5.	19,96-23,99-2,00-10,00-32.
Colangelo, E.J	89-3.	Deloney, J.R	
Collins, W.E	62-17, 63-3, 63-13, 63-14, 63-		78-4, 80-18, 83-10, 83-14.
	29, Tech.Pub.#1, 64-14,	DeJohn, C.A	
	64-15, 64-16, 65-1, 65-2, 65-	1	92-20, 93-14, 94-19, 95-30,
	17, 65-18, 65-24, 66-37, 67-2,	2 w eese, 10	98-11.
	67-6, 67-7, 67-12, 67-19, 68-	Diehl, A.E	
	2,68-10,68-28,69-15,69-20,	Dill, D.B	
	70-10, 70-17, 71-20, 71-30,	I '	62-12, 63-2, 63-21, 63-24, 63-
	71-31, 71-34, 71-39, 72-34,	21110, 1,10	27, 66-14, 66-27, 68-8, 68-16,
	72-35, 73-17, 73-18, 74-2, 74-		72-1, 74-1, 76-7, 77-1, 77-20,
	3, 74-7, 75-1, 75-3, 75-4,		79-19, 80-11, 81-1, 81-14, 83-
	76-12,76-14,77-24,78-13,79-		1, 83-18, 84-7, 87-1.
	7, 79-9, 79-26, 80-7, 81-15,		

Dillon, R.D. 81-7. Dittmar, M.J. 97-3. Dodd, R.S. 96-3. Dollar, C.S. 87-4, 90-8, 94-13, 96-21, 97- 17. Donnelly, S.S. 00-6. Dougherty, M.R.P. 97-22, 98-16. Downey, L.E. 90-5. Drechsler, G.K. 93-1, 95-16. Driskill, W.E. 97-3, 97-23, 98-7. Druray, C.G. 91-16. Duke, F. 00-33. Durso, F.T. 98-26, 99-3, 00-5. Edwards, M.B. 92-31, 94-3, 95-4, 95-9. Elam, G.W. 73-17, 81-16, 82-19. Emanuel, T. 97-11. Emerson, T.E., Jr. 62-18, 63-1, 63-16, 63-22, 66-11. Endecott, B.R. 70-3, 77-9, 77-19, 83-12, 85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 73-8, 94-7, 94-18, 00-21. Endsley, M.R. 94-27, 97-13. England, H.M. 89-10, 19-118, 92-22, 93-6, 94-10. Enos, R.J. 99-24. Fairlie, G.W. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-32. Fairlie, G.W. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-32. Fineg, J. 68-24. Fiorica, V. 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18, 71-17,	Author	Report Number	Author	Report Number
Dittmar, M.J. ——————————————————————————————————	Dillon, R.D	81-7.	Fowler, P.R	63-8, 67-5, 75-7, 77-17, 80-
Dodd, R.S.				
Dollar, C.S. 87-4, 90-8, 94-13, 96-21, 97-17. Donnelly, S.S. 00-6. Dougherry, M.R.P. 97-22, 98-16. Downey, L.E. 90-5. Drechsler, G.K. 93-1, 95-16. Driskill, W.E. 97-3, 97-23, 98-7. Druray, C.G. 91-16. Duke, F. 00-33. Ducan, J.C. 63-30. Durso, F.T. 98-26, 99-3, 00-5. Earley, J.C. 62-7. Edwards, M.B. 92-31, 94-3, 95-4, 95-9. Elam, G.W. 73-17, 81-16, 82-19. Emanuel, T. 97-11. Emerson, T.E., Jr. 62-18, 63-1, 63-16, 63-22, 66-11. Endecott, B.R. 70-3, 77-9, 77-19, 83-12, 85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. 94-27, 97-13. England, H.M. 89-10., 92-18, 92-22, 93-6, 94-10. Enos, R.J. 99-24. Fieidler, D.K. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-3. Fairlie, G.W. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-5, 62-5, 62-4, 62-9, 65-9, 65-25. Ferraro, D.P. 73-12, 75-6. Fieidler, E.R. 00-32. Fineg, J. 68-24. Fiorica, V. 66-6, 66-11, 66-14, 66-41, 68-16, 68-23, 70-8, 70-18, 71-11, 71-15, 71-23, 71			Freud S.I.	
17.				
Donnelly, S.S. —————————————————————————————————			Tricdberg, w	
Dougherty, M.R.P. 97-22, 98-16. Downey, L.E. 90-5. Drechsler, G.K. 93-1, 95-16. Driskill, W.E. 97-3, 97-23, 98-7. Druray, C.G. 91-16. Duke, F. 00-33. Durso, F.T. 98-26, 99-3, 00-5. E Earley, J.C. 63-30. Durso, F.T. 98-26, 99-3, 00-5. E Earley, J.C. 62-7. Edwards, M.B. 92-31, 94-3, 95-4, 95-9. Elam, G.W. 73-17, 81-16, 82-19. Emerson, T.E., Jr. 62-18, 63-1, 63-16, 63-22, 66-11. Endecott, B.R. 70-3, 77-9, 77-19, 83-12, 85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. 94-27, 97-13. England, H.M. 89-10, 92-18, 92-22, 93-6, 94-10. Enos, R.J. 99-24. F Fairlie, G.W. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-3. Faulkner, D.N. 78-8, 82-12, 92-2. Feinberg, R. 65-9, 65-25. Ferraro, D.P. 73-12, 75-6. Fieldler, E.R. 00-32. Fineg, J. 68-24 Fiorica, V. 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18, 71-11, 71-15, 71-23, 71-16, 63-12, 63-22, 66-22, 66-14, 67-4, 67-17, 68-13, 68-18, 70-18, 71-17, 72-17, 73-22, 75-17, 71-17, 72-17, 73-22, 75-17, 19, 79-10, 80-10, 81-8, 82-1, 19, 79-10, 80-10, 81-8, 82-1, 19, 79-10, 80-10, 81-8, 82-1, 19, 79-10, 80-10, 81-8, 82-1, 19, 79-10, 80-10, 81-8, 82-1, 71-17, 72-17, 73-22, 75-1, 19, 79-10, 80-10, 81-8, 82-1, 91-10, 91-17, 93-22, 95-20, 95-22, 96-19, 8-3, 99-10. Galaxy Sci.Corp. 93-5, 93-15, 94-12, 95-14, 96-22, 66-22, 62-16, 62-9, 65-7, 66-42, 79-22, 79-22, 95-22, 99-20, 95-22, 9	Donnelly, S.S	00-6.	Fromhagen, C	
Downey, L.E. 90-5. Drechsler, G.K. 93-1, 95-16. Driskill, W.E. 97-3, 97-23, 98-7. Druray, C.G. 91-16. Duke, F. 00-33. Duncan, J.C. 63-30. Durso, F.T. 98-26, 99-3, 00-5. Earley, J.C. 62-7. Edwards, M.B. 92-31, 94-3, 95-4, 95-9. Elam, G.W. 73-17, 81-16, 82-19. Emanuel, T. 97-11. Emerson, T.E., Jr. 62-18, 63-1, 63-16, 63-22, 66-13, 79-7, 97-9, 79-19, 83-12, 85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. 94-27, 97-13. England, H.M. 89-10, , 92-18, 92-22, 93-6, 94-10. Enos, R.J. 99-24. Fairlie, G.W. 91-6, 92-27. Farmer, W.L. 96-13, 97-4, 98-24, 99-16, 00-3. Fairlie, G.W. 91-6, 92-27. Feirler, D.N. 78-8, 82-12, 92-2. Feinberg, R. 65-9, 65-25. Ferraro, D.P. 73-12, 75-6. Fieidler, E.R. 00-32. Fineg, J. 68-24. Fiorica, V. 66-6, 66-11, 66-14, 66-41, 68-4, 68-13, 68-13, 67-18, 67-20. Follows, G. Fuller, D.K. 94-3, 95-4, 95-9. Is, 3, 46, 15, 68-18, 70-5, 71-13, 13, 68-15, 68-18, 70-5, 71-17, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 71-27, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 72-17, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 71-27, 77-12, 71-27, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 71-27, 77-12, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 71-27, 73-22, 75-1 Is, 68-18, 70-5, 71-17, 71-27, 77-1 Is, 68-18, 70-5, 71-17, 71-27, 77-1 Is, 71-17, 72-17, 73-22, 75-1 Is, 68-16, 68-23, 69-9 Is, 83-2, 83-14, 85-10, 87-2, 89-8, 89-11, 9 Is, 20-22, 80-12, 93-13, 93-15, 94-12, 95-14, 99-14	Dougherty, M.R.P	97-22, 98-16.		
Drechsler, G.K. — 93-1, 95-16. Driskill, W.E. — 97-3, 97-23, 98-7. Druray, C.G. — 91-16. Duke, F. — 00-33. Durson, J.C. — 63-30. Durso, F.T. — 98-26, 99-3, 00-5. E Earley, J.C. — 62-7. Edwards, M.B. — 92-31, 94-3, 95-4, 95-9. Elam, G.W. — 73-17, 81-16, 82-19. Emanuel, T. — 97-11. Emerson, T.E., Jr. — 62-18, 63-1, 63-16, 63-22, 66-11. Endecott, B.R. — 70-3, 77-9, 77-19, 83-12, 85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. — 94-27, 97-13. England, H.M. — 89-10, , 92-18, 92-22, 93-6, 94-10. Enos, R.J. — 99-24. F Fairlie, G.W. — 91-6, 92-27. Farmer, W.L. — 96-13, 97-4, 98-24, 99-16, 00-3. Fairlie, G.W. — 91-6, 92-27. Farmer, W.L. — 96-13, 97-4, 98-24, 99-16, 00-3. Fairlie, G.W. — 91-6, 92-27. Farmer, W.L. — 96-13, 97-4, 98-24, 99-16, 00-3. Fairlie, G.W. — 91-6, 92-27. Farmer, W.L. — 96-13, 97-4, 98-24, 99-16, 00-6. George, M.H. — 91-2, 91-3, 95-20, 95-22, 99-20, 95-17, 69-24, 70-9, 71-10, 72-4. Geiwitz, K.L. — 00-6. George, M.H. — 91-2, 91-3, 95-20, 95-22, 99-20, 95-18, 98-3, 99-5, 99-10, 71-24. Gibbons, H.L. — 68-8, 69-9, 69-10, 71-18. Gilcher, R.O. — 84-4. Gils, E. — 79-2. Gilliand, K. — 93-13, 97-5, 97-25, 99-20. Gilliand, K. — 93-13, 97-5, 97-25, 99-20. Goldman, R.F. — 62-5.	Downey, L.E	90-5.		
Driskill, W.F	Drechsler, G.K	93-1, 95-16.	,	
Druray, C.G. ——————————————————————————————————	Driskill, W.E	97-3, 97-23, 98-7.		
Duke, F	Druray, C.G	91-16.		
Duncan, J.C. ——————————————————————————————————	Duke, F	00-33.		
Earley, J.C. ——————————————————————————————————	Duncan, J.C	63-30.		
Earley, J.C. ——————————————————————————————————	Durso, F.T	98-26, 99-3, 00-5.		
Earley, J.C. ——————————————————————————————————				
Earley, J.C. ——————————————————————————————————		-		
Earley, J.C		t .		
Edwards, M.B. ——————————————————————————————————		(2.7		
Elam, G.W. ——————————————————————————————————				C
Emanuel, T. ———————————————————————————————————				u
Emerson, T.E., Jr. ———————————————————————————————————				
Endecott, B.R. ——————————————————————————————————			Galaxy Sci.Corp	_
Endecott, B.R. ——————————————————————————————————	Emerson, 1.E., Jr			_·
85-4, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. ——————————————————————————————————	E. 1 D.D.		1	
89-4, 90-15, 90-16 91-17, 93-7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R. ——————————————————————————————————	Endecott, B.K		· ·	
7, 93-8, 94-7, 94-18, 00-21. Endsley, M.R			The state of the s	
Endsley, M.R			Garner, J.D	
England, H.M	E 11 MD			
94-10. Pairlie, G.W. ——————————————————————————————————				
Fairlie, G.W	England, H.M		Garner, R.P	
Fairlie, G.W. ——————————————————————————————————	E. D.I			
Fairlie, G.W. ——————————————————————————————————	Enos, R.J	99-24.		
Fairlie, G.W				
Fairlie, G.W 91-6, 92-27. Farmer, W.L 96-13, 97-4, 98-24, 99-16, 00-3. Faulkner, D.N 78-8, 82-12, 92-2. Feinberg, R 65-9, 65-25. Ferraro, D.P 73-12, 75-6. Fiedler, E.R 00-32. Fineg, J 68-24. Fiorica, V 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18, 71-11, 71-15, 71-23, 71-		F	George, M.H	
Fairlie, G.W		•		
Farmer, W.L 96-13, 97-4, 98-24, 99-16, 00-3. Faulkner, D.N 78-8, 82-12, 92-2. Feinberg, R 65-9, 65-25. Ferraro, D.P 73-12, 75-6. Fiedler, E.R 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18, 71-11, 71-15, 71-23, 71-60. Farmer, W.L 96-13, 97-4, 98-24, 99-16, 00-32. Gerke, R.J 72-4. Gibbons, H.L 68-8, 69-9, 69-10, 71-18. Gilcher, R.O 84-4. Giles, E 93-13, 97-5, 97-25, 99-20. Gilson, R.D	Fairlia C W	01 6 02 27	Gerathewohl, S.J	
3. Faulkner, D.N 78-8, 82-12, 92-2. Feinberg, R 65-9, 65-25. Ferraro, D.P 73-12, 75-6. Fiedler, E.R 00-32. Fineg, J 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18,71-11,71-15,71-23,71- Gibbons, H.L 68-8, 69-9, 69-10, 71-18. Gibbons, H.L 68-8, 69-9, 69-10, 71-18. Gilcher, R.O 84-4. Giles, E 93-13, 97-5, 97-25, 99-20. Gilson, R.D 62-15, 63-10, 63-20, 63-20, 63-20, 64-13, 65-11, 65-32, 66-22, 64-13, 65-11, 65-12, 64-13, 65-11, 65-12, 64-13, 65-11, 65-12, 64-13, 65-11, 65-12, 64-13, 65-11, 65-12, 64-13, 65-11, 65-12, 64-13, 64-13, 64-12, 64-13, 64-12,	· · · · · · · · · · · · · · · · · · ·			
Faulkner, D.N 78-8, 82-12, 92-2. Feinberg, R 65-9, 65-25. Ferraro, D.P 73-12, 75-6. Fiedler, E.R 00-32. Fineg, J 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18,71-11,71-15,71-23,71-	raillei, w.L			
Feinberg, R 65-9, 65-25. Ferraro, D.P 73-12, 75-6. Fiedler, E.R 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18, 71-11, 71-15, 71-23, 71- Feinberg, R 84-4. Giles, E 79-2. Gilliand, K 93-13, 97-5, 97-25, 99-20. Gilson, R.D 71-20, 71-34, 72-34. Gogel, W.C 62-15, 63-10, 63-20, 63-20, 63-20, 64-13, 65-11, 65-32, 66-22, 64-13, 65-11, 66-14, 6	Faullmer D.N		-	
Ferraro, D.P				
Fiedler, E.R 00-32. Fineg, J 68-24. Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18,71-11,71-15,71-23,71- Gilson, R.D 71-20, 71-34, 72-34. Gogel, W.C 62-15, 63-10, 63-2				
Fineg, J			*	
Fiorica, V 66-6, 66-11, 66-14, 66-41, 68-4, 68-15, 68-23, 70-8, 70-18,71-11,71-15,71-23,71- Goldman, R.F 62-5.			1	
4, 68-15, 68-23, 70-8, 70-18,71-11,71-15,71-23,71- Goldman, R.F 62-5.	0 -		Gogel, W.C	
70-18,71-11,71-15,71-23,71- Goldman, R.F 62-5.	11011ca, v			
Goldman, R.F 02-).				
Goulden, D.K /1-5, /2-16, /5-19, /6-4, 8	Eighar D.C		Goulden, D.R	
Fisher, R.G74-4. 4, 83-17.				
Flemig, J.W 94-14, 95-28. Gowdy, R.V 90-11, 92-20, 93-14, 94-1	e -		Gowdy, R.V	
Flux, M 77-3, 77-16, 82-5. 98-11, 99-5.				
Folk, E.D 70-18, 72-30, 73-10, 82-8, Grape, P.M 77-8, 78-13, 80-3, 81-15, 8	Folk, E.D	70-18, 72-30, 73-10, 82-8,	Grape, P.M	
92-27.		92-27.		15, 85-8.
Fotouhi, C.H 96-6.	Fotouhi, C.H	96-6.		

Author	Report Number	Author	Report Number
Grimm, E.J	72-16, 73-19, 75-4, 76-4.	Hinshaw, L.B	62-18, 63-1, 63-16, 63-22, 63-
Grimm, M.H	72-1, 74-1, 87-1.		26, 63-32, 66-11.
Gronlund, S.D	97-22, 98-16.	Hoffman, S.M	69-12, 72-17, 73-21, 73-22,
Guedry, F.E., Jr	67-6, 67-7, 71-20, 71-34,		74-11, 75-7, 76-13, 77-5.
,	72-34.	Holloway, F.A	94-24.
Guilkey, J.E	98-6.	Holmes, D.D	63-23, 63-26, 66-11.
Gurman, E.B	94-21.	Hordinsky, J.R	91-2, 91-3, 92-11, 92-19,
			92-23, 94-14, 94-16, 95-28,
			97-2, 98-10, 00-21.
	Н	Houk, V.N	64-7.
		Houston, E.R	98-5.
Hackworth, C.A	98-26, 99-3.	Hudgins, C.B	
Hanneman, G.D	70-3, 77-8, 78-8, 81-11, 84-	Hudson, L.S	
	5, 87-3, 87-8.		92-24, 92-25, 99-15.
Hand, D.K	97-3, 97-23, 98-7.	Huffman, H.W	
Hanson, P.G	68-6, 68-24, 69-5, 69-13.	Hufnagel, C.A	
Hansrote, R.W	97-21.	Hulin, C.L	
Haraway, A	81-1, 83-1.	Hunter, C.E	
Harper, C.R	66-30.		95-27, 96-19, 97-3, 97-6,
Harris, H.C., Jr	95-3, 95-7, 96-16, 97-24,		97-16, 97-23, 98-6, 98-7,
	99-22.		99-7.
Harris, J.L	84-7.	Huntley, M.S., Jr	91-7, 91-13.
Harris, R.M	94-22.	Hurst, M.W	
Harrison, H.F	66-16, 70-21.	1	72-24, 77-21, 81-5.
Hart, I.S		Hyde, A.S	63-30.
Hartel, C.E.J		Hynes, M.K	99-30, 00-11.
Hartel, G.F		Hyland, D.T	94-21, 94-22, 94-23.
Hartman, S			
Hasbrook, A.H	62-7, 62-9, 62-13, 65-14,		•
	66-32, 68-12, 68-22, 70-7,		•
	71-24, 72-9, 72-27, 73-9,		
	73-23, 75-12, 77-24.	lampietro, P.F	62-5, 62-18, 63-1, 63-23,
Hauty, G.T	65-5, 65-6, 65-16, 65-28,		66-14, 66-23, 68-15, 69-10,
** 1 0 0	65-29, 65-30.		70-8, 70-22, 71-2, 71-4, 71-
Hawkes, G.R			17, 72-17, 72-35, 75-10,
	99-18, 99-23, 00-12.		75-14.
	91-15, 92-13, 93-18.	Ice, J	
Hendrix, A		Irons, F.M	/3-13, /3-20.
Higgins, E.A	63-23, 66-14, 66-39, 68-13,		
	68-15, 68-18, 69-10, 70-5,		
	70-8, 71-17, 71-41, 72-17,		•
	73-22, 75-10, 75-14, 76-11,	Jahns, D.W	99 9 00 /
	77-8, 77-17, 78-5, 78-19,	Jeffress, L.A	
	79-10, 79-20, 80-9, 80-10,	Jenkins, C.D	
	81-8, 82-10, 83-2, 83-4, 83-		
	14,85-5,85-10,85-11,87-2,	Jennings, A.E.	72-21, 75-10, 75-14, 76-1,
	87-5, 89-5, 89-8, 89-10, 89-		76-11, 77-17, 78-19, 78-33,
LI:II D I	11, 89-12.		78-34, 78-37.
Hill, R.J		Jensen R S	96-19, 97-6, 98-6, 99-7.
Hill, T.J		Johnson, R.D	
Hillman, D.J		Johnson, W.B	
	97-8, 97-12, 99-19, 00-3.	_	71-10. 71-5, 71-7, 71-29, 72-14,
Hilton Systems, Inc	9 1 -20.	Jones, 13.14.	72-16, 72-25, 73-14, 75-1.
			, = 10, , = 20, , 0 11, , 0 11

Jordan, J.L. 82-14. Jones, J.P. 92-31. Josenhans, W.K.T. 65-8. Joseph, K.M. 99-9, 99-17, 99-25, 99-27, 00-4, 00-14. Kupfer, D.M. 00-16. K Kupfer, D.M. 00-16. K Kupfer, D.M. 00-16. K Kanki, B.G. 96-10. Karim, B. 72-27. Karson, S. 70-14. Kay, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Kegg, P.S. 88-3. Keen, J.R. 66-31. Kegg, P.S. 88-3. Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D. J.J. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkbride, L.A. 96-19. Kirkbram, W.R. 78-13, 80-3, 80-6, 81-10. Korty, P. 62-10, 63-4. Korty, P. 62-10, 63-4. Korty, P. 62-10, 63-4. Lacefield, D.J. 79-5. Lajonchere, C.M. 99-28. Lamb, M.W. 96-3. Lambfou, P. 99-22. Lamb, M.W. 96-3. Lambrou, P. 99-22. Lambon, P. 99-22. Lambon, P. 99-22. Lambon, P. 99-22. Lambon, P. 99-22. Lambnou, P. 99-22. Layton, C.F. 95-31. Lategola, M.T. 63-11, 66-16, 66-17, 66-20. 68-21, 70-8, 70-18, 70-21, 71-8, 71-9, 72-9, 80-9, 81-2, 82-3, 82-4, 82-5, 88-4. Lay, C.D. 71-36, 72-22. Layton, C.F. 95-31. Layne, P.J. 74-6. Leeper, R.C. 73-23.	Author	Report Number	Author	Report Number
Jones, J.P. — 92-31. Josenhans, W.K.T. — 65-8. Josepha, K.M. — 99-9. 99-17, 99-25, 99-27, 00-4, 00-14. Kupfer, D.M. — 00-16. K Karki, B.G. — 96-10. Karim, B. — 72-27. Karson, S. — 70-14. Kay, E.J. — 94-21, 94-22, 94-23. Keen, F.R. — 66-31. Kegg, P.S. — 88-3. Kendall, W.W. — 63-25. Key, O.R. — 97-21. Kidd, G.D., Jr. — 79-5. Kimn, J.B. — 68-3. Kirkbride, L.A. — 96-19. Kirkham, W.R. — 78-13, 80-3, 80-6, 81-10. Kinn, J.B. — 68-3. Kroodan, D.M. — 64-11. Kochan, J.A. — 97-6. Korty, P. — 62-10, 63-4. Kot, P.A. — 64-11. Kyane, C.D. — 71-5. Lacy, C.D. — 71-5. Lacy, C.D. — 71-5. Langoton, E.D. — 72-6, 72-7. Langoton, E.D. — 72-6, 72-7. Langoton, E.D. — 72-6, 72-7. Larcher, J.G. — 00-13. Lategola, M.T. — 63-11, 66-16, 66-17, 66-20, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 74-2, 74-7, 75-3. Mackin, O. — 96-20. Madakasira, S. — 92-11. Madella, J.G., Jr. — 95-29, 98-4, 98-27. Marcus, J.H. — 93-14, 94-11, 96-7, 96-11 Mackin, O. — 96-20. Madakasira, S. — 92-11. Madella, J.G., Jr. — 95-29, 98-4, 98-27. Marcus, J.H. — 93-14, 94-11, 96-7, 96-11 Marcus, J.H. — 94-22, 72-33, 73-7 Marcus, J.H. — 93-14, 94-11, 96-7, 96-11 Marcus, J.H. — 94-22, 72-33, 73-7 Mackin, J.F. — 66-17. Mackin, A. — 77-4, 77-24. Lewis, M.A. — 78-7, 8-6, 69-16. Lewis, R.J. — 67-8, 67-16, 67-24, 68-20. 68-27, 70-15, 71-16, 69-3. Linder, M.K. — 80-11. Lintern, G. — 99-15, 00-20, 00-29. Lingston, O. — 66-3. Lucwis, M.A. — 78-7, 8-36, 79-3, 79-14. Lewis, M.A. — 78-7, 8-36, 79-3, 79-14. Lewis, M.F. — 67-8, 67-16, 68-26. 68-27, 70-15, 79-14. Lewis, M.F. — 67-8, 67-16, 67-24, 68-20. 68-27, 70-15, 79-14. Lewis, M.F. — 67-8, 67-16, 67-24, 68-20. 68-27, 70-15, 79-14. Lewis, M.F. — 67-8, 67-16, 67-24, 68-20. 68-27, 70-15, 79-14. Lewis, M.F. — 67-8, 67-14, 68-26. Leveitt, S. Jr. — 63-30. Leveitt, S. Jr. — 67-8, 67-14, 68-26. Leveitt, S. Jr. — 63-30. Lewis, M.F. — 67-8, 67-19, 48-16. Levis, M.F. — 67-8, 67-94, 68-20. Leveitt, S. Jr. — 66-10, 68-27, 78-12. Lewis, M.F. — 67-8, 67-94, 68-20. Leveitt, S. Jr. — 63-8. Leveitt, S. Jr. — 63-8. Leveitt, S. Jr. — 66-8. L	Jordan, J.L	82-14.	Lieberman, P	98-20.
Joseph, K.M. 99-9, 99-17, 99-25, 99-27, 00-4, 00-14. Kupfer, D.M. 00-16. Levis, M.F. 67-8, 67-16, 67-24, 68-27, 71-17, 71-32, 71-14, 1-22-27, 73-6, 73-12, 73-12, 73-13, 73-6, 73-12, 73-13, 73-6, 73-12, 73-13, 73-6, 79-14. Lewis, M.A. 06-27, 01-3, 15, 02-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 99-38, 79-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16, 69-16. Lewis, R.J. 99-15, 99-29, 98-16, 69-16. Lewis, R.J. 99-16. Lewis, R.J. 99-15, 99-15, 99-15, 99-18. Lewis, R.J. 99-15, 99-	Jones, J.P	92-31.	Lennon, A.O	75-4, 77-24.
Joseph, K.M. 99-9, 99-17, 99-25, 99-27, 00-4, 00-14. Kupfer, D.M. 00-16. Levis, M.F. 67-8, 67-16, 67-24, 68-27, 71-17, 71-32, 71-14, 1-22-27, 73-6, 73-12, 73-12, 73-13, 73-6, 73-12, 73-13, 73-6, 73-12, 73-13, 73-6, 79-14. Lewis, M.A. 06-27, 01-3, 15, 02-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 99-38, 79-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-36, 99-16. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16, 69-16. Lewis, R.J. 99-15, 00-20, 00-29. Lewis, R.J. 99-15, 00-20, 00-29. Li, G. 96-16, 69-16. Lewis, R.J. 99-15, 99-29, 98-16, 69-16. Lewis, R.J. 99-16. Lewis, R.J. 99-15, 99-15, 99-15, 99-18. Lewis, R.J. 99-15, 99-	Josenhans, W.K.T	65-8.	Lentz, J.M	76-14.
Kupfer, D.M.	-		_	
Kupfer, D.M. ——————————————————————————————————			I .	
Kanki, B.G. 96-10. Karim, B. 72-27. Karson, S. 70-14. Kay, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Keeg, P.S. 88-3. Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13. 80-3. 80-6. 81-10. 81-15. 82-7. 82-13. 83-8. Knowlan, D.M. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.E. 62-10, 63-4. Kort, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 99-224, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.D. 71-5. LaJonchere, C.M. 99-28. Lambrou, P. 99-9-22. Lamonica, J. 00-26. Langston, E.D. 72-6, 72-7. Larcher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Layv, C.D. 71-36, 72-22. Layv, C.D. 71-36, 72-22. Layv, C.D. 71-36, 72-22. Layvon, C.F. 95-31. Layne, P.J. 74-6.	Kupfer, D.M		-	
Kanki, B.G. 96-10. Karim, B. 72-27. Karson, S. 70-14. Kay, E.J. 94-21, 94-22, 94-23. Kegn, F.R. 66-31. Kegg, P.S. 88-3. Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kirhride, L.A 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kochan, J.A. 97-6. Korty, P. 62-10, 63-4. Kot, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.E. 62-10, 63-4. Lacy, C.D. 71-5. Lajonchere, C.M. 99-28. Lambrou, P. 99-22. Lamonica, J. 00-26. Largston, E.D. 72-6, 72-7. Larcher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-19, 71-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22.	1 ,			
Kanki, B.G. 96-10. Karim, B. 72-27. Karson, S. 70-14. Kay, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Linder, M.K. 80-11. Lintern, G. 97-11. Loewenfeld, I. 65-9. Lofberg, M.S. 83-16. Loochan, F.K. 91-14, 92-14. Lowenstein, O. 65-9. Lowrey, D.L. 79-14. Lowenstein, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-22, 80. Luchsinger, P.C. 64-8. Lyne, P.J. 72-6, 77-11, 78-3, 79-22, 80. Macklin, O. 96-20. Madakasira, S. 92-11. Mandella, J.G., Jr. 95-29, 98-4, 98-27. Manning, C.A. 84-6, 88-3, 89-6, 90-4, 90-6, 91-3, 91-9, 92-5, 92-26, 92-31, 94-3, 94-9, 95-4, 95-9 Marcus, J.H. 98-9. Marsh, D.K., II 98-9. McClenathan J.E. 64-7. McConville, J.T. 76-9. McCoy, J. 66-17. McCoville, J.T. 76-9. McCoy, J. 66-17.		=-		
Kanki, B.G. 96-10. Karim, B. 72-27. Karson, S. 70-14. Kay, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Keeg, P.S. 88-3. Keendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kirin, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kochan, J.A. 97-6. Korty, P. 62-10, 63-4. Kot, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacefy, D.E. 62-10, 63-4. Lacey, D.E. 62-10, 63-4. Larby, C.D. 71-5. Lajonchere, C.M. 99-28. Lambrou, P. 99-22. Lambrou, P. 99-23. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Layne, P.J. 74-6.		K		
Karlin, B				
Karim, B. 72-27. Karson, S. 70-14. Kary, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Keeg, P.S. 88-3. Keendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.E. 62-10, 63-4. Kacy, D.E. 62-10, 63-4. Lacy, C.D. 71-5. Lambriou, P. 99-22. Lambrou, P. 99-23. Lambrou, P. 99-24. Marsh, D.K., II 98-9. Marsh, D.K., II 99-9. Marsh, D.K. 96-14, 96-17, 97-14. McClenathan J.E. 64-7. McCov, J. 66-17.	Kanki, B.G	96-10.	Lewis R A	
Karson, S. 70-14 Kay, E.J. 94-21, 94-22, 94-23. Kay, E.J. 96-3. Linder, M.K. 80-11. Keen, F.R. 66-31. Lintern, G. 97-11. Lintern, G. 97-11. Loewenfeld, 1. 65-9. Lofberg, M.S. 83-16. Loochan, F.K. 91-14, 92-14. Lowenstein, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-22, 80 Lowenstein, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-21, 80 Lowenstein, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-20, 80-10, 80 Loochan, E.L. Mandella, J.L. Mandella, J.L. Man				
Kay, E.J. 94-21, 94-22, 94-23. Keen, F.R. 66-31. Keeg, F.S. 88-3. Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D. Jr. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10. 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kochan, J.A. 97-6. Korty, P. 62-10, 63-4. Kot, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.E. 62-10, 63-4. Lacy, C.D. 71-5. Lalponchere, C.M. 99-28. Lambrou, P. 99-22. Larder, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. L	· · · · · · · · · · · · · · · · · · ·		_	
Keen, F.R. 66-31. Kegg, P.S. 88-3. Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lanbrou, P. 99-28. Lamb, M.W. 96-3. Lampton, P. 99-22. Lamonica, J. 00-26. Langston, E.D. 72-6, 72-7. Larcher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-19, 72-9, 87-9, 20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 73-10. Lay, C.D. 71-36, 73-10. Lay, C.D. 71-36, 73-10. Lay, C.D. 71-37-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 73-74.				
Kegg, P.S. 88-3, Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kinkbride, L.A. 96-19. Kirkbride, L.A. 96-19. Koochan, F.K. 91-14, 92-14. Lowenstein, O. 65-9. Lowenstein, O. 65-9. Lowenstein, O. 66-9. Lowenstein, O. 68-11. Kochan, J.A. 97-6. Korty, P. 62-10, 63-4. Lacy, C.D. 77-15. Laacfield, D.J. 78-31, 82-15, 85-8. Lacy, D.D. 72-5. Lambrou, P.				
Kendall, W.W. 63-25. Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kochan, J.A. 97-6. Korty, P. 62-10, 63-4. Kot, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Inacefield, D.J. 78-31, 82-15, 85-8. Lacery, D.E. 62-10, 63-4. Lacy, C.D. 71-5. Laplonchere, C.M. 99-28. Lambrou, P. 99-28. Lambrou, P. 99-22. Lambrou, P. 99-22. Larcher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4,				
Key, O.R. 97-21. Kidd, G.D., Jr. 79-5. Kidn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 71-5. Lajonchere, C.M. 99-28. Lamb, M.W. 96-3. Lambrou, P. 99-22. Lamonica, J. 00-26. Lambrou, P. 99-22. Larnonica, J. 00-26. Langston, E.D. 72-6, 72-7. Larcher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 62-10, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 73-77-16, 74-2, 74-7, 75-3. Loochan, F.K. 91-14, 92-14. Lowenstein, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-22, 80-12, 80-13, 82-7, 82-13, 83-8. Luchsinger, P.C. 64-8. Lyne, P.J. 64-8. Luchsinger, P.C. 64-8. Lyne, P.J. 64-8. Luchsinger, P.C. 64-8. Lyne, P.J. 72-6, 77-11, 78-3, 79-22, 80-13, 82-7, 82-13, 83-8. Luchsinger, P.C. 64-8. Luchsinger, P.C. 64-8. Lyne, P.J. 72-6, 77-11, 78-3, 79-22, 80-12, 80-13, 82-7, 82-13, 83-8. Luchsinger, P.C. 64-8. Luchsing				
Kidd, G.D., Jr. 79-5. Kinn, J.B. 68-3. Kirkbride, L.A. 96-19. Kirkham, W.R. 78-13, 80-3, 80-6, 81-10, 81-15, 82-7, 82-13, 83-8. Knowlan, D.M. 64-11. Kochan, J.A. 79-6. Korty, P. 62-10, 63-4. Kot, P.A. 64-11. Kranz, G. 70-10. Kupiec, T.C. 92-24, 96-14, 96-17, 97-14. Lacefield, D.J. 78-31, 82-15, 85-8. Lacey, D.E. 62-10, 63-4. Lacy, C.D. 71-5. Lalponchere, C.M. 99-28. Lambrou, P. 99-22. Lambrou, P. 99-22. Lambrou, P. 99-22. Lambrou, P. 99-22. Larneher, J.G. 00-13. Lategola, M.T. 63-11, 66-16, 66-17, 66-20, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 73-22. Lay, C.D. 71-36, 73-22. Lay, C.D. 71-36, 73-22. Lay, C.D. 71-36, 73-22. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 72-22. Lay, C.D. 71-36, 72-22. Layton, C.F. 95-31. Layre, P.J. Coeperation, O. 65-9. Lowrey, D.L. 72-6, 77-11, 78-3, 79-22, 80 Luchsinger, P.C. 64-8. Luchsinger, P.C.			C	
Kinn, J.B. ——————————————————————————————————	•		-	
Kirkbride, L.A			· ·	
Kirkham, W.R. ——————————————————————————————————	-		Lowrey, D.L	
81-15, 82-7, 82-13, 83-8. Knowlan, D.M. ——————————————————————————————————			T 1 : D C	
Knowlan, D.M. ——————————————————————————————————	Kirknam, W.K			
Kochan, J.A	V 1 D.V		Lyne, P.J	
Korty, P. ———————————————————————————————————				
Kot, P.A. ——————————————————————————————————	-			
Kranz, G. ———————————————————————————————————	•			
Kupiec, T.C. ——————————————————————————————————			Lynn, C.A	73-10.
Maclin, O. ———————————————————————————————————				
Lacefield, D.J	Kupiec, T.C	92-24, 96-14, 96-17, 97-14.		M
Lacefield, D.J		1	M. P. O	06.20
Lacefield, D.J		•		
Lacey, D.E	Lassfuld DI	70 21 02 15 05 0	· · · · · · · · · · · · · · · · · · ·	
Lacy, C.D				
LaJonchere, C.M 99-28. Lamb, M.W 96-3. Lambrou, P 99-22. Lamonica, J 00-26. Larcher, J.G 00-13. Lategola, M.T 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D 74-6. Lambrou, P 96-3. 92-31, 94-3, 94-9, 95-4, 95-9 98-26, 99-3, 00-2, 00-5. Marcus, J.H 93-14, 94-11, 96-7, 96-11 97-18, 97-20. Marsh, D.K., II 98-9. Mastrullo, A.R 81-15. Masucci, F.D 63-22. Mathews, J.J 63-22. Mathews, J.J 64-7. McClenathan J.E 64-7. McConville, J.T 66-17. McCoy, J 66-17.			Manning, C.A	
Lamb, M.W 96-3. Lambrou, P 99-22. Lamonica, J 00-26. Langston, E.D 72-6, 72-7. Larcher, J.G 00-13. Lategola, M.T 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D 95-31. Layne, P.J 96-3. Lambrou, P 96-3. Marcus, J.H 93-14, 94-11, 96-7, 96-11 97-18, 97-20. Marsh, D.K., II 98-9. Mastrullo, A.R 81-15. Masucci, F.D 63-22. Mathews, J.J 72-18, 72-22, 72-33, 73-7 74-2, 74-7, 75-3. May, N.D 92-4. McClenathan J.E 64-7. McConville, J.T 66-17. McCoy, J 66-17.				
Lambrou, P				
Lamonica, J				
Langston, E.D 72-6, 72-7. Larcher, J.G 00-13. Lategola, M.T 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D 71-36, 72-22. Layton, C.F 95-31. Layne, P.J 72-6, 72-7. Larcher, J.G 72-6, 72-7. Marsh, D.K., II 98-9. Mastrullo, A.R 81-15. Masucci, F.D 63-22. Mathews, J.J 63-22. Mathews, J.J 72-18, 72-22, 72-33, 73-7 May, N.D 92-4. McClenathan J.E 64-7. McConville, J.T 66-17. McCoy, J 66-17.				
Larcher, J.G 00-13. Lategola, M.T 63-11, 66-16, 66-17, 66-20, 66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D 71-36, 72-22. Layton, C.F 95-31. Layne, P.J 74-6. Marsh, D.K., II 98-9. Mastrullo, A.R 81-15. Masucci, F.D 63-22. Mathews, J.J 72-18, 72-22, 72-33, 73-7 74-2, 74-7, 75-3. May, N.D 92-4. McClenathan J.E 64-7. McConville, J.T 66-17.			Marcus, J.H	
Lategola, M.T				
66-21, 70-8, 70-18, 70-21, 71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D			· · · · · · · · · · · · · · · · · · ·	
71-8, 71-19, 72-20, 72-26, 73-10, 74-6, 77-3, 77-16, 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. Lay, C.D	Lategola, M.T		· ·	
73-10, 74-6, 77-3, 77-16, 74-2, 74-7, 75-3. 78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. McClenathan J.E 64-7. McConville, J.T 76-9. McCoy, J 66-17. Layton, C.F 95-31. Layne, P.J 74-6.			Masucci, F.D	63-22.
78-5, 78-20, 79-8, 79-20, 80-9, 81-2, 82-3, 82-4, 82-5, 84-4. McClenathan J.E 64-7. McConville, J.T 76-9. McCoy, J 66-17. Layton, C.F 95-31. Layne, P.J 74-6.		71-8, 71-19, 72-20, 72-26,	Mathews, J.J	72-18, 72-22, 72-33, 73-7,
80-9, 81-2, 82-3, 82-4, 82- 5, 84-4. McClenathan J.E 64-7. McConville, J.T 76-9. McCoy, J 66-17. McCoy, J 66-17.		73-10, 74-6, 77-3, 77-16,		74-2, 74-7, 75-3.
80-9, 81-2, 82-3, 82-4, 82- 5, 84-4.			May, N.D	92-4.
5, 84-4. Lay, C.D 71-36, 72-22. Layton, C.F 95-31. Layne, P.J 74-6. McConville, J.T 76-9. McCoy, J 66-17.			McClenathan J.E	64-7.
Lay, C.D 71-36, 72-22. McCoy, J 66-17. Layton, C.F 74-6.		5, 84-4.		
Layton, C.F 95-31. Layne, P.J 74-6.				
Layne, P.J 74-6.			,,,,	
	•			

Author	Report Number	Author	Report Number
McFadden, E.B	62-13, 62-21, 63-9, 65-7, 66-7,	Morgan, J.C	68-26.
	66-13, 66-20, 67-3, 67-4, 67-9,	Morris, Edward W	
	70-20, 71-37, 72-10, 78-1, 78-	Morris, Everett W	
	4, 78-9, 79-13.	Morrison, J.E	
McKenzie, J.M	63-8, 66-41, 67-5, 71-2, 71-	Morrow, D.G	
, ,	21,73-21,73-22,74-11,75-7,	Moser, É	
	75-10, 75-14, 76-11, 76-13,	Moser, K.M	
	76-15, 77-17, 77-23, 78-18,	1	66-14, 68-4, 71-11, 71-15, 80-
	78-19, 78-30, 78-40, 79-10,		10.
	79-20, 80-10, 81-8, 81-13, 82-	Mullen, S.R	77-17, 78-19, 79-10.
	10, 83-2, 83-4.	Murcko, L.E	
McLean, G.A	89-8, 89-10, 89-11, 89-12, 91-	Murphy, R.E	
Triebeuri, Girii	12, 92-18, 92-22, 92-27, 93-6,		90-2, 91-5, 91-10, 92-15, 92-
	93-19, 95-22, 95-25, 96-18, 98-	iviyeis, j. d.	16, 95-10.
	2, 98-3, 98-19, 99-5, 99-10.		10, 7,5-10.
Mehling, K.D			
	63-5,64-18,66-35,66-39,67-		N
ivicitori, C.E., Jr			••
	15, 68-26, 69-1, 69-12, 71-2,	Naff, K.C	00-27
	71-21, 71-23, 72-17, 73-15,	1	63-12, 63-34, 64-2, 66-36.
	73-21,73-22,74-11,75-7,76-		90-10,91-1,91-14,92-14,93-
	2, 76-13, 77-5,77-23, 78-5,	Tvakagawara, v.b	11, 93-21, 94-10, 94-15,
	78-18,78-40,79-20,80-9,80-		95-11, 96-12, 96-27, 98-25,
	16, 81-13, 82-17, 85-2, 86-2,		
1.61 D.T	89-13.	Names C	99-6, 00-18, 00-19, 00-23.
Melton, R.J		Nance, C	
Mertens, H.W	65-32, 66-22, 66-38, 67-20,		64-2, 66-17, 66-21, 66-36.
	67-24, 68-27, 70-15, 71-42,	Neal, G.L	
	72-29,75-6,77-12,78-15,79-	Neas, B.R	
	4, 79-25, 81-6, 81-8, 82-6,	Neddick, M	
	82-10, 83-4, 83-15, 85-3, 85-	Nelson, J.M	
	5, 88-2, 90-9, 92-6, 92-28,	Nelson, P.L	
	92-29, 92-30, 93-16, 93-17,	Nestnus, 1.E	95-5, 95-7, 97-7, 97-9, 97-25,
	95-13, 96-22, 97-10, 99-8.	NI II	99-20.
	67-2, 68-7, 70-10, 71-5.	Newton, J.L	
	82-10, 92-28, 92-29, 92-30,	Newton, N.L	
	93-16, 93-17, 95-13, 96-22,	Nguyen, K	
	97-10, 99-8.	Nicholas, J	
Milke, R.M		Nichols, E.A	
Millett, D.P		Nikolic, D	
Mills, S.H			71-25, 71-38, 82-14.
Moertl, P		Nye, L.G	89-7, 90-4, 90-8, 91-8, 92-7,
Mogford, L.S	98-14.		92-8, 92-9, 92-10, 94-13.
Mogford, R.H	98-14.		
Mohler, S.R	62-4, 62-20, 63-2, 65-7, 65-		n
	13, 66-1, 66-3, 66-8, 66-25,		U
	66-29, 66-30, 66-31, 66-32,		
	67-22, 68-8, 68-16, 69-2, 69-	O'Brien, K	
	17,69-18,70-12,71-9,71-10,	-	65-10, 66-10, 66-15.
	71-33, 72-2, 72-28, 75-5, 80-	O'Dell, J.W	
	4, 96-25.	O'Doherty, D.S	
Moise, S	92-11.	O'Donnell, R.D	
Montgomery, R.W	93-21, 94-15, 95-11, 96-12,	Ohrt, D.D	
<i>5</i> ,	99-6, 00-19, 00-23.	OU Vortac Ozur, H	92-31, 94-3, 95-4, 95-9, 96-5.

	P	Reynolds, H.I	67-4.
	•	Reynolds, H.M	75-2, 75-13, 76-9, 82-9.
Dackingham K.D.	00.28	Rice, N	70-10.
Packingham, K.D		Rieger, J.A., Jr	66-11.
Parker, J.F., Jr.			93-7, 93-8, 94-7, 98-18, 98-
Page, B.B		·	21.
Palmerton, D.A		Rizutti, B.L	76-6.
	68-17, 69-7, 69-19.	Roberts, P.A	
	63-35, 65-10, 65-31, 66-19.	Robinette, K.M	
C	63-27, 66-10, 66-15.	Robinson, C.P	
Penland, T		Robinson, S	
Pennybaker, A.L		Rock, D.B	
Perloff, J.K			93-1, 93-9, 93-12, 93-22, 94-
Perry, J.L			27, 95-16, 95-18, 97-13,
Perry, R.B			98-14.
Peterson, L.M		Roe, B.A	
Pfleiderer, E.M		Rohrbaugh, J.W	
Phillips, E.E		Rosa, R.R	
Phillips, S		Rose, R.M	
Pickett, E		Ross, A	
	77-25, 79-18, 82-11, 83-11, 84-2.	Rotter, A.J	
Pidkowicz, J.K		Rowlan D.E	
Pinkerson, A.L			
Pinski, M.S	78-4, 78-14.	Rowland, R.C., Jr	
Podolak, E	65-25, 68-3.	Rubenstein, C.J	
Polis, B.D	71-2, 73-21, 73-22.	Rueschhoff, B.J	
Pollard, D.W	78-3, 79-6, 79-23, 82-8, 84-1,	Rush, L	
	85-1.	Russell, C.J	
Pounds, J	99-12.	Russell, J.C	
Price, G.T	69-3, 69-13, 74-4, 77-8.	Ryan, L.C	
Prinzo, O.V	93-20, 95-15, 96-10, 96-20,	Rylander, R	/3-11.
	96-26, 98-17, 98-20.		
Purswell, J.L			S
			U
	•	Sahiar, F	06.25
	Ų	I .	
		St. George, R	99-9. 66-39, 68-26, 72-17, 73-21,
Quebe, J	97-3, 98-7.	Saldivar, J. 1	73-22,74-11,75-7,76-13,77-
	n		5,77-23,78-18,78-40,80-18,
	R		81-1383-10,83-14,85-10,87-
		C1 CI	2.
Raeke, J.W		Salazar, G.J	
Rana, B		Sanders, D.C	67-21,70-4,70-13,72-12,77-
Rasmussen, P.G	70-7,71-24,72-9,73-9,75-12,		9, 83-12, 85-4, 86-1, 86-3,
	77-2, 77-7, 77-13, 77-14, 78-		86-5, 86-8, 89-4, 90-15, 90-
	17, 78-22, 78-28, 78-29, 78-41,		16, 91-17, 93-7, 93-8, 94-7,
	79-22, 80-13, 81-7, 89-14, 92-	_	94-18, 95-8, 98-10.
	12, 94-8.	Sangal, S.P	
Reed, W		Scarborough, W.R	64-12, 65-8, 65-15.
Reighard, H.L			93-13, 97-5, 97-25, 98-13, 99-
	63-26, 65-27, 66-11.	=	20.
	70-11, 73-3, 73-4, 77-22, 78-	Schlegel, T.T	89-10.
1 (1 2111) 1 1.111.	2, 79-15, 92-12, 94-8.		
	_, , , , , , , , , , , , , , , , , , ,		
		I .	

Author	Report Number	Author	Report Number
Schroeder, D.J	68-10,70-10,71-6,71-16,71-	Steen, J.A	71-27, 71-32, 72-29, 73-18,
	20, 71-31, 71-34, 71-39,	-	75-1, 75-6, 80-5, 80-15, 84-1,
	72-34,73-17,79-9,81-16,82-		85-1.
	19, 83-7, 83-17, 87-4, 89-7,	Stern, J.A	94-6, 94-17, 94-26, 96-9, 99-
	90-6, 90-8, 92-7, 93-4, 94-6,		28.
	94-13, 94-17, 94-26, 95-3, 95-	Stoliarov, N	
	7, 95-32, 96-9, 97-17, 99-17,	Stutzman, T.M	
	99-22, 00-32.	Swearingen, J.J	62-1, 62-4, 62-13, 62-14, 63-9,
Schvaneveldt, R			65-7, 65-20, 65-23, 66-3, 66-
Scow, J			12, 66-18, 66-40, 67-14, 69-22,
Seipel, J.H			71-3, 71-12, 71-13, 72-6, 72-7,
Sells, S.B			72-15, 73-1.
Sershon, J.L			
Shanbour, K			T
Shappell, S.A			•
Shaw, R.V		7T 11 D	07.11
Shehab, R.L		Talleur, D	
Shepherd, W.T	89-9, 90-14, 91-16, 95-2, 95-	Tang, P.C	
	14, 95-31, 96-2.		75-9, 81-15, 83-6, 84-6.
Siegel, P.V	67-25, 68-9, 69-2, 69-17, 69-	Taylor, H.L	
	18, 71-10.	Taylor, J.C	
Simcox, L.S		Teague, S.M	
	66-13, 67-9, 78-13, 80-3.	Thackray, R.I	68-17, 69-7, 69-8, 69-21, 71-
Simpson, L.P			7,71-29,72-14,72-25,73-11,
Sirevaag, E.J			73-14, 73-16, 74-9, 75-8, 77-
Sirkis, J.A			18,78-11,79-12,79-24,80-1,
	00-9, 00-21, 00-34.		80-17, 81-5, 81-12, 82-1, 82-
Smith, L.T			16, 83-13, 85-13, 86-4, 88-1,
Smith, M.D			88-4, 89-1, 90-3, 92-3, 92-6,
Smith, P.W	62-8, 63-24, 69-9, 70-3, 77-9,	7T1 A A	94-6.
	77-19, 78-26.	Thomas, A.A	
Smith, R.C	70-20, 71-14, 71-21, 71-28,	Thompson, J.J	
	71-30, 71-35, 72-23, 72-24,	Thompson, K.E	
	73-2,73-15,73-22,74-12,75-	Thompson, R.C	97-8, 97-12, 98-8, 98-24, 99-
	7, 75-9, 76-2, 76-13, 77-21,		17, 99-19, 99-24, 99-25,
	77-23, 78-32, 79-11, 80-14,		99-27, 00-14, 00-17, 00-25,
	81-5.	TI	00-27, 00-28.
Snow, C.C	62-9, 65-14, 65-26, 68-6, 68-	Thomson, G.L	
	19, 68-24, 69-3, 69-4, 69-5,	1 obias, J. v	63-7, 63-17, 63-19, Tech.
	69-13,70-16,72-27,75-2,79-		Pub.#1,64-16,65-17,66-4,67-
0 1 7	2, 82-9.		10, 68-21, 68-25, 70-6, 71-1,
Snyder, L			72-31, 72-32, 73-13, 73-20, 75-
Snyder, R.G	62-13, 62-19, 63-15, 63-30,	Touchetone D.M	11, 76-3, 79-5, 79-16.
	65-12,65-26,68-6,68-19,68-	Touchstone, K.IVI	69-21, 71-29, 72-14, 72-25,
	24, 69-3, 69-4, 69-5, 69-13,		73-11,73-14,73-16,74-9,75-
C 1 T A	76-9.		8,77-18,78-11,79-12,79-24, 80-17,81-12,82-1,82-16,83-
Solomon, L.A			13, 85-13, 86-4, 88-1, 89-1,
	96-17, 99-29, 00-16.		90-3, 92-6, 94-6, 94-26, 96-9.
Southern, T.L		Trent, C.C	
Spieth, W			/9-8. 61-1, 62-3, 63-31, 65-5, 65-6,
Staggs, C.M		111tto, D.K	61-1, 62-3, 63-31, 63-3, 63-6, 65-21, 65-22.
Stavinoha, W.B Stedman, V.G		Trout F M	78-6, 78-12, 78-24, 79-17.
readman VI	/ 1-7	1 10ut, L.1v1	/ U-U, / U-12, / U-24, / J-1/.

Author	Report Number	Author	Report Number
	96-5, 98-26, 99-3, 00-5.	White, V.L	92-23, 94-16, 96-14, 96-17,
Tucker, R			00-22.
Turner, J.W	91-7, 91-13.	Wick, R.L., Jr	
		Wicks, S.M	66-35, 66-39, 67-15, 68-26,
	U		69-1, 77-23, 78-18, 78-40,
	U		80-10, 81-13, 82-7, 82-13,
Umberger, E.L	66.25	W' 1 CD	83-8.
Updegraff, B.P		Wickens, C.D	
Opacgiani, D.i.	0)-20.	W IICOX, D.C., Jr	91-12, 92-18, 92-22, 93-6,
		Williams, C.A	94-10, 96-25.
	V	-	94-25, 95-6, 96-8, 98-12,
	_	w IIIIaiiis, K. w	99-13, 99-26, 00-8, 00-28,
Valdez, C.D	77-4, 90-12.		00-31.
VanBuskirk, L.K		Williams, M.J	
Vance, F.P	68-26.	Willis, D.M	
VanDeventer, A.D	80-7, 83-6, 84-6.	Wing, H	
Vant, J.H.B	89-5.	Winget, C.M	
Vardaman, J.J		Wise, R.A	
Vaughan, J.A	68-13, 68-15, 68-18, 69-10,	· ·	91-10, 91-11, 91-15, 92-7,
	70-5,71-17,72-17,75-10,75-		92-8, 92-9, 92-10, 92-13,
	14, 76-5, 76-11, 77-2, 77-7,		92-17, 92-21, 93-18, 94-2,
	77-13, 77-14, 78-17, 78-22,		95-32, 97-8.
	78-28, 78-29, 78-41, 79-20,	Wittmers, L.E	65-27.
** 1	80-9.	Wolbrink, A.M	00-13.
Vedeniapin, A.B		Wolf, M.B	98-4.
Veregge, J.E.		Wood, K.J	91-14, 92-14, 93-11, 93-21,
Veronneau, S.J.H	- 94-14, 95-5, 96-25, 97-2, 00-		94-15, 95-11, 96-27, 98-25,
Varrage DM	13, 00-18, 00-22.		99-6, 00-19.
Ververs, P.M			99-17, 99-25, 99-27, 00-14.
Von Rosenberg, C.W Voros, R.S		Wreggit, S	97-9, 98-9.
	94-7, 98-18, 99-14, 00-16.		
v u, 1 v.	717,70 10,77 11,00 10.		γ
	W	Yanowitch, E.A	73.5
		Yanowitch, R.E	
Wallace, T.F	69-22, 72-15, 78-13, 80-3.	Young, C.L	
Warner, D		Young, F.A	
Wayda, M.E	90-1, 92-1, 94-1, 96-1, 97-1,		62-21, 65-23, 66-9, 66-33,
	98-1, 99-1, 00-1.		67-13, 69-3, 69-4, 69-5, 69-
Weigmann, D.A			13,71-37,74-4,76-9,78-14,
Weissmuller, J.J			82-9, 83-16, 89-8, 89-11,
	76-5, 77-2, 77-7, 77-13,		93-10.
77-14, 78-17, 78-22, 7		Young, P.E	68-11, 68-12.
Wentz, A.E		Young, W.C	
Wernick, J.S			
West, G	71-17,72-5,72-19,72-21,74-		7
W/ D W/	10, 75-14.		L
West, R.W			
Westura, E.E		Zeiner, A.R	
Wheelright, C.D White, M.A		Zehner, G.F	
		Zelenski, J.D	
White, M.E	× /_ I ()	Ziemnowicz, S.A.R	(E /ı

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PART III: SUBJECT INDEX

Subject and Report Number

Subject and Report Number

Acceleration, angular

- ...adaptation, 66-37, 67-6, 67-7, 67-12, 67-19, 69-20, 74-3.
- ...antimotion sickness drugs effects, 81-16, 82-19.
- ...alcohol effects, 71-6, 71-16, 71-20, 71-34, 71-39, 72-34, 95-3.
- ...arousal effects on nystagmus, 62-17.
- ... arousal effects on vestibular response, 63-29.
- ...dextroamphetamine effects on performance, 73-17, 76-12.
- ...nystagmus after caloric habituation, 63-14, 64-14, 65-18, 67-2.
- ...nystagmus after rotation habituation, 63-13, 65-24, 68-2.
- ...rotation device, 64-15.
- ...secobarbital effects on performance, 73-17.
- ...sleep loss effects on performance, 76-12, 86-9.

Acceleration, linear (see also Deceleration)

...bibliography, 63-30.

Accidents

- ...age of pilots, 77-10.
- ...agricultural aircraft, 66-27, 66-30, 72-15, 78-31, 80-3.
- ...alcohol involved, 66-29, 68-16, 78-31, 80-4, 92-24, 98-5, 00-21.
- ...analyses of injuries, 70-16, 71-3, 72-15, 81-10, 82-7.
- ...bloodborne pathogens, 97-21.
- ...cabin injuries, 79-23, 82-8.
- ...carbon monoxide levels without fire, 80-11, 00-18, 00-34.
- ...causes, 66-8, 66-27, 66-29, 67-23, 68-16, 69-2, 70-18, 78-13, 82-15.
- ...cockpit delethalization, 66-3, 66-12, 71-3.
- ...coronary atherosclerosis in pilot fatalities, 80-8, 85-6.
- ...drugs and toxic chemicals as causes, 68-16, 78-31, 85-8, 95-28, 96-17, 00-9, 00-21, 00-29, 00-34.
- ...evacuation injuries, 79-6, 80-12, 99-30, 00-11.
- ...evacuation patterns, 62-9, 65-7, 70-16, 96-18.
- ...experience of pilots, 77-10.
- ...fatalities identification, 79-2, 98-18.
- ...fire, smoke protection, 67-4, 70-16, 70-20, 78-4, 83-10, 85-10.
- ...glucose levels, abnormal, 00-22.
- ...HFACS, human factors analysis and classification system for human error, 00-7.

- applied to Alaskan CFIT accidents, 00-28.
- ...in-flight incapacitation, 87-7.
- ...in-flight vertigo and unconsciousness, 63-21.
- ...injuries from seat impacts, 66-18.
- ...injuries in extreme vertical impacts, 62-19.
- ...injuries in rearward-facing seats, 62-7.
- ...instructional flights, 96-3.
- ...investigations, human factors findings, 63-35, 69-18, 72-2, 73-5, 80-6.
- ...lapbelt-restraint injuries to pregnant females, 68-24.
- ...lost/disoriented, 95-1.
- ...occupation of pilots, 77-10.
- ...older pilots, 67-22, 70-18.
- ...padding for crash protection, 66-40.
- ...physician pilots, 66-25, 71-9.
- ...pilots with static physical defects, 76-7, 77-20, 79-19, 81-14, 83-18, 93-11.
- ...post mortem findings, 69-18, 92-23, 92-24, 92-25, 94-14, 95-28, 97-14, 98-18, 00-9, 00-16, 00-29.
 - -quality assurance of forensic analyses, 99-11, 99-14, 99-15, 99-29.
- ...predisposition, 72-2, 73-5, 93-9.
- ...prevention with blind flight instrument, 66-32.
- ...propeller-to-person, 81-15, 93-2.
- ...railroad, 73-1.
- ...risk factors, for controlled flight into terrain (Alaska), 00-28.
- ...seat cushions for flotation, 66-13, 98-19.
- ...shoulder harnesses to increase survival, 72-3, 83-8, 89-3.
- ...spatial disorientation, 78-13, 95-1, 96-21.
- ...stall warning, 66-31.
- ...suicide, 72-2, 73-5.
- ...survivability, fire/smoke, 95-8.
 - free-fall impacts, 63-15.
 - water impacts, 65-12, 68-19.
- ...triamterene in blood, identification of, 92-23.
- ...visual acuity of pilots, 75-5, 81-14, 83-18, 00-18.
- ...water spray systems, 98-4.
- ...water survival, analysis of training programs, 98-19.
 - frequency of occurrence, 98-19.

Aerial application

- ...accidents, 66-27, 66-30, 68-16, 72-15, 78-31, 80-3.
- ...biochemical effects of lindane and dieldrin, 62-10, 63-4.
- ...chlordimeform toxicity, 77-19.

- ...cholinesterase determination, 67-5.
- ...comparison of serum cholinesterase methods, 70-13, 72-12.
- ...dieldrin effects on liver, 66-5, 66-26.
- ...endrin effects, 66-11, 66-26, 66-34, 70-11.
- ...mechanisms of endrin action, 63-16, 63-26.
- ...organophosphate insecticides effects, 63-24, 69-19, 70-3.
- ...Phosdrin effects on performance, 72-29, 73-3.
- ...Phosdrin effects on vision, 73-4.
- ...storage stability of human blood cholinesterase, 70-4.
- ...toxic hazards, 62-8, 68-16, 78-31.
- ...treatment of methamidophos poisoning, 78-26.

Aerobatics

- ...blood donation effects, 84-4.
- ...G effects on pilots, 72-28, 82-13.

Age

- ...age 60 rule, 94-20, 94-21, 94-22, 94-23.
- ...air traffic controller health, 65-6, 71-8, 71-19, 72-20
- ...air traffic controller performance, 61-1, 62-3, 65-21, 67-1, 71-36, 73-7, 84-6, 90-4.
- ...aircraft accident survival, 70-16.
- ...aircraft accidents, pilots involved, 67-22, 70-18, 77-10, 95-11.
- ...alcohol and altitude interaction, 88-2.
- ...alcohol effects on performance, 95-3, 95-7.
- ...aviation personnel, 64-1, 94-20, 94-21, 94-22, 94-23.
- ...binocular fusion time effects, 66-35.
- ...cardiovascular disease and performance, 64-4.
- ...cardiovascular health changes in airmen, 72-26.
- ...cockpit visual problems of senior pilots, 77-2, 77-7, 77-13, 77-14, 78-17.
- ...complex monitoring performance effects, 81-12, 82-16, 83-15, 85-3, 88-2.
- ...index for pilots, 77-6, 78-16, 78-27, 82-18.
- ...pupillary reflex relationship, 65-25.
- ...shift work, 95-19.
- ...sonic boom effects during sleep, 72-19, 72-24, 72-35.
- ...work capacity, 63-18, 63-33.

Air ambulance

- ...cardiopulmonary factors in perinatal air transport, 82-5.
- ...status of civilian air ambulance services, 71-18.

Air bags

...restraint tests, 69-3, 69-4.

Air loads

- ...effects on man, 63-9.
- ...small-aircraft decompressions, 67-14.

Air piracy

...deterrence, 78-35.

Air traffic control

- ...ability requirements, 92-26, 98-8, 98-16.
- ...Air Traffic Selection and Training (AT-SAT) project, 00-2.
- ...automation issues, 90-13, 92-31, 94-3, 95-4.
- ...blink parameters and display highlighting, 99-8.
- ...boredom with simulated radar control, 75-8, 80-1.
- ...Cockpit Display of Traffic Information (CDTI), 00-30.
- ...cognitive style aspects, 99-12.
- ...color highlighting and color deficiency, 92-6.
- ...communications, 96-10, 96-26, 99-21.
- ...conspicuity of colored and flashing targets, 90-3.
 - target blink amplitudes, 97-10, 99-8.
- ...density, warnings, and collision avoidance, 73-6.
- ...flight progress strips, use of, 92-31, 94-3, 95-4, 95-9, 96-5, 00-5.
- ...information requirements, TRACON, 95-16.
- ...job task taxonomy, 93-1.
- ...memory, 97-22.
- ...napping and night shift performance, 00-10.
- ...noise effects on performance of radar task, 79-24.
- ...operational errors and incidences, role of shift work and fatigue, 99-2.
- ...ophthalmic requirements, 96-12.
- ...radar performance with and without a sweepline, 79-12.
 - with and without computer aiding, 89-1.
- ...radar training facility, 80-5, 80-15, 83-9.
- ...resource management, crew, 95-21.
- ...SATORI, 93-12, 97-13.
- ...selection and supervisory training, 92-16.
- ...situation assessment through re-creation of incidents (SATORI), 93-12, 98-14.
- ...situation awareness, 94-27, 95-16, 97-13, 98-16, 99-3.
- ...simulator for research, 65-31.
- ...systematic air traffic operations research initiative (SATORI), 97-13, 98-14.
- ...teamwork, performance feedback in simulation, 00-25.
 - teamwork, training platform, 99-24

- ...vigilance at three radar display target densities, 77-18.
- ...vigilance of men and women on simulated radar task, 78-11, 80-17.
- ...visual taskload effects on CFF change during complex monitoring, 85-13.
- ...visual taskload effects on complex monitoring, 88-1, 90-3.
- ...voice communications from, 93-20, 98-17, 98-20.

Air traffic controllers

- ...age effects on performance, 61-1, 62-3, 65-21, 67-1, 71-36, 73-7, 81-12, 82-16, 84-6, 90-4, 96-23, 99-18, 99-23.
- ...anthropometry, 65-26.
- ...anxiety with training, 89-7, 91-8.
- ...anxiety with workload, 73-15, 80-14, 81-5.
- ...aptitude tests for selection, 65-19, 68-14, 71-28, 71-36, 71-40, 72-18, 89-6, 90-8, 97-15, 98-23, 99-16, 00-2.
- ...attitudes, 74-7, 74-12, 75-3, 79-11, 91-10, 00-17.
- ...attrition, 72-33, 74-2, 74-7, 75-3.
- ...biochemical stress index, 74-11, 75-7, 77-23, 78-5, 78-40.
- ...biodynamic evaluation, 71-8.
- ...biographical factors associated with training success, 83-6, 84-6, 90-4, 94-13.
- ...biomedical survey, 65-5, 65-6.
- ...collegiate training initiative, 98-22.
- ...color perception and job performance, 83-11, 90-9, 92-6, 92-28, 92-29, 96-22.
- ...color vision tests, 85-7, 90-9, 92-28, 92-29, 95-13, 96-22.
- ...communication, 93-20, 95-15, 96-10, 96-20, 96-26, 98-17, 98-20, 99-21.
- ...Composite Mood Adjective Check Lists to measure fatigue, 71-21.
- ...disease incidence and prevalence, 78-21, 84-3.
- ...education as selection factor, 76-6, 90-4.
- ...experience as selection criterion, 63-31, 71-36, 74-8, 00-12.
- ...fatigue and shiftwork, 99-2.
- ...flight progress strips, use of, 92-31, 94-3, 95-4, 95-9, 96-5, 98-26, 00-5.
- ...flight service station, training, 86-6, 91-4. organizational climate, 97-12.
- ...headset interference tones, 92-4.
- ...health changes, 71-19, 72-20, 78-39, 84-3.
- ...height and weight data, errors in, 73-10.
- ...incident reporting, 65-10.
- ...memory, 97-22, 98-16.
- ...military experience and selection, 92-5.
- ...motivational factors, 71-30, 73-2.

- ...Multiple Task Performance Battery for selection, 72-5, 74-10.
- ...napping and night shift performance, 00-10.
- ...occupational vision, 96-12, 96-27.
- ...operational errors/deviations, 99-2.
- ...performance and personality factors, 70-14, 93-4, 94-13.
- ...perceptions of aircraft performance, 00-24.
- ...performance evaluation, 61-1, 65-22, 73-7, 93-12, 98-14, 00-2.
- ...performance on radar monitoring tasks, 82-1, 83-13, 86-4, 88-1, 88-4. 90-3, 94-26, 95-23, 97-10, 98-16, 99-8.
- ...performance during CDTI evaluation, 00-30.
- ...physiological responses, 71-2, 73-21, 73-22, 74-11, 76-13, 77-23, 82-17.
- ...pilot satisfaction with services, 90-6.
- ...presbyopic, 96-12, 96-27.
- ...psychological testing, 61-1, 62-2, 80-14, 81-5, 92-30, 97-17, 98-23, 99-16, 99-23.
- ...selection, 62-2, 72-33, 74-8, 76-6, 77-25, 78-7, 78-36, 79-3, 79-14, 79-21, 80-7, 80-15, 80-17, 82-11, 83-6, 84-2, 84-6, 88-3, 89-6, 89-7, 90-4, 90-8, 90-13, 91-4. 91-8, 91-9, 91-18, 92-5, 92-26, 94-4, 94-8, 96-6, 96-13, 97-4, 97-15, 97-17, 97-19, 98-23, 99-16, 99-18, 99-23, 00-2, 00-12, 00-15.
- ...sex differences in selection, training, and attrition, 72-22, 74-2, 74-7, 75-3, 96-13, 98-23.
- ...shift rotation patterns, effects, 73-22, 75-7, 77-5, 85-2, 86-2, 95-12, 95-19, 96-23, 99-2, 00-10.
- ...situation awareness, 99-3.
- ...Sixteen Personality Factor test, air traffic controllers, 97-17.
- ...sleep patterns, 77-5, 95-12, 95-19, 00-10.
- ...symptoms reported, 61-1.
- ...team work, performance feedback in simulation, 00-25.
- ...training, 78-10, 79-3, 79-18, 80-5, 80-15, 82-2, 83-9, 88-3, 89-6, 89-7, 90-4, 90-8, 91-4, 94-9, 94-13, 95-4, 96-6, 98-8, 98-22, 98-23, 99-16, 00-12.
- ...voice communications, 93-20, 95-15, 98-20, 99-21.

Air transportation

- ...animals, 77-8, 81-11, 84-5.
- ...high risk pregnant women and neonates, 82-5, 00-33.
- ...human external loads, 98-13.
- ...infectious disease substances, 95-29.
- ...in-flight medical care, 00-13.
- ...medical kits, 91-2, 91-3, 97-1, 00-13.
- ...medical and psychological aspects, 71-10.
- ...sports parachutists, restraint systems, 98-11.

- ...standards for advanced systems, 71-33.
- ...wheel-well stowaways, 96-25.

Aircraft

- ...accident causes, 66-8, 66-25, 66-27, 66-29, 66-30, 67-23, 68-16, 69-2, 69-18, 71-9, 72-2, 73-5, 78-13, 78-31, 80-4, 82-15, 89-3, 98-5, 99-14, 99-15.
- ...accident investigation, 62-7, 62-9, 63-21, 63-35, 67-22, 69-18, 72-2, 73-5, 79-2, 79-6, 80-3, 80-6, 80-11, 81-10, 82-7, 83-8, 85-8, 97-21, 98-10, 99-11, 00-7, 00-22.
- ...aging and maintenance, 92-3.
- ...attitude indicators, 73-9.
- ...aural glide slope cues for instrument approaches, 71-24.
- ...biocidal fuel additive, 67-21.
- ...cabin safety data bank, 79-23, 82-8.
- ...cabin safety subject index, 84-1, 85-1.
- ...cargo compartment environment, 81-11.
- ...checklists, 91-7.
- ...cockpit delethalization, 66-3, 66-12, 71-3, 72-6, 72-7, 72-15.
- ...cockpit visual problems, 77-2, 77-7, 77-13, 77-14, 78-17.
- ...communication in light aircraft, 72-31.
- ...control forces and female pilots, 72-27, 73-23.
- ...crew smoke-protective devices, 76-5, 78-4, 83-14, 89-5, 89-8, 89-11.
- ...decompression hazards, 67-14, 70-12, 99-4.
- ...design changes to reduce injuries, 71-3, 72-7, 83-8.
- ...displays, 98-9, 98-12.
- ...ditching studies, 78-1, 91-6, 98-19.
- ...escape slides, studies of, 98-3, 99-10.
- ...evacuation, 62-9, 65-7, 66-42, 70-16, 70-19, 72-30, 77-11, 78-3, 78-23, 79-5, 79-6, 80-12, 81-7, 89-5, 89-12, 92-27, 95-22, 95-25, 96-18, 98-19, 99-10, 99-30, 00-11.
- ...evacuation models, 94-11, 97-20.
- ...fire, smoke protection after accidents, 67-4, 70-16, 70-20, 78-4, 83-10, 85-10, 89-5, 89-8, 89-11, 89-12.
- ...fires, toxicity of combustion products, 71-41, 77-9, 85-5, 86-1, 86-3, 86-5, 89-4, 91-17, 95-8.
- ...flight inspection, evaluation, 95-18.
- ...flight manuals, 91-7.
- ...flight training devices, 94-25, 95-6.
- ...floor proximity marking systems, 98-2.
- ...GPS displays, 98-9, 98-12, 99-9, 99-13, 99-26, 00-4.
- ...head impact kinematics, 92-20.
- ...Highway-in-the Sky (HITS) display, 00-31.
- ...inspection, 89-9, 94-12, 95-14.
- ...instrument display, 75-12, 98-28, 00-8, 00-31.

- ...interior wall padding and neck injury potential, 93-14.
- ...landing, simulated night approaches, 77-12, 78-15, 79-4, 81-6.
- ...maintenance, 89-9, 90-14, 91-16, 92-3, 93-5, 93-15, 94-12, 95-14, 95-31, 96-2.
- ...medical incidents inflight, 00-13.
- ...neck injury potential, 93-14.
- ...noise effects measurement, 71-1, 72-32.
- ...noise effects on birds, 62-4.
- ...noise levels, 68-21, 68-25, 70-6.
- ...nongyropscopic blind flight instrument, 66-32.
- ...oxygen system design, 78-9.
- ...ozone concentrations and effects, 79-20, 80-9, 89-
- ...padding for crash protection, 66-40.
- ...performance characteristics, perceived by ATCSs, 00-24.
- ...propeller paint schemes conspicuity, 78-29.
- ...radioactive material shipments, 82-12.
- ...readability of emergency signs in smoke, 79-22.
- ...restraint installation, 66-33, 67-13, 72-15.
- ...restraint system evaluation, 69-3, 69-4, 69-5, 71-12, 72-3, 72-6, 78-6, 78-12, 78-24, 79-17, 80-3, 81-10, 82-7, 94-19, 95-2, 95-30, 98-11, 99-5.
- ...seat cushion flotation, 66-13, 98-19.
- ...seat evaluation, 78-6, 78-24, 79-17, 80-3, 81-10, 82-7, 83-3, 90-11.
- ...seat impact injuries, 66-18, 72-15, 89-3.
- ...simulator operation using drugs, 64-18.
- ...size of exits in evacuation, 99-10.
- ...SST anticollision lights, 70-9, 70-15, 71-42.
- ...stall warning device, 66-31.
- ...standards for advanced aerospace systems, 71-33.
- ...sunscreen-treated windows, 78-28.
- ...toxicity of engine oil thermal degradation, 83-12.
- ...water spray system, 98-4.
- ...wheel-well passengers, 96-25.

Airport

- ...cues for approach and landing, 79-4, 79-25, 81-6, 82-6.
- ...medical services, 65-3, 71-10.
- ...precautionary emergency evacuation data, 99-30.

Airway facilities personnel

- ...human factors, 94-5.
- ...job attitudes, 77-21, 79-11, 83-7.

Airway Science Curriculum Demonstration Project

- ...air traffic control specialists, 91-18.
- ...initial evaluation, 88-5.

Airworthiness Inspectors

... assessment of job performance, 87-4.

Alcohol

- ...alcoholic airline pilot rehabilitation, 85-12.
- ...altitude effects on blood levels, 70-5.
- on performance, 68-18, 79-26, 82-3, 85-5, 88-2.
- ...ataxia test battery effects, 79-9.
- ...complex performance effects, 69-14, 79-7, 85-5, 88-2, 94-24, 95-7.
- ...congener effects, 79-7, 79-9.
- ...detection methods, 91-12.
- ...disorientation-related responses, 71-6, 71-16, 71-20, 71-34, 71-39, 72-34.
- ...findings in general aviation accidents, 66-27, 66-29, 68-16, 69-2, 78-31, 80-4, 95-28, 98-5.
- ...hangover effects, 79-7, 79-26.
- ...instrument flight performance effects, 72-4.
- ...low doses and performance, 94-24, 95-3, 95-7.
- ...postmortem in fatal accidents, 92-24, 98-5, 00-21.
- ...problem solving effects, 72-11.
- ...readiness to perform testing, 93-13, 95-24.
- ...tests for alcoholism after intoxication in non-alcoholics, 83-2.
- ...visual functions effects, 78-2, 79-15.

Altitude

- ...alcohol effects, 68-18, 79-26, 82-3, 85-5, 88-2.
- ...antihistamine effects on performance, 68-15.
- ...antihistamine-decongestant preparations effects, 78-19, 78-20.
- ...blood alcohol levels effects, 70-5.
- ...blood donation effects on tolerance, 84-4.
- ...chamber reactions, 77-4, 90-12.
- ...civilian training need,91-13.
- ...cosmic radiation, at SST altitudes, 71-26, 80-2.
- ...cosmic radiation, crewmembers and passengers, 92-2, 00-33.
- SST altitudes, 71-26, 80-2.
- ...decompression hazards, 67-14, 70-12, 99-4.
- ...decompression, performance after, 66-10.
- ...heat effects on performance, 71-17.
- ...human tolerance, 62-6.
- ...marihuana effects on performance, 75-6.
- ...oxygen masks, efficiency of, 62-21, 66-7, 66-9, 66-20, 67-3, 67-9, 72-10, 79-13, 80-18, 85-10, 89-10, 93-6, 98-27.
- ...oxygen need, 66-28, 78-9.
- ...ozone concentrations and effects, 79-20, 80-9.
- ...penetrating eye injuries effects, 62-12.
- ...performance effects, 66-15, 71-11, 82-3, 82-4, 82-10, 83-15, 85-3, 85-5, 88-2, 97-7, 97-9.
- ...portable oxygen system, 98-27.

- ...propranolol effects on tolerance, 79-10, 80-10.
- ...smokers, effects on, 97-7.
- ...tolerance after crash diet, 81-2, 81-8.
- ...tolerance of beta blocked hypertensives, 92-19.
- ...tolerance with pulmonary disease, 77-16.
- ...tolerance with sickle cell trait, 76-15, 78-30.
- ...visual fields effects on glaucoma patients and the elderly, 91-1.
- ...work tolerance effects, 63-33, 82-3.
- ...wheel-well stowaways, 96-25.

Animal transportation

- ...freezing and subfreezing temperature effects on dogs, 87-3.
- ...heat and humidity effects on dogs, 77-8, 81-11, 84-5, 87-8.

Anthropometry

- ...forensic, 79-2.
- ...adult face, 78-14, 93-10.
- ...adult female, 83-16.
- ...air traffic controllers, 65-26.
- ...center of gravity, 62-14, 65-23, 69-22.
- ...faces of children for oxygen mask design, 66-9.
- ...female crewmember facial anthropometry, 83-14.
- ...flight attendants, 75-2, 75-13.
- ...flight inspection pilots and technicians, 95-18.
- ...head and face of adults, 93-10.
- ...human pelvis, 82-9.
- ...shoulder slope, 65-14.
- ...weight distribution when sitting, 62-1.

Anthropomorphic dummies

- ...criteria for crashworthiness, 96-11.
- ...design, 82-9, 83-16.
- ...evaluation, 78-6, 78-24, 79-17, 83-3.
- ...3- and 6-year-old dummies, 76-9.
- ...thoracic mass, determination, 96-7.

Anticollision lights

- ...effects of backscatter, 72-8.
- ...exposure effects under simulated IFR conditions, 66-39.
- ...SST, 70-9, 70-15, 71-42.

Aphakia

- ...accident risk assessment, 95-11.
- ...incidence in airmen, 91-14, 92-14.

Arousal

- ...by distracting stimuli, 71-7.
- ...nystagmus effects, 62-17.

- ...simulated radar control task, 75-8, 77-18, 81-12, 88-1.
- ...vestibular responses effects, 63-29.

Attention

- ...anticollision observing responses, 73-6.
- ...auditory distraction effects, 72-14.
- ...conspicuity of flashing and color targets, 90-3.
 - target blink amplitude, 97-10, 99-8.
- ...personality and physiological correlates, 73-14.
- ...self-estimates of distractibility, 72-25.
- ...psychophysiological indices, 99-28.
- ...simulated radar task, 77-18, 78-11, 79-12, 80-17, 81-12, 82-1, 82-16, 86-4, 88-1, 89-1.
- ...switching in readiness to perform, 95-24.
- ...time-sharing ability, 76-1, 78-33.
- ...visual taskload effects on CFF change during complex monitoring, 85-13.
- ...visual taskload effects on complex monitoring, 88-1, 90-3, 94-26, 95-23, 96-9, 99-28.

Audiology

- ...advanced and ATC selection, 90-13.
- ...auditory fatigue, 63-19, 65-1, 65-2.
- ...binaural beat perception, 63-17.
- ...cockpit noise intensities, 68-21, 68-25.
- ...ear-protector ratings, 73-20, 75-11.
- ...earphone transient response, 63-7.
- ...interaural intensity difference limen, 67-10.
- ...noise audiometry, 71-1.
- ...noise effects on aircrew personnel, 72-32.
- ...speech intelligibility improvement, 70-6, 72-31, 73-13, 76-3.
- ...table of intensity increments, 66-4.
- ...temporary threshold shift, 79-16.

Automation

- ...advanced and ATCS selection, 90-13, 92-26, 97-19, 98-23.
- ...boredom and monotony as stressors, 80-1.
- ...complacency on radar monitoring task, 82-1.
- ...complex monitoring performance predictors, 80-17, 86-4.
- ...flight progress strips, 92-31, 94-3, 95-8, 96-5.
- ...general aviation, pilot responses to autopilot malfunctions, 97-24.
- ...physiological stress in controllers, 82-17.
- ...radar performance with and without computer aiding, 89-1.
- ...recovery of radar monitoring performance following startle, 83-13.
- ...visual taskload effects on CFF change during

- complex monitoring, 85-13.
- ...visual taskload effects on complex monitoring, 88-1.

Aviation maintenance

...human factors, 89-9, 90-14, 91-16, 92-3, 93-5, 93-15, 94-12, 95-31, 96-2.

Aviation medical examiners

- ...and drug testing program, 92-15.
- ...performance, 84-7.

Ballistocardiography

- ...bibliography, 65-15.
- ...research and current status, 64-12.
- ...stroke volume relationship, 65-8.

Behavior

- ...coronary-prone Type A and complex monitoring performance, 86-4.
- ...Type A and ATCS training performance, 94-13.

Benzodiazepines

...analysis in forensic urine samples, 96-14.

Birds

...possible sonotropic effects of a commercial air transport, 62-4.

Blood

- ...altitude effects on alcohol levels, 70-5.
- ...autoregulation of renal flow, 63-32.
- ...cerebrovascular disease detection, 65-4.
- ...cholinesterase measurement, 67-5.
- ...clot dissolution therapy, 64-5.
- ...comparison of serum cholinesterase methods, 70-13, 72-12.
- ...cyanide, 94-7.
- ...donation effects, 84-4.
- ...erythrocyte volume spectra, 63-8.
- ...hemoconcentration with endrin poisoning, 66-11.
- ...oxygen saturation, 66-7, 66-15, 66-20, 67-3, 67-9.
- ...phospholipids, 71-2, 73-21, 73-22.
- ...plasma catecholamine determination, 66-6, 71-15.
- ...pressure changes in ATC population, 71-19, 72-20, 78-39, 84-3.
- ...pressure changes in third-class certificate holders, 72-26.
- ...pressure levels of active pilots, 84-3.
- ...pressures by rapid indirect method, 70-21.
- ...pulmonary flow with glyceryl trinitrate, 64-11.
- ...pulmonary thromboembolism, 64-7.

- ...sickle cell disease and trait, 76-15, 78-30, 80-20.
- ...storage stability of human blood cholinesterases, 70-4.
- ...tests for alcohol abuse, 83-2.

Cabin safety

- ...cabin simulator, experimental, 97-18.
- ...computer evacuation models, 94-11, 97-20.
- ...data bank, 79-23, 82-8.
- ...subject index, 84-1, 85-1.

Calcium

...activity and circadian rhythm in excretion, 68-4.

Caloric irrigation

- ... after habituation to rotation, 63-13.
- ...alcohol effect on response, 71-6.
- ...arousal effects on nystagmus, 62-17.
- ...elicitation of secondary nystagmus, 63-3.
- ...nystagmus after habituation, 63-14, 64-14, 65-19, 67-2.

Canes

...used by blind passengers, 80-12.

Carbon monoxide

- ...carboxyhemoglobin standards, 98-21.
- ...cause of aircraft accidents, 68-16, 69-2, 82-15, 00-9.
- ...levels in aircraft accident victims, 70-16, 80-11, 00-9.
- ...relative toxic hazards of materials, 77-9.
- ...times to incapacitation of rats, 89-4, 93-7.

Cardiovascular

- ...age and physical training effects, 63-18, 64-1.
- ...antihistamine-decongestant preparations effects, 78-20
- ...ballistocardiographic research, 64-12, 65-8, 65-15.
- ...blood donation effects, 84-4.
- ...blood pressure measurement, 66-16, 66-36, 70-21, 84-3.
- ...cerebrovascular disease detection, 65-4.
- ...changes in ATC population, 71-19, 72-20, 78-39, 84-3.
- ...changes in third-class certificate holders, 72-26.
- ...coronary heart disease detection, 74-6, 78-38.
- ...dextroamphetamine effects on heart rates, 75-14. ...endrin effects, 63-16, 66-11.
- ...evaluation with treadmill and step test, 64-3.
- ...function in aviation stress protocol, 78-5.

- ...glyceryl trinitrate effects on pulmonary vasculature, 64-11.
- ...health, age, and performance, 64-4.
- ...heart rates during instrument approaches, 70-7, 71-24, 75-12.
- ...heart rates in air tanker pilots, 68-26.
- ...heart rates in ATCSs, 71-2, 73-21, 73-22, 74-11.
- ...heart rates in student pilots, 67-15, 69-12.
- ...heart rates with complex vigilance tasks, 69-8, 75-8, 86-4
- ...heart rates with simulated sonic booms, 71-29.
- ...in-flight incapacitation, 87-7.
- ...physiological responses on cross-country flights, 71-23.
- ...post mortem findings after accidents, 69-18, 80-8, 85-6.
- ...prediction of heart rates under stress, 69-7.
- ...prevalence among civil airmen, 89-2.
- ...problems associated with aviation safety, 78-38.
- ...recognition of posterior infarction, 64-19.
- ...rehabilitation after infarction, 64-2, 66-17, 66-21.
- ...responses to hyperpyrexia, 64-8.
- ...risk factors, 90-7.
- ...startle effects on heart rates, 69-21.
- ...stress effects on heart rates, 68-17.
- ...thromboembolic disease treatment, 64-5.
- ...transducer for heart sounds, 68-3.

Case reports

- ...in-flight loss of consciousness, 63-21.
- ...insecticide exposure, 63-24.
- ...physical conditioning after infarction, 66-21.
- ...pulmonary thromboembolism, 64-7.
- ...quinine elimination, 94-16.
- ...rheoencephalography in cerebrovascular disease detection, 65-4.
- ...seizures inflight, 64-6.

Center of gravity

- ...adults, 62-14.
- ...children, 65-23.
- ...infants, 69-22.

Certification, aeromedical

- ...airmen attrition, 72-13, 73-8.
- ...alcoholic airline pilots rehabilitation, 85-12.
- ...analysis of denial actions, 68-9, 74-5, 76-10, 78-25, 80-19, 83-5, 84-9, 85-9, 86-7, 90-5.
- ...aphakia, 91-14, 92-14, 93-11, 95-11.
- ...aviation medical examiner performance, 84-7.
- ...contact lens use, 90-10, 00-18.
- ...diabetic conditions, glucose concentrations in transportation accidents, 00-22.

- ...disease prevalence and incidence, 73-8, 81-9, 84-8, 89-2, 90-7.
- ...errors in height and weight data, 73-10.
- ...estimate of active airmen, 68-5.
- ...exams of first-class certificate holders by senior AMEs, 71-38.
- ...gender differences in refractive surgery, 00-23.
- ...glare, 94-15.
- ...glaucoma, 91-1.
- ...intraocular implants, 92-14, 93-11.
- ...photorefractive keratectomy, 98-25.
- ...procedures, 71-25, 82-14.
- ...radial keratectomy, 98-25, 00-19.
- ...radial keratotomy, 99-6, 00-19.
- ...refractive surgery, 00-19, 00-23.
- ...sickle cell disease and trait, 76-15, 80-20.
- ...tests for alcohol abuse, 83-2.

Charts

...readability, 77-13, 78-17.

Circadian periodicity

- ...bibliography of shift work research, 83-17.
- ...disruption of intercontinental flights, 65-16, 65-28, 65-29, 65-30, 68-8, 69-17.
- ...effects of shifts in wake-sleep cycle, 75-10, 76-11, 86-2.
- ...excretion of magnesium and calcium, 68-4.
- ...rotating shift work, 86-2, 99-2.

Civil Aeromedical Institute (CAMI)

...historical vignettes, prefaces to 87-1, 97-1, 98-1, 01-1

Clothing

...effects on drag forces, 63-9.

Cold

- ...effect on dogs shipped by air transport, 87-3.
- ...effect on manual performance, 68-13.
- ...exposure after water spray, 98-4.
- ...skin temperature to predict tolerance, 71-4.
- ...thermal balance, 66-23.
- ...thermal protection by life preservers, 85-11.

Color

- ...conspicuity of radar targets, 90-3.
- ...highlighting targets, 92-6.

Color vision

- ...air traffic control specialists performance, 83-11.
- ...clinical tests as predictors of practical tests, 73-18, 75-1, 92-28, 92-29, 95-13.
- ...defective and color highlighting, 92-6.
- ...defective and signal lights, recognition, 71-27, 71-32.
- ...impairment by sunscreen materials, 78-28.
- ...tests, 67-8, 85-7, 90-9, 93-17, 95-13, 96-22.
- ...test illuminant, 93-16.
- ...X-Chrom lens for improving, 78-22.

Communication

- ...ATC/pilot voice, 93-20, 95-15, 96-26, 98-17, 98-20, 99-21.
- ...binaural beat perception, 63-17.
- ...earphone response, 63-7.
- ...interaural intensity difference limen, 67-10.
- ...light aircraft, 72-31.
- ...organizational, and technology change, 99-25.
- ...predictor for empowerment, 98-24.
- ...role in aircraft maintenance and inspection, 90-10.
- ...role in promoting change within Airway Facilities Service, 83-7.
- ...speech intelligibility improvement, 70-6, 72-31, 73-13, 76-3.
- ...table of intensity increments, 66-4.
- ...tactile, 62-11, 62-16.
- ...voice, methods and metrics, 96-10, 96-20.

Contact lenses

- ...epidemiological study of certification, 90-10.
- ...monovision and airline accident, 00-18.

Cosmic radiation

...air carrier crew, exposure of, 80-21, 92-2, 00-33.

Crashworthiness

- ...dummy criteria, 96-11.
- ...energy-absorbing seat effectiveness, 83-3, 90-11.
- ...head impact and interior walls, 92-20, 93-14.
- ...occupant survival in general aviation accidents, 81-10, 82-7, 83-8, 98-3.

Deceleration

- ...bibliography, 63-30.
- ...cockpit delethalization, 66-3, 66-12, 72-6, 72-7, 72-15, 81-10.
- ...head impacts while wearing restraint systems, 72-6. ...human tolerance, 62-6, 83-3.
- ...illumination effects during angular deceleration, 68-28.

- ...impact injuries in pregnancy, 68-6, 68-24.
- ...kinematics of human body, 62-13.
- ...padding for crash protection, 66-40.
- ...rearward-facing seats, 69-13.
- ...restraint systems, 67-13, 69-3, 69-4, 69-5, 69-13, 72-3, 72-15, 80-3, 81-10, 82-7, 83-8, 99-5.
- ...seat impact injuries, 66-18, 72-15, 81-10, 82-7.
- ...side-facing seats, 69-13.
- ...survival of extreme vertical impacts, 62-19.
- ...survival of free-fall impacts, 63-15.
- ...survival of water impacts, 65-12.
- ...tolerances of face, 65-20.

Decision-making

- ...employee participation in, 91-10, 92-13, 92-17.
- ... "expert" pilot model, 97-6
- ...perceptions of aircraft performance characteristics by ATCSs, 00-24.
- ...personal minimums tool, 96-19, 98-6.
- ...skills in pilots, 98-7.
- ...training in pilots, 87-6, 96-19, 98-6.
- ...weather information, use of, 97-3, 97-23.

Decompression

- ...altitude chamber experience, 77-4, 90-12.
- ...effects on performance, 66-10.
- ...effects of propranolol on TUF, 79-10, 80-10.
- ...need for civilian training, 91-13.
- ...oxygen mask evaluation, 66-20, 67-3, 72-10, 79-13, 80-18, 96-4, 98-27, 00-6.
- ...pressurized small aircraft, 67-14.
- ...supersonic transports, 99-4.
- ...tolerable profiles for SST, 70-12.

Depth perception

- ...general, 62-15, 63-10, 63-20, 63-28, 64-13, 65-11, 65-32, 66-22, 66-24, 67-18, 67-20.
- ...light adaptation device, 66-38.
- ...monovision contact lenses in airline accident, 00-18.

Diet

- ...human tolerance, effects, 81-2.
- ...performance, effects, 81-8.

Disorientation

- ...accidents due to, 78-13, 95-1, 96-21.
- ...adaptation, 65-18, 65-24, 66-37, 67-2, 67-6, 67-7, 67-12, 67-19, 68-2, 68-28, 69-20, 74-3.
- ...alcohol effects, 71-6, 71-16, 71-20, 71-34, 71-39, 72-34.

- ...familiarization techniques, 70-17, 77-24.
- ...visually induced, 69-23, 70-2, 71-22.

Distraction

- ...auditory distraction and performance, 72-14.
- ...susceptibility, measurement of, 72-25.

Ditching

- ...flotation and survival equipment studies, 78-1, 85-11.
- ...frequency of occurrence, 98-19.
- ...infant flotation device, 71-37, 91-6.
- ...seat cushion flotation, 66-13, 95-20.
- ...water survival training programs, 98-19.

DNA

- ...detection of postmortem alcohol-producing microorganisms, 00-16.
- ...profiling for quality assurance, 98-18, 99-14.

Drugs

- ...aircraft accidents, role of, 68-16, 78-31, 85-8, 92-23, 94-14, 95-28, 96-14, 97-14, 98-10, 98-18, 99-29, 00-20, 00-21.
 - quality assurance of forensic findings, 99-11, 99-15.
- ...antihistamine effects, at altitude, 68-15, 78-19, 78-20.
 - on cognitive performance, 99-20.
 - on shiftwork performance, 97-25.
- ...antimotion sickness, 81-16, 82-19.
- ...atropine and performance, 93-19.
- ...atropine and Phosdrin effects on vision, 73-4.
- ...benzodiazepines, forensic analysis, 96-14.
- ...butalbital, forensic analysis, 00-29.
- ...chlordimeform toxicity, 77-19.
- ...chlorpheniramine, forensic analysis, 99-29.
- ...complex performance effects, 69-9.
- ...detection and identification, 92-25, 96-17, 97-14, 98-18.
- ...dextroamphetamine effects during angular acceleration, 73-17, 76-12.
- ...dextroamphetamine effects during sleep loss, 75-14.
- ...glyceryl trinitrate effects on pulmonary vasculature, 64-11.
- ...lithium carbonate effects on performance, 77-17.
- ...marihuana, 73-12, 85-8.
- ...marihuana and altitude effects on performance, 75-6.
- ...melatonin, 98-10.
- ...methamidophos poisoning, 78-26.

- ...orthostatic tolerance effects, 63-34.
- ...performance effects in aircraft simulator, 64-18.
- ...propranolol effects on altitude tolerance, 79-10, 80-10.
- ...readiness to perform testing, 93-13.
- ...secobarbital effects during angular acceleration, 73-17.
- ...seldenafil (Viagra), method for detecting in postmortem samples, 00-20.
- ...selegiline metabolites, 97-14.
- ...testing programs and AMEs, 92-15.
- ...tranquilizer, effects on body temperature, 63-23, 66-14.
 - use in flight training, 69-12.
- ...triamterene in fatal accident, 92-13.
- ...use in fatigue, 63-12, 75-14.
- ...visual reflexes effects, 79-15.
- ...work capacity effects, 63-34.

Earphones

- ...headset interference tones, 92-4.
- ...transient response, 63-7.

Earplugs

...ratings, 73-20, 75-11.

Education

- ...aviation medical examiners, 84-7.
- ...factor, in air traffic controller selection, 76-6, 96-6.
 - in air traffic controller success, 76-6, 83-6.

Electrocardiogram

- ...amplitude/frequency analysis, 74-6.
- ...diagnosis of posterior infarction, 64-19.

Energy

- ...cost of treadmill work, 62-5.
- ...energy-absorbing seat effectiveness, 83-3, 90-11.

Environment

- ...cargo compartments, 81-11.
- ...effects of mass air transportation, 71-10.

Equipment

- ...air traffic situation assessment (SATORI), 93-12.
- ...alcohol detection, 91-12.
- ...anthropometry in design, 65-26, 75-2.
- ...anticollision lights, 66-39, 70-9, 70-15, 71-42, 72-8.
- ...ARTS-III effects on controller stress, 76-13.
- ...blood pressure measurement, 66-16, 70-21.

- ...compact instrument display, 75-12.
- ...crew smoke-protective devices, 76-5, 78-4, 78-41, 83-14, 89-8, 89-11.
- ...disorientation familiarization, 70-17.
- ...Emergency Escape Breathing Device, 92-18.
- ...emergency lighting, 66-42, 79-22, 80-13, 81-7.
- ...escape slides, strength, 98-3.
- ...evaporative water loss, 67-17.
- ...fire, smoke protection, 67-4, 70-20, 78-4, 83-10, 85-10, 89-5, 89-8, 89-11, 89-12.
- ...flotation and survival, 78-1, 85-11.
- ...GPS displays, 98-8, 98-12, 99-9, 99-13, 99-26, 00-4.
- ...head-up displays, 98-28.
- ... Highway-in-the-Sky (HITS) display, 00-31.
- ...infant flotation device, 71-37, 91-6.
- ...instrument readability by senior pilots, 77-2, 77-7.
- ...lapbelt restraint in pregnancy, 68-24.
- ...light adaptation device, 66-38.
- ...medical kits, 91-2, 91-3, 00-13, 00-13.
- ...nongyroscopic blind flight instrument, 66-32.
- ...oxygen, 62-21, 66-7, 66-9, 66-10, 66-20, 67-3, 67-9, 72-10, 78-4, 79-13, 80-18, 83-10, 85-10, 89-5, 89-10, 93-6, 95-17, 96-4, 98-27, 00-6.
- ...padding for crash protection, 66-40.
- ...performance testing, 66-19.
- ...personnel lifting devices, rotorcraft, 98-13.
- ...protective for aircraft accidents, 65-7, 66-3, 66-12.
- ...restraint systems, 67-13, 69-3, 69-4, 69-5, 72-3, 72-6, 83-8, 94-19, 99-5.
- ...seat cushion flotation, 66-13.
- ...secondary container alternative for transportation of infectious substances, 95-29.
- ...stall warning, 66-31.
- ...transducer, 68-3.
- ...upper torso restraint acceptance, 71-12.

Evacuation, passenger emergency

- ...acoustic signals for exit location, 79-5.
- ...air carrier accidents, 62-9, 65-7, 70-16.
- ...bibliography, 63-30.
- ...cabin simulator, experimental, 97-18.
- ...computer models, 94-11.
- ... Emergency Escape Breathing Device, 92-18.
- ...emergency lighting, floor, 98-2.
- ...escape slides and platforms, 96-18, 98-3.
- ...handicapped passengers, 77-11.
- ...history of smoke/fume protective breathing equipment, 87-5.
- ...human external loads, 98-13.
- ...injuries, 79-6, 79-23, 82-8, 99-30.
- ...motivation of passengers, 96-18.
- ...passenger flow rates between compartments, 78-3.

- ...passenger workload and protective breathing, 87-2, 89-5.
- ...precautionary, 99-30, 00-11.
- ...railroad accident, 73-1.
- ...readability of emergency signs in smoke, 79-22, 80-13, 81-7.
- ...seating configuration, 89-14, 92-27, 95-22.
- ...simulation by computer models, 72-30, 78-23, 94-11, 97-20.
 - experimental cabin, 97-18.
- ...SST mockup tests, 70-19.
- ...size of exits, 99-10.
- ...tests using L-1649, 66-42.
- ...tests using protective smoke hood, 70-20, 89-12.
- ...type III exits, 92-27,95-22, 95-25.
- ...water survival training programs analysis, 98-19.

Exercise

- ...ausculatory and intra-aortic pressures, 66-36.
- ...human tolerances, effects on, 82-4, 82-10.
- ...magnesium and calcium excretion, effects on, 68-4.
- ...myocardial infarction, before and after, 64-2. effects after, 66-17, 66-21.
- ...tolerance at altitude, 63-33.
- ...treadmill work, energy cost of, 62-5.
- ...air traffic controller selection, 63-31, 74-8, 78-7, 83-6.
- ...ATCS, correlation with age and performance, 67-
- ...pilots in general aviation accidents, 77-10.
- ...relation to reported symptoms of ATCSs, 65-6.

Eye

- ...age and binocular fusion time, 66-35.
- ...airman visual acuity, midair collisions, 75-5.
- ...alcohol effects on eye movements, 72-34.
- ...anticollision lights, 66-39, 70-9, 70-15, 71-42, 72-8.
- ...aphakia, prevalence in civil airmen, 91-14, 92-14, 93-11.
- ...bifocal effects on radar monitoring, 82-16.
- ...contact lenses, 90-10, 00-18.
- ...cockpit visual problems of senior pilots, 77-2, 77-7, 77-13, 77-14, 78-17.
- ...color vision and signal lights, 71-27, 71-32, 73-18, 75-1, 78-22, 93-17.
- ...color vision tests for ATCS, 83-11, 85-7, 90-9, 92-29.
- ...depth perception, 63-10, 63-28, 67-20, 00-18.
- ...equidistance tendency, 65-11.
- ...fatigue effects on binocular fusion time, 69-1.
- ...glare tests, 94-15.

- ...glaucoma, visual field and altitude, 91-1.
- ...lateral movements in student pilots, 67-15.
- ...movements during simulated air traffic control, 94-26, 95-23, 96-9.
- ...neural control of ciliary muscle, 63-5.
- ...occupational vision, en route centers, 96-12, 96-27.
- ...optokinetic stimulation, 70-2, 70-10, 71-22.
- ...pathology in accident airmen, 81-14, 83-18.
- ...penetrating injuries, 62-12.
- ...photic stimulation, 66-39.
- ...photorefractive keratectomy, 98-25.
- ...propeller paint schemes conspicuity, 78-29.
- ...pupillary movement with fatigue, 65-9.
- ...pupillary reflex with age, 65-25.
- ...radial keratectomy, 98-25, 00-19.
- ...radial keratotomy, 99-6, 00-19.
- ...reaction time, flash luminance and duration, 67-24.
- ...refractive surgery and aeromedical certification, 00-19.
- ...senior pilots, cockpit visual problems, 77-2, 77-7, 77-13, 77-14, 78-17.
- ...simulation of objects moving in depth, 65-32.
- ...size and distance perception, 62-15, 64-13, 66-22, 66-24, 67-18.
- ...spatial extent, perception of, 63-20.
- ...spiral aftereffect test, 64-9, 64-10, 64-17, 68-10, 69-15, 71-31.
- ...target detection, highlighted, 97-10, 99-8.
- ...tests for color vision, 67-8, 83-11, 93-16, 93-17.
- ...two-flash thresholds, 68-20, 70-15, 71-42.
- ...vision through sunscreen materials, 78-28.
- ...visually induced disorientation, 69-23, 70-2, 71-22.
- ...X-Chrom lens for improving color vision, 78-22.

Fatigue

- ...air tanker pilots, 68-26.
- ...antihistamine-decongestant preparations effects, 78-20.
- ...auditory, 63-19, 65-1, 65-2.
- ...aviation activities, 65-13, 81-13.
- ...binocular fusion time effects, 69-1.
- ...Composite Mood Adjective Check Lists to measure in ATCSs, 71-21.
- ...8- vs. 10-hr. work schedules, 95-32.
- ...eye blink-rate measures, 94-17, 94-26, 99-28.
- ...intercontinental jet flights, 65-16, 65-28, 65-29, 65-30, 68-8, 69-17.
- ...mitigation with Spartase, 63-12.
- ...plasma catecholamine determination, 66-6, 71-15.
- ...pupillary movement with, 65-9.

- ...readiness to perform testing, 93-13, 95-24.
- ...rotating shift work, 86-2, 99-2.
- ...shift effects on wake-sleep cycle, 75-10, 76-11, 85-2, 95-12, 95-19.
- ...sleep deprivation effects, 70-8, 75-14, 85-3.
- ...tolerance after crash diet, 81-2.
- ...tolerance after exercise, 82-4, 82-10.
- ...visual, during vigilance task, 94-26, 96-9.
- ...visual taskload effects on CFF change during complex monitoring, 85-13.

Federal Air Surgeon

- ...review of 1966 program, 67-25.
- ...review of 1976 program, 76-8.

Fire

- ...crew smoke-protective devices, 76-5, 78-4, 78-14, 78-41, 83-14.
- ...effects in air carrier accidents, 62-9, 65-7, 70-16.
- ...flammability of toiletries in oxygen, 63-27.
- ...passenger protective breathing devices, 67-4, 70-20, 83-10, 85-10, 87-2, 87-5, 89-5, 89-8, 89-11, 89-12.
- ...smoke effects on identifying emergency signs, 79-22, 80-13, 81-7.
- ...toxicity of products in aircraft fires, 7 1-41, 77-9, 85-5, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16.
- ...toxicity of seat fire-blocking materials, 86-1.
- ...vs. non-fire forensics, 00-9.

Flight attendants

- ...anthropometry, 75-2.
- ...functional strength, 75-13.
- ...injuries, cabin safety data bank, 79-23, 82-8.
- ...ozone effects, 79-20.
- ...water survival training programs, 98-19.

Flotation devices

- ...infant, 91-6.
- ...methods of seat cushion use, 95-20.
- ...personal devices, 98-19.

Fuel

...biocidal additive, 67-21.

G forces

- ...aerobatics effects, 72-28, 82-13.
- ...simulation with lower body pressure box, 79-8, 82-3, 82-4.
- ...tolerance after crash diet, 81-2.
- ...tolerance effects of antihistamine-decongestant preparations, 78-20.

Galactic cosmic radiation

...effect on air carrier crewmembers, 92-2, 00-33.

Global positioning system (GPS)

...design considerations, 98-9, 98-12, 99-13, 99-26, 00-4.

Handicapped persons

- ...blind passengers, 80-12.
- ...pilot positions in radar training, 80-5.

Health Awareness

...survey of FAA programs, 00-3.

Hearing

- ...acoustic signals for emergency evacuation, 79-5.
- ...auditory fatigue, 63-19, 65-1, 65-2.
- ...binaural beat perception, 63-17.
- ...cockpit noise intensities, 68-21, 68-25.
- ...conservation with earplugs, 73-20, 75-11.
- ...earphone transient response, 63-7.
- ...headset interference tones, 92-4.
- ...interaural intensity difference limen, 67-10.
- ...noise audiometry, 71-1.
- ...noise effects on aircrew personnel, 72-32.
- ...speech intelligibility improvement, 70-6, 72-31, 73-13, 76-3.
- ...table of intensity increments, 66-4.
- ...temporary threshold shift, 79-16, 92-4.

Heat

- ...altitude effects on performance, 71-17.
- ...complex performance effects, 69-10, 72-17.
- ...dogs shipped by air transport, 77-8, 81-11, 84-5, 87-8.
- ...human tolerances, 70-22, 71-4.
- ...maintenance of thermal balance, 66-23.
- ...manual performance effects, 68-13.
- ...measurement of evaporative water loss, 63-25.
- ...tolerance limits for rats and mice, 86-8.
- ...tranquilizer effects on loss and conservation, 63-23, 66-14.

Hijacking

...deterrence, 78-35.

Human

- ...adult female anthropometry, 83-16.
- ...angle of shoulder slope, 65-14.
- ...body center of gravity, 62-14.
- ...body kinematics on deceleration, 62-13.

- ...center of gravity, 62-14, 65-23, 69-22.
- ...child body models, 76-9.
- ...DNA profiling, 98-18.
- ...mass distribution of children, 76-9.
- ...pelvis spatial geometry, 82-9.
- ...physical fitness testing, 63-6.
- ...responses to hyperpyrexia, 64-8.
- ...survivability of free-fall impacts, 63-15, 65-12, 68-19.
- ...tolerances, 62-6, 71-3, 71-4, 71-13, 81-2, 82-3, 82-4, 82-10.
- ...tolerances to facial impact, 65-20, 66-12, 66-40.
- ...tolerances to heat, 70-22, 71-4.

Human factors (also see: Performance)

- ...accident reporting system Human Factors Analysis and Classification System, 00-7.
- ...air traffic control operational errors/deviations, role of shiftwork and fatigue, 99-2.
- ...air traffic sector complexity and operational errors, 98-14.
- ...Air Traffic Selection and Training (AT-SAT) simulation, 00-2, 00-12.
- ...assessment of complex performance, 69-6, 69-16.
- ...auditory startle responses, 88-4.
- ...aviation maintenance, 89-9, 90-14, 91-16, 92-3, 93-5, 93-15, 94-12, 95-14, 95-31, 96-2.
- ...aviation safety, 63-35, 66-8, 66-25, 66-27, 70-18, 71-9, 71-10, 72-2, 73-5, 80-6, 92-3, 94-5, 94-27, 99-7.
- ...CDTI/ADS-B operational evaluation, 00-30.
- ...crew resource management, FAA aircrews, 96-24.
- ...decision making, preflight, 96-19, 97-3, 97-23, 98-7.
- ...emergency evacuation, 65-7, 70-16, 95-25, 96-18, 94-11, 97-20, 98-19, 99-10, 99-30.
- ...flight progress strips, 95-4, 95-9, 96-5, 98-26, 00-5.
- ...flight simulator research, 96-15, 96-16, 97-9, 97-24, 98-12, 98-28.
- ...GPS use, 98-9, 98-12, 99-9, 99-13, 99-26, 00-4.
- ...job task taxonomy, 93-1, 95-16.
- ... operational demonstration of flight inspection aircraft, 95-18.
- ...photic stimulation responses, 66-39.
- ...rotorcraft personnel lifting devices, 98-13.
- ...SATORI, 93-12, 97-13, 98-14.
- ...severe weather flying, 66-41.
- ...situation awareness and performance in air traffic control, 99-3.
- ...target blink amplitude, attention-getting value, 97-10, 99-8.
- ...workstation design, flight inspection aircraft, 95-18.

Hydrogen ion concentration

...conversion table from pH, 68-23.

Hyperventilation

...human tolerances, 62-6.

Hypothermia

- ...passengers, 94-10, 95-20.
- ...wheel-well stowaways, 96-25.

Hypoxia

- ...and beta-blocked hypertensives, 92-19.
- ...blood donation effects, 84-4.
- ...civilian training need, 91-13.
- ...human tolerance, 62-6, 63-33.
- ...interaction with marihuana, 75-6.
- ...oxygen need, 66-28.
- ...performance decrement, 66-10, 66-15, 71-11, 71-17, 97-9.
- ...propranolol effects, 79-10, 80-10.
- ...sickle cell trait susceptibility, 76-15, 78-30, 80-20.
- ...supersonic transport, decompression in, 99-4.
- ...visual field and glaucoma, 91-1.
- ...wheel-well stowaways, 96-25.

Identification

...DNA profiling of accident victims, 98-18, 99-14. ...sex and race diagnosis from cranial measurements, 79-2.

In-flight health care

- ...medical emergencies, 97-2, 00-13.
- ...medical kits, 91-2, 91-3, 97-2, 00-13.

Illusions

- ...spiral aftereffect, 64-9, 64-10, 64-17, 68-10, 69-15, 71-31.
- ...visual, 70-2, 71-22, 77-12.

Injuries

- ...agricultural aircraft accidents, 72-15, 80-3.
- ...analysis in railroad accident, 73-1.
- ...brain tolerances to concussion, 71-13, 74-4.
- ...cabin safety data bank, 79-23, 82-8.
- ...cockpit delethalization, 66-3, 66-12, 71-3, 72-7, 81-10, 82-7.
- ...correlation with kinematic behavior, 62-13.
- ...criteria for aircraft crashworthiness, 96-11.
- ...decompression of small aircraft, 67-14.
- ...emergency and precautionary evacuations, 79-6, 79-23, 82-8, 99-30, 00-11.

- ...eye, 62-12.
- ...facial tolerances to impacts, 65-20.
- ...head impacts while wearing restraint systems, 72-6, 92-20.
- ...impact in pregnancy, 68-6, 68-24.
- ...in free falls, 63-15.
- ...neck, 93-14.
- ...padding for crash protection, 66-40.
- ...precautionary evacuations, 99-30.
- ...prevention in aircraft accidents, 71-3, 94-19.
- ...produced by restraint systems, 69-5, 89-3.
- ...rearward-facing seats, 62-7, 69-13.
- ...restraint systems to prevent, 67-13, 69-3, 69-4, 69-5, 69-13, 72-3, 82-7, 83-8, 98-11.
- ...seat impacts, 66-18.
- ...side-facing seats, 69-13.
- ...smoke and fire, 62-9, 70-16.
- ...vertical crash forces, 62-1.
- ...vertical impact in seated position, 62-19.
- ...water impacts, 65-12, 68-19.

Instruments

- ...attitude indicators, 73-9.
- ...compact display, effects on performance, 75-12.
- ...GPS design considerations, 98-9, 98-12, 99-26, 00-4.
- ...head-up displays, 98-28.
- ...Highway-in-the Sky (HITS) displays, 00-31.
- ...information priorities, 00-26.
- ...navigational display formats, 96-16, 00-8.
- ...radiation detection, 71-26.
- ...readability by senior pilots, 77-2, 77-7.

Job attitudes

- ...air traffic controllers, 74-7, 74-12, 75-3, 79-11, 91-10, 00-17.
- ...Airway Facilities Service, 77-21, 79-11, 83-7.
- ...aviation business operators, 87-4.
- ...burnout, 92-7.
- ...diversity training, 95-10.
- ...empowerment, perceptions of, 98-24.
- ...exchange ideology, 91-11.
- ...gender, equity, and satisfaction, 92-9.
- ...goal congruence, 92-8.
- ...intent to leave job, 91-15.
- ...organizational change, and cynicism, 99-27, 00-14.
- ...organizational communications, and trust, 99-25.
- ...organizational politics, perceptions of, 92-10.
- ...participation in decision-making, 92-17.
- ...safety behavior, 97-8.
- ...safety perceptions, 99-19.

Judgment

- ...decision-making in pilots, 97-3, 97-23, 98-7.
- ...training in pilots, 87-6, 98-6.

Kidney

- ...autoregulation mechanism, 63-32.
- ...effects of acute arterial occlusion, 63-22, 65-27.
- ...effects of increased venous pressure, 62-18, 63-1.
- ...effects of pesticides, 63-26, 66-11.

Lighting

- ...cabin, 79-22, 80-13, 81-7, 98-2.
- ...cockpit, 77-2, 77-13, 77-14, 78-17.

Magnesium

...activity and circadian rhythm in excretion, 68-4.

Management

- ...crew resource, FAA flight crews, 96-24.
- ...empowerment, predictors of perceived, 98-24.
- ...ergonometric interventions to reduce worker stress, 99-17.
- ...job task analysis for supervisors, 91-5.
- ...matrix teams, commitment, 93-18.
- ...organizational change, and cynicism, 99-27, 00-14.
- ...organizational commitment, 92-21.
- ...organizational communication, and technology change, 99-25.
- ...training effectiveness, 75-9, 78-32.
- ...training needs, 90-2.
- ...workplace safety behaviors, influence on, 97-8.
 - employee safety perceptions, 99-19.

Medical kits

...used in flight, 91-2, 91-3, 97-2, 00-13.

Motion sickness

- ...susceptibility, 76-14.
- ...treatment effects, 81-16, 82-19.

Motivation

- ...airway facilities personnel, 77-21.
- ...factors in ATC work, 71-30, 74-12.
- ...passengers, in aircraft evacuations, 96-18.

Neurology

- ...alcohol effects on ataxia test battery, 79-9.
- ...alcohol effects on visual functions, 78-2, 79-15.
- ...brain tolerances to concussion, 71-13, 74-4.
- ...central factor in auditory fatigue, 63-19.

- ...chlordimeform toxicity, 77-19.
- ...conditions associated with aviation safety, 81-3.
- ...drug effects on performance, 64-18.
- ...endrin effects, 63-16, 70-11.
- ...in-flight vertigo and unconsciousness, 63-21.
- ...neuropsychological test battery, 92-11, 95-7.
- ...nucleus rotundus, 77-22.
- ...organophosphate insecticide effects, 63-24, 72-29, 73-3, 73-4, 79-15.
- ...photic stimulation, 66-38.
- ...pupillary movement, 65-9, 65-25.
- ...rheoencephalography in cerebrovascular disease detection, 65-4, 67-11.
- ...seizures in flight, 64-6.
- ...spiral aftereffect test, 64-9, 64-10, 64-17, 68-10, 69-15, 71-31.
- ...studies at GCRI, 64-1.
- ...vestibular tests, 75-4.

Noise

- ...aircrew personnel effects, 72-32.
- ...auditory fatigue, 63-19, 65-1, 65-2.
- ...birds, effects on, 62-4.
- ...ear-protector ratings, 73-20, 75-11.
- ...intensity in aircraft cockpits, 68-21, 68-25, 95-18.
- ...performance effects of simulated radar task, 79-24, 83-13.
- ...performance impairment, 72-14.
- ...simulated sonic boom effects, 71-29, 72-19, 72-24, 72-35, 73-16, 74-9.
- ...sonic boom startle effects in field study, 73-11.
- ...speech intelligibility improvement, 70-6, 72-31, 73-13, 76-3.
- ...temporary threshold shift, 79-16.

Nystagmus

- ...adaptation effects, 66-37, 67-6, 67-7, 67-12, 67-19, 69-20.
- ...alcohol effects, 71-6, 71-16, 71-20, 71-34, 71-39, 72-34.
- ...antimotion sickness drug effects, 81-16.
- ...arousal effects, 62-17, 63-29.
- ...caloric habituation, 63-14, 64-14, 65-18, 67-2.
- ...dextroamphetamine and secobarbital effects, 73-17.
- ...habituation to rotation, 63-13, 65-24, 68-2.
- ...illumination effects during angular deceleration, 68-28.
- ...optokinetic stimulation, 70-2, 70-10, 71-22.
- ...secondary, elicitation by irrigation, 63-3.
- ...sleep deprivation, during, 86-9.
- ...translations of reports, Tech. Pub. #1, 64-16, 65-17, 66-2.
- ...vertical, 68-2.

Orthostatic tolerance

- ...alcohol effects at altitude, 82-3.
- ...and beta blocked hypertensives, 92-19.
- ...physical exertion effects, 82-4.

Oxygen

- ...equipment studies, 79-13, 80-18, 89-10, 92-18, 92-22, 95-17, 98-27, 00-6.
- ...flammability of toiletries, 63-27.
- ...need at altitude, 66-28, 97-9.
- ...need for training among civilians, 91-13.
- ...system design, 78-9.

Oxygen masks

- ...crew smoke-protective devices, 76-5, 78-4, 78-14, 78-41, 83-14, 89-8, 89-11.
- ...design for children, 66-9.
- ...disposable, 66-7.
- ...donning time after decompression, 66-10.
- ...evaluation, 62-21, 66-7, 66-20, 67-3, 67-9, 72-10, 78-4, 79-13, 80-18, 83-10, 85-10, 87-5, 89-5, 93-6, 96-4, 98-27, 00-6.

Ozone

- ...chronic effects, 80-16.
- ...effects under simulated flight conditions, 79-20, 80-9.
- ...review of effects, 89-13.

Passengers

- ...blind, cane use in emergency evacuation, 80-12.
- ...child restraints, 94-19, 95-30.
- ...cold/wet exposure, 94-10, 98-4.
- ...emergency evacuation, computer model, 72-30, 78-23, 94-11, 97-20.
 - experimental cabin, 97-18.
 - precautionary, 99-30, 00-11.
 - seating configurations, 89-14.
 - size of exits, 99-10.
- ...emergency lighting, floor, 98-2.
- ...flow rates between compartments, 78-3.
- ...handicapped emergency evacuation, 77-11, 80-12.
- ...head injury analysis, 92-20.
- ...human external loads, rotorcraft, 98-13.
- ...illness and injuries, cabin safety data bank, 79-23.
- ...injuries, during emergency evacuation, 79-6, 79-23.
 - during precautionary evacuation, 99-30.
- ...medical kits, use of, 91-2, 91-3.
- ...neck injury analysis, 93-14.
- ...oxygen masks, 79-13, 80-18, 95-17, 96-4.
- ...ozone effects, 80-9, 89-13.

- ...protective breathing devices, 67-4, 70-20, 83-10, 85-10, 87-2, 87-5, 89-5.
- ...sport parachutists, 98-11.
- ...water spray exposure, 98-4.
- ...wheel-well stowaways, 96-25.

Patients

- ...air transport with eye injuries, 62-12.
- ...civilian air ambulance services, 71-18, 82-5.
- ...human external loads, 98-13.
- ...supplemental oxygen from Molecular Sieve oxygen concentrators, 92-22.

Perception

- ...anticollision lights, 66-39, 70-9, 70-15, 71-42.
- ...approach angle in simulated night landings, 81-6, 82-6.
- ...auditory fatigue, 63-19.
- ...binaural beat, 63-17.
- ...Broca-Sulzer phenomenon, 68-27.
- ...color, 67-8, 83-11, 90-9.
- ...depth, 63-10, 63-28, 65-11, 65-32, 67-20, 00-18.
- ...highlighted targets on displays, 97-10, 99-8.
- ...induced decrements, 93-19.
- ...interaural intensity difference limen, 67-10.
- ...matching loudness to flash brightness, 67-16.
- ...peripheral visual cues, 68-11, 68-12, 68-22.
- ...propeller paint schemes, 78-29.
- ...reaction time, flash luminance and brightness, 67-24.
- ...size and distance, 62-15, 64-13, 66-22, 66-24, 67-18.
- ...spatial extent, 63-20.
- ...spiral aftereffect, 64-9, 64-10, 68-10, 69-15, 71-31.
- ...tactile, 62-11, 62-16.
- ...two-flash thresholds, 68-20, 70-15.
- ...vision through sunscreen materials, 78-28.

Performance (also see: Human Factors)

- ...accident experience, physical defects, 76-7, 77-20, 79-19, 81-14, 83-18.
- ...age effects, 95-3, 95-7, 99-20, 99-22.
- ...age index for pilots, 77-6, 78-16, 78-27, 83-15, 85-3.
- ...age 60 rule, 94-20, 94-21, 94-22, 94-23.
- ...air traffic controllers
 - age effects, 61-1, 62-3, 65-21, 67-1, 71-36, 73-7, 81-12, 84-6, 99-18, 99-23.
 - aptitude tests for prediction, 65-19, 68-14, 71-28, 71-36, 71-40, 72-18, 79-3, 84-2, 84-6, 88-3, 89-6, 94-4, 97-15, 98-23, 99-16, 00-2, 00-12.

- color perception effects, 83-11, 90-3.
- computer experience and AT-SAT performance, 00-2.
- evaluation, 61-1, 65-22, 98-23.
- experience as predictor, 63-31.
- flight service station training, 86-6.
- flashing target effects, 90-3, 97-10, 99-8.
- incident reporting, 65-10.
- job task taxonomy for en route, 93-1.
- measurement in air traffic selection and training (AT-SAT) simulation, 00-2, 00-12.
- memory in air traffic control, 97-22, 98-16.
- navigation displays, 00-8.
- Multiple Task Performance Battery for selection, 72-5, 74-10.
- operational errors/deviations, role of shift work and fatigue, 99-2.
- pass-fail in FSS training program, 79-18.
- personality factors, relation to, 70-14, 89-7.
- radar simulator, 65-31, 75-8, 77-18, 78-11, 80-15, 80-17, 82-1, 82-16, 83-9, 83-13, 86-4, 88-4, 89-1, 90-3, 95-23.
- sex differences, 72-22.
- situation awareness, 94-27, 98-16, 99-3.
- video game experience as a predictor, 97-4.
- ...airworthiness inspectors, 87-4.
- ...alcohol effects, 95-3, 95-7.
- ...antihistamine effects, at altitude, 68-15, 78-19.
 - on performance, 97-25, 99-20.
- ...attitude indicators (flight instrument), 73-9.
- ...attitude questionnaires to predict under stress, 69-7.
- ...aural glide slope cues for instrument approaches, 71-24.
- ...aviation medical examiners, 84-7.
- ...chronic disulfoton poisoning effects, 69-19.
- ...cockpit instrument display, compact, 75-12.
 - GPS, 98-9, 98-12, 99-9, 99-13, 00-4.
 - head-up, 98-28.
 - Highway-in-the-Sky (HITS), 00-31.
- ...cognitive appraisal of stress effects, 68-17.
- ...cognitive style and learning, 99-12.
- ...crash diet effects, 81-8.
- ...decompression effects, 66-10.
- ...dextroamphetamine effects during sleep loss, 75-14.
- ...distractibility effects, 72-25.
- ...distracting stimuli effects, 71-7, 72-14.
- ...drug effects during angular acceleration, 73-17, 82-19.
 - in aircraft simulator, 64-18.
 - on complex performance, 69-9, 75-14, 77-17, 78-19, 97-25, 99-20.
- ...eye blink-rate measures, 94-17, 94-26, 96-9, 99-28.
- ...flight instructors and accidents, 96-3.

- ...flight simulation, 96-16, 97-9, 97-24, 98-12.
- ...forest fire retardant missions, effects of, 68-26.
- ...gender effects and antihistamine, 99-20.
- ...heart disease and age effects, 64-4.
- ...heat and altitude effects, 71-17.
- ...heat effects on complex performance, 69-10, 72-17.
- ...hypoxia, decrement due to, 66-15, 71-11, 82-10, 83-15, 85-3, 85-5, 97-9.
- ...impairment by alcohol, 66-29, 69-14, 71-20, 71-34, 72-4, 72-11, 72-34, 78-2, 79-7, 79-26, 82-3, 83-2, 85-5, 88-2, 94-24, 95-3, 95-7.
- ...instrument flying using peripheral visual cues, 68-11, 68-12, 68-22.
- ...interaction of alcohol and altitude, 88-2.
- ...intercontinental flight effects, 65-16, 65-28, 65-29, 65-30, 68-8, 69-17.
- ...marihuana effects, 73-12, 75-6, 85-8.
- ...measurement, 77-15, 78-33, 78-34, 84-2, 98-23, 99-22, 00-2, 00-5.
- ...mental task effects on auditory fatigue, 65-1, 65-2.
- ...monotonous task correlates, 73-14, 75-8.
- ...napping and night shift performance, 00-10.
- ...noise effects on simulated radar task, 79-24.
- ...Phosdrin effects, 72-29, 73-3.
- ...physical conditioning program effects, 66-17, 66-21.
- ...physical exercise effects, 82-4, 82-10.
- ...physiological measures on perceptual-motor tasks, 69-8.
- ...pilot tracking during successive approaches, 72-9.
- ...pseudopilots in radar training, 80-5.
- ...psychophysiological indices, 99-28.
- ...readiness to perform, 93-13, 95-24, 97-5.
- ...reliability of individual subjects, 78-37.
- ...rotating shifts, 96-23, 99-2.
- ...sector complexity and operational errors, 98-14.
- ...shifts in wake-sleep cycle, effects, 75-10, 76-11.
- ...signal rate effects on monitoring, 69-6, 69-16, 97-10.
- ...simulated autopilot malfunctions, 97-24.
- ...simulated glidepath indicators, 79-4, 79-25, 81-6, 82-6.
- ...situation assessment through re-creation of incidents (SATORI), 93-12, 97-13, 98-14.
- ...situation awareness, effects, 99-3, 00-31.
- ...sleep deprivation effects, 70-8, 85-3.
- quality and ATC performance, 00-10.
- ...smoking effects, 80-11, 83-4, 97-7.
- ...sonic boom effects, 71-29, 72-19, 74-9.
- ...startle effects, 69-21, 73-11, 73-16, 79-24, 83-13, 88-4.
- ...stress-related decrements, 93-19.
- ...student pilots, 67-15, 69-12.
- ...tasks for operator-skills research, 66-19.

- ...teamwork training, 99-24.
- ...time-sharing ability, 76-1, 99-22.
- ...tracking and complex performance, 72-21.
- ...tracking, dextroamphetamine, sleep loss, 76-12.
- ...video game experience, on ATC selection tests, 97-4.
- ...visual search with and without radar sweepline, 79-12.
- ...visual taskload effects on CFF change during complex monitoring, 85-13.
- ...visual taskload effects on complex monitoring, 88-1, 90-3, 95-23.
- ...work in heat and cold, 66-23, 68-13.

Personnel, FAA

- ...airway facilities personnel, job attitudes, 77-21, 79-11, 83-7.
- ...Airway Science Curriculum Demonstration Project, evaluation of, 88-5.
- ...airworthiness inspectors, job performance ratings of, 87-4.
- ...biological rhythms and rotating shift work considerations, 86-2.
- ...correlates of satisfaction with training, 91-9.
- ...decision making, equity, and job satisfaction, 91-10.
- ...effectiveness of management training, 75-9, 78-32, 92-16.
- ...electronics technicians, 97-19.
- ...empowerment, predictors of perceived, 98-24.
- ...ergonomic interventions to reduce work stress, 99-17.
- ...flight inspection aircrews, crew resource management, 96-24.
- ...flight service station, organizational climate, 97-12.
- ...health awareness programs, survey evaluation, 00-3.
- ...intent to leave and job satisfaction, 91-15.
- ...identification of management training needs, 90-2, 92-16.
- ...identification with occupation, 92-21.
- ...job task analysis for FAA supervisors, 91-5.
- ...job task taxonomy, en route, 93-1.
- ...maintenance, 89-9, 90-14, 91-16, 92-3, 93-5, 93-15, 94-12, 95-14, 95-31, 96-2.
- ...matrix teams, 93-18.
- ...organizational change, and cynicism, 99-27, 00-14.
- ...organizational commitment, 92-21.
- ...organizational communication, and technology change, 99-25.
- ...organizational support, perceptions of, 92-13.
- ...safety perceptions following safety awareness program, 99-19.
- ...team implementation and diversity climate, 00-27.
- ...test fairness for selection, 79-3, 96-13, 99-16.

Pesticides

- ...aerial application aircraft accidents, 66-27, 66-30, 68-16, 78-31, 80-3.
- ...biochemical effects of lindane and dieldrin, 62-10, 63-4.
- ...chlordimeform toxicity, 77-19.
- ...cholinesterase determination, 67-5.
- ...CNS effects of organophosphates, 63-24, 69-19, 79-15.
- ...comparison of serum cholinesterase methods, 70-13, 72-12.
- ...dieldrin effects on liver, 66-5, 66-26.
- ...endrin effects, 66-11, 66-26, 66-34, 70-11.
- ...endrin, mechanisms of action, 63-16, 63-26.
- ...methamidophos toxicity, 78-26.
- ...organophosphates effects on reproduction, 70-3.
- ...Phosdrin effects on performance, 72-29, 73-3.
- ...Phosdrin effects on vision, 73-4.
- ...storage stability of human blood cholinesterase, 70-4.
- ...symptoms and treatment of poisoning, 62-8.

Physical fitness

- ...age relationship, 63-18.
- ...ATC students, 71-8.
- ...field test for, 63-6.
- ...myocardial infarction, 64-2, 66-17, 66-21.
- ...neuropsychological screening, 92-11.

Physiology

- ...autonomic and performance, 93-19.
- ...backscatter, responses to, 72-8.
- ...blood donation effects, 84-4.
- ...cabin water spray, following, 98-4.
- ...crash diet effects, 81-2, 81-8.
- ...evaporative water loss device, 67-17.
- ...gas pressure in tissue, 63-11.
- ...high altitude training, need for, 91-13.
- ...measures during complex task performance, 69-8, 82-10.
- ...neural control of the ciliary muscle, 63-5.
- ...protection at high altitude, 99-4.
- ...sleep deprivation responses, 70-8, 75-14.
- ...smoking withdrawal responses, 83-4.
- ...thermal balance, 66-23.
- ...tolerances to heat, 70-22, 71-4.
- ...wheel-well stowaways, 96-25.

Pilots

- ...accident experience, physical defects, 76-7, 77-20, 79-19, 81-14, 83-18.
- ...accident predisposition, 72-2, 73-5.

- organizational factors, 00-28
- ...active population, estimate of, 68-5.
- ...aerial applicator protection, 66-30, 72-15, 80-3.
- ...age index, 77-6, 78-16, 78-27, 82-18.
- ...age 60 rule, 94-20, 94-21, 94-22, 94-23.
- ...ages of those in aircraft accidents, 67-22, 70-18, 77-10, 94-22.
- ...alcohol effects on performance, 66-29, 72-4, 78-2, 79-7, 79-26, 83-2.
- ...alcoholic airline pilots rehabilitation, 85-12.
- ...altitude tolerance with pulmonary disease, 77-16.
- ...analysis of certification denial actions, 68-9, 74-5, 76-10, 78-25, 80-19, 83-5,84-9, 85-9, 86-7, 90-5, 90-7.
- ...anticollision observing responses, 73-6.
- ...attitudes toward safety, 95-27.
- toward safety training, 97-16, 98-6, 99-7.
- ...attrition, 72-13, 73-8.
- ...blood donation effects, 84-4.
- ...blood pressure levels, 84-3.
- ...cardiovascular health changes in third-class certificate holders, 72-26.
- ...cockpit visual problems, 77-2, 77-7, 77-13, 77-14, 78-17.
- ...color vision and signal lights, 71-27, 71-32, 73-18, 75-1, 93-17.
- ...communication, 96-10, 96-20, 96-26, 98-17, 98-20, 99-21.
- ...computer-based flight simulator, 96-15.
- ...computer-based training, 94-25, 95-6, 96-8, 97-11.
- ...control force capabilities of females, 72-27, 73-23.
- ...coronary atherosclerosis in fatal accidents, 80-8, 85-6.
- ...crew resource management, flight inspection aircrew, 96-24.
- ...decision-making skills, 98-7.
- ...decision-making training, 87-6, 96-19, 98-6.
 - "expert" pilot training model, 97-6.
 - use of weather information, 97-3, 97-23.
- ...disease prevalence and incidence, 73-8, 81-9, 84-8, 89-2.
- ...drug effects in aircraft simulator, 64-18.
- ...exams of first-class certificate holders by senior AMEs, 71-38.
- ...experience in controller selection, 74-8.
- ...fatigue, 81-13.
- ...flight information accessed by pilots, 00-26.
- ...flight physiology training, need for, 91-13.
- ...G effects of aerobatics, 72-28, 82-13.
- ...heart rates during instrument approaches, 70-7, 71-24, 75-12.
- ...heat effects on performance in a flight simulator, 72-17.
- ...judgment training, 87-6.

- ...longevity and survival of retired airline pilots, 95-5.
- ...marijuana in general aviation fatal accidents, 85-8.
- ...medical standards, 71-25, 82-14.
- ...navigation displays using text and graphics, 00-8.
- ...neuropsychological screening, 92-11.
- ...noise effects on hearing, 72-32.
- ...occupations, 69-11, 77-10.
- ...ozone effects, 80-9, 89-13.
- ...performance, on glidepath indicator systems, 79-4, 79-25, 81-6, 82-6.
 - GPS displays, 98-9, 98-12, 99-9, 99-13, 99-26.
 - head-up displays, 98-28.
 - Highway-in-the Sky (HITS) display, 00-31.
 - simulated autopilot malfunctions, 97-24.
- two attitude indicators, 73-9.
- ...peripheral visual cue response, 68-11, 68-12, 68-22.
- ...physician accidents, 66-25, 71-9.
- ...physiological responses on cross-country flights, 71-23.
- ...physiological studies in air tankers, 68-26.
- ...pulmonary function, 77-3.
- ...risk factors for cardiac events, 90-7.
- ...safety climate, pilot perception of, 00-28.
- ...safety training, evaluation, 97-16, 98-6, 99-7.
- ...satisfaction with ATC services, 90-6.
- ...severe weather flying, 66-41.
- ...shoulder harness, use of, 95-2.
- ...smoking effects on performance, 80-11, 83-4.
- ...status variables with accidents, 70-18.
- ... stress, domestic-based and perceived performance, 00-32.
- ...stress in student pilots, 67-15, 69-12, 76-2.
- ...suicide, 72-2, 73-5.
- ...tracking performance during successive approaches, 72-9.
- ...type airman certificate related to accidents, 67-23. ...vertigo, 67-19.
- ...visual acuity, midair collisions, 75-5.
- ...voice communication, 93-20.
- ...workload, 77-15, 81-13.

Pregnancy

- ...crewmember radiation exposure, 92-2, 00-33.
- ...emergency air transport, 82-5.
- ...impact injuries, 68-6, 68-24.
- ...organophosphate pesticide effects in rats, 70-3.

Propellers

- ...paint schemes conspicuity, 78-29.
- ...propeller-to-person accidents, 81-15, 93-2.

Protective breathing equipment

...evaluation, 62-21, 66-7, 66-20, 67-3, 67-9, 72-10, 78-4, 79-13, 80-18, 83-10, 85-10, 87-5, 89-5, 93-6, 96-4, 98-27, 00-6.

Psychology

- ...accident proneness, 93-9.
- ...automation and pilot performance, 97-24, 00-8.
- ...CogScreen, neuropsychological test, age effects, 99-22.
- ...cognitive style and learning, 99-12.
- ...Composite Mood Adjective Check List to measure stress effects, 71-14, 71-21, 73-22.
- ...cultural diversity awareness training, 95-10.
- ...diversity climate, 00-26.
- ...empowerment, predictors of perceived, 98-24.
- ...expertise method in aeronautical decision- making, 97-6.
- ...flight inspection aircraft, preferences, 95-18.
- ...job attitudes, airway facilities personnel, 77-21, 79-11, 83-7.
- ...memory in air traffic control, 97-22, 98-16.
- ...motivation in aircraft evacuation, 96-18.
- ...organizational factors, 90-2, 91-5, 92-8, 92-9, 92-10, 92-13, 92-17, 92-21, 94-2, 98-23, 99-25, 99-27, 00-14, 00-16, 00-26.
- ...personality assessment, 71-35, 91-8, 93-4.
- ...pilot attitudes toward safety, 95-27, 98-7, 99-7.
- ...psychological autopsy, 72-2, 73-5.
- ...psychophysiological indices of alertness, 99-28.
- ...safety behaviors on the job, management influence, 97-8, 99-19.
- ...Shipley Institute of Living Scale with ATCSs, 92-30.
- ...situational awareness, 94-27, 97-13, 97-22, 98-16, 99-3, 00-31.
- ...Sixteen Personality Factors test with ATCSs, 97-17.
- ...stress and anxiety in air traffic controllers, 80-14, 81-5, 89-7.
- ...stress, domestic-based and perceived pilot performance, 00-32.
- ...stress and physical symptoms in employees, 99-17.
- ...Type A behavior, 86-4, 94-13.
- ...use of PC-based training devices, 94-25, 95-6, 96-8, 96-15, 96-16, 97-11.
- ...validity coefficients in ATCS selection, 00-15.

Pulmonary

- ...disease, altitude tolerance, 77-16.
- ...function testing, 64-1, 71-8, 77-3.
- ...glyceryl trinitrate, vascular effects of, 64-11.
- ...hyperpyrexia, responses to, 64-8.
- ...ozone effects on function, 79-20, 80-9, 89-13.

- ...protection from smoke, fire, 67-4, 78-4, 83-10, 83-14, 85-10.
- ...thromboembolism, 64-7.

Radiation

- ...calibration of Concorde detection instrument, 71-26.
- ...cosmic and air carrier crewmembers, 92-2, 00-33.
- ...measurements at SST altitudes, 71-26, 80-2.
- ...RBE of fast neutrons, 78-8.
- ...transport limits for radioactive material, 82-12.

Renal function

- ...acute arterial occlusion effects, 63-22, 65-27.
- ...autoregulation mechanism, 63-32.
- ...insecticide effects, 63-26.
- ...venous pressure effects, increase of, 62-18, 63-1.

Research, aeromedical

- ...aging studies at GCRI, 64-1.
- ...aims and accomplishments, 62-20, 67-25.
- ...alcohol effects review, low dose, 94-24.
- ...ballistocardiography, 64-12, 65-8, 65-15.
- ...bibliography of acceleration studies, 63-30.
- ...bibliography of shift work research, 83-17.
- ...butalbital, distribution of fluids and tissues, 00-29.
- ...carboxyhemoglobin standard, 98-21.
- ...DNA detection of postmortem ethanolproducing microorganisms, 00-16.
- ...DNA profiling, 98-18, 99-14.
- ...history, CAMI, prefaces to 87-1, 97-1, 98-1, 01-1.
- ...index of international publications, 93-3.
- ...index of OAM reports, 63-2, 64-20, 66-1, 68-1, 70-1, 72-1, 74-1, 77-1, 79-1, 81-1, 83-1, 87-1, 90-1, 92-1, 94-1, 96-1, 97-1, 98-1, 99-1, 00-1, 01-1.
- ...medical care, inflight, 00-13.
- ...medical incidents inflight, 00-13.
- ...needs, 63-35, 71-10.
- ...plans, for NAS operator selection, 97-19.
- ...postmortem ethanol analysis, internal standard, 98-5.
- ...radiation, galactic, 92-2, 00-33.
- ...quinine elimination, 94-16.
- ...translated material, Tech. Pub. #1, 64-16, 65-17, 66-2, 68-7, 71-5, 76-4, 81-4.

Restraint

- ...acceptance of upper torso restraint, 71-12.
- ...bibliography, 63-30.
- ...center of gravity, 62-14, 65-23, 69-22.

- ...child, 94-19, 95-30.
- ...cockpit delethalization, 66-3, 71-3, 72-6, 81-10.
- ...comparison of systems, 67-13, 69-3, 69-4, 69-5, 69-13.
- ...effectiveness in agricultural aircraft accidents, 72-15, 80-3.
- ...evaluation, 78-6, 78-24, 79-17.
- ...head impacts while wearing, 72-6.
- ...infant and child systems, 78-12.
- ...kinematics with seatbelt restraint, 62-13, 92-20.
- ...lapbelt effects on pregnant female, 68-24.
- ...push-button buckles, 99-6.
- ...shoulder harness benefits, 72-3, 82-7, 83-8.
- ...shoulder harness design, 65-14.
- ...sport parachutists, 98-11.
- ...upper body restraint installation, 66-33.

Rheoencephalography

...cerebrovascular disease detection, 65-4, 67-11.

Seat

- ...child and infant seat evaluation, 78-12, 94-19, 95-30.
- ...comfort, 62-1.
- ...cushion flotation, 66-13, 95-20.
- ...energy-absorbing, 83-3, 90-11.
- ...evaluation, 78-6, 78-24, 79-17, 80-3, 81-10, 82-7, 83-3.
- ...fire-blocking materials toxicity, 86-1.
- ...injury potential, 66-18, 71-3, 72-15, 82-7, 83-8, 89-3.
- ...pitch and evacuation, 92-27.
- ...placement and Type III exits, 95-22.
- ...pressure distribution, 62-1.
- ...rearward-facing, injuries, 62-7, 69-13.
- ...side-facing, impact injuries, 69-13.

Seatbelts

- ...center of gravity in design, 62-14, 65-23.
- ...cockpit delethalization, 66-3, 71-3.
- ...evaluation of different systems, 67-13, 69-3, 69-13.
- ...impact injuries due to, 69-5.
- ...impact injuries to pregnant females, 68-24.
- ...kinematics of restrained subjects, 62-13.
- ...push-button buckles, 99-6.

Shift work and shift rotations

- ...attitudes of ATCSs, 73-2.
- ...bibliography of shift work research, 83-17.
- ...8- vs. 10-hour work schedules, 95-32.
- ...5-day and 2-2-1 pattern, 73-22, 75-7, 95-12, 95-19, 96-23.

- ...performance effects, shifts and antihistamines, 97-25.
 - shifts and fatigue, 99-2.
- ...review, 86-2.
- ...sleep in air traffic controllers, 77-5, 95-12, 95-19, 99-2, 00-10.
- ...steady and 2-2-1 shifts, 85-2.
- ...symptoms reported for ATCSs, 65-5, 65-6.
- ...translations of reports, 81-4.

Shoulder harness

- ...acceptance tests, 71-12.
- ...angle of shoulder slope in design, 65-14.
- ...benefits, 72-3, 82-7, 83-8.
- ...cockpit delethalization, 66-3, 72-6, 81-10.
- ...comparison of types, 67-13, 69-3, 69-4, 69-5.
- ...effectiveness in agricultural aircraft accidents, 72-15, 80-3.
- ...failures, 81-10.
- ...head impacts while wearing, 72-6.
- ...installation in general aviation aircraft, 66-33.
- ...use of, 95-2.

Sickle cell trait

- ...aeromedical significance, 76-15, 80-20.
- ...research protocol, 78-30.

Simulation

- ...air traffic controller radar task, 65-31, 75-8, 77-18, 78-11, 79-12, 79-24, 80-15, 81-12, 82-1, 82-16, 83-9, 83-13, 90-3, 94-17, 94-26, 96-9, 99-3, 00-2, 00-5.
- ...air traffic controller color perception and job performance, 83-11, 90-9, 92-6.
- ...Air Traffic Selection and Training (AT-SAT) , 00-2.
- ...aircraft passenger emergency evacuation, 72-30, 77-11, 78-23, 96-18, 97-18.
- ...approach control and communication, 98-17.
- ...autopilot malfunctions and pilot responses, 97-24.
- ...aviation stress protocol, 78-5.
- ...flight, PC-based, 96-15, 96-16.
 - and performance, 97-9.
- ...GPS displays, 98-9, 98-12.
- ...head-up displays, 98-28
- ...Highway-in-the Sky (HITS) display, 00-31.
- ...+Gz, 79-8.
- ...movement of objects in depth, 65-32.
- ...navigation display formats, 96-16.
- ...night approaches to landing, 77-12, 78-15, 79-4, 81-6, 82-6.
- ... operator skills research, 66-19.
- ...pilot workload, 77-15, 82-10, 83-15.

- ...sonic booms, 71-29, 72-19, 72-24, 72-35, 73-16.
- ...stress in ground trainer use, 76-2.
- ...transfer of training, 69-24.
- ...visual glidepath indicator systems, 79-4, 79-25, 81-6, 82-6.

Skin

- ...conductance with sonic booms, 71-29.
- ...evaporative water loss, 63-25.
- ...flammability of toiletries, 63-27.
- ...galvanic skin response, 64-18.
- ...tactile communication, 62-11, 62-16.
- ...temperature to predict tolerances to heat and cold, 71-4.
- ...thermal stress following cabin water spray, 98-4.

Sleep

- ...air traffic controllers, 77-5, 95-12, 95-19, 00-10.
- ...deprivation, 70-8, 85-3.
- ...dextroamphetamine effects during sleep loss, 75-14.
- ...loss, and performance, 93-19.
 - and vestibular response, 86-9.
- ...shift work effects in sleep-wake cycle, 75-10, 76-11.
- ...sonic boom effects, 72-19, 72-24, 72-35.
- ...work schedule effects, 95-32, 99-2, 00-10.

Smoke

- ...air carrier accidents, 62-9, 65-7, 70-16.
- ...crew protective devices, 76-5, 78-4, 78-14, 78-41, 83-14, 89-8, 89-11.
- ...emergency signs, effects on reading, 79-22, 80-13, 81-7.
- ...passenger protective breathing devices, 67-4, 70-20, 83-10, 85-10, 87-2, 87-5, 89-5, 89-12.
- ...toxicity, 95-8.
- ...toxicity of thermal degradation products of engine oils, 83-12.

Smoking

- ...aviation safety, effects on, 80-11, 97-7.
- ...smoking/withdrawal effects, 83-4.

Sonic booms

- ...autonomic responses, 71-29, 72-35, 73-16, 74-9.
- ...sleep, effects during, 72-19, 72-24, 72-35.
- ...startle effects, 73-11, 73-16, 74-9.
- ...tracking performance effects, 71-29.

Stalls

...warning device, 66-31.

Standards

- ...advanced aerospace systems, 71-33.
- ...aeromedical, 71-25, 71-33, 82-14, 00-19.
- ...carboxyhemoglobin, 98-21.
- ...color vision for air traffic controllers, 83-11, 90-9.
- ...escape slides, inflatable, 98-3.
- ...floor proximity marking systems, 98-2.
- ...neurological and neurosurgical conditions, 81-3.
- ...postmortem ethanol analysis, internal standard, 98-5.
- ...quality assurance in forensic toxicology, 99-11, 99-15.

Stress

- ...air tanker pilots, 68-26.
- ...air traffic controllers, 71-2, 71-21, 73-15, 73-21, 73-22, 74-11, 75-7, 76-13, 77-23, 78-5, 78-18, 78-40, 80-14, 82-17.
- ...assessment with State-Trait Anxiety Inventory, 72-23, 81-5, 91-8.
- ...aviation stress protocol—simulation, 78-5.
- ...Composite Mood Adjective Check List, to measure, 71-14, 71-21.
- ...domestic-based and pilots' perceived performance, 00-32.
- ...ergonomic interventions, 99-17.
- ...evaporative water loss device, 67-17.
- ...flight inspection crews, 81-13.
- ...+Gz, 79-8.
- ...heart rate and performance effects, 68-17, 69-21.
- ...heart rates during instrument approaches, 70-7, 71-24, 75-12.
- ...job and burnout, 92-7.
- ...measurement of evaporative water loss, 63-25.
- ...monotony with automation as a stressor, 80-1.
- ...performance prediction by attitudes, 69-7.
- ...performance under auditory distraction, 72-14.
- ...physiological responses on cross-country flights, 71-23
- ...plasma catecholamine determination, 66-6, 71-15.
- ...severe weather flying, 66-41.
- ...situational in accident causation, 72-2, 73-5.
- ...student pilots, 67-15, 69-12, 76-2.
- ...symptoms reported by air traffic controllers, 65-5, 65-6.
- ...urinary metabolites, 78-18, 78-40, 85-2.
- ...wake-sleep cycle shifts, 75-10, 76-11.

Suicide

...aircraft accident cause, 72-2, 73-5.

Supersonic transport

- ...anticollision lights, 70-9, 70-15, 71-42.
- ...decompression profiles, 70-12, 99-4.
- ...evacuation tests, 70-19.
- ...radiation at SST altitudes, 71-26, 80-2.
- ...sonic boom effects, 71-29, 72-19, 72-24, 72-35, 73-11, 73-16, 74-9.

Temperature

- ...cold effects on shipped dogs, 87-2.
- ...changes in cold water with prototype life preserver, 85-11.
- ...complex performance effects, 69-10, 71-17, 72-17.
- ...evaporative water loss, 63-25, 67-17.
- ...heat effects on shipped dogs, 77-8, 81-11, 84-5, 87-8.
- ...heat tolerance limits of rats and mice, 86-8.
- ...human tolerance, 62-6, 70-22.
- ...hyperpyrexia, 64-8.
- ...liver damage effects by dieldrin, 66-5.
- ...maintenance of thermal balance, 66-23.
- ...manual performance effects, 68-13.
- ...tranquilizer effects on body temperature, 63-23, 66-14.

Tests

- ...air traffic controller selection, 61-1, 62-2, 65-19, 65-21, 68-14, 71-28, 71-36, 72-5, 72-18, 74-10, 77-25, 78-7, 79-3, 79-14, 79-21, 80-7, 82-11, 84-2, 84-6, 90-4, 90-8, 90-13, 91-9, 94-4, 94-9, 96-13, 97-4, 97-15, 98-23, 99-16, 99-23, 00-2, 00-12.
- ...alcohol abuse, 83-2.
- ...aptitude measures, of military ATCS trainees, 71-40. of female ATCS trainees, 72-22.
- ...ataxia, alcohol effects, 79-9.
- ...ballistocardiography, 64-12, 65-8, 65-15.
- ...cholinesterase activity, 67-5.
- ...color vision, 67-8, 71-27, 71-32, 73-18, 75-1, 83-11, 85-7, 90-9, 92-29, 93-16, 93-17, 95-13.
- ...complex human performance, 69-6, 69-16, 72-5, 72-21.
- ...CogScreen, age effects, 99-22.
- ...Composite Mood Adjective Check List, 71-14, 71-21, 73-22.
- ...correlation with experience in ATCS selection, 63-31.
- ...directional headings, 72-18, 90-8.
- ...distraction susceptibility, 71-7.
- ...emergency evacuation, 65-7, 66-42, 70-19, 70-20, 77-11, 78-3, 79-5, 89-5, 89-14, 92-27, 95-22, 95-25, 96-18, 99-10.
- ...energy-absorbing seat effectiveness, 83-3, 90-11.
- ...escape slides, inflatable, 98-3.

- ...fairness, 79-3, 96-13, 98-23, 99-16.
- ...flight service station training, 79-18, 86-6.
- ...neuropsychological battery, 92-11, 99-22.
- ...performance, 66-19, 97-5, 00-2.
- ...performance after decompression, 66-10.
- ...performance, age and disease, 64-4.
- ...performance and age, 65-21, 71-36, 81-12, 99-23.
- ...performance and personality factors, 70-14.
- ...performance with hypoxia, 66-15, 71-11, 82-10, 83-15.
- ...personality assessment, 71-35, 93-4.
- ...physical fitness, 63-6, 63-18, 63-33, 64-3, 66-17.
- ...proficiency in post mortem forensic toxicology, 99-11.
- ...pupillary movement, 65-9, 65-25.
- ...readiness to perform, 93-13, 95-24.
- ...scanning and monitoring, 92-12, 94-8.
- ...Shipley Institute of Living Scale, 92-30.
- ...Sixteen Personality Factors test, with ATCSs, 97-17.
- ...spiral aftereffect, 64-9, 64-10, 64-17, 68-10, 69-15, 71-31.
- ...stain for dieldrin and endrin, 66-26.
- ...State Trait Anxiety Inventory, 72-23, 76-13, 80-14, 81-5, 89-7, 91-8.
- ...Stroop test, 71-7, 72-14.
- ...supervisory, air traffic control, 92-16.
- ...system for combustion toxicology, 77-9.
- ...vestibular during physical exams, 75-4.
- ...video game experience, 97-4.

Thorax

...effective mass determination, 96-7.

Tobacco

...effects on aviation safety, 80-11, 83-4.

Tolerance

- ...brain, to concussion, 71-13, 74-4.
- ...cold stress in dogs, 87-8.
- ...decompression for SST, 70-12.
- ...face, to impact, 65-20, 66-12, 66-40.
- ...flight stresses, 62-6, 81-2.
- ...free-fall impacts, 63-15.
- ...heat for rats and mice, 86-8.
- ...heat stress in dogs, 77-8, 81-11, 84-5, 87-8.
- ...hot environments, 70-22.
- ...hypoxia, propranolol effects, 79-10, 80-10.
- ...impacts in water, 65-12, 68-19.
- ...intercontinental flights, 65-16, 65-28, 65-29, 65-30.
- ...orthostatic, 63-34, 82-3, 82-4., 92-19.
-+Gz, 79-8, 81-2.

- ...prediction for thermal environments, 71-4.
- ...vertical impact, 62-19.
- ...work at altitudes, 82-3.

Toxicology

- ...butalbital, forensic analysis, 00-29.
- ...carbon monoxide, 89-4, 93-7, 94-7, 94-18, 98-21, 00-9.
- ...combustion products of cabin materials, 77-9, 85-5, 86-1, 86-3, 86-5, 89-4, 90-15, 90-16, 91-17, 93-7, 93-8.
- ...DNA detection of ethanol-producing microorganisms in postmortem samples, 00-16.
 - profiling, quality assurance in forensic, 98-18, 99-14.
- ...fatal aircraft accident findings, 78-31, 80-11, 82-15, 92-23, 92-24, 94-14, 97-14, 98-5, 99-29.
- ...glucose levels, abnormal, 00-22.
- ...hydrogen cyanide, 93-8, 94-7, 94-18.
- ...hydrogen sulfide, 00-34.
- ...melatonin, 98-10.
- ...metabolites, 95-26, 97-14.
- ...methodology, single extraction urine screening, 96-17.
- ...ozone toxicity, 80-16, 89-13.
- ...postmortem ethanol analysis, internal standard, 98-5.
- ...proficiency testing, 99-11.
- ...sildenafil (Viagra), method for detecting in postmortem samples, 00-20.
- ...thermal degradation of engine oils, 83-12.
- ...time to incapacitation, 89-4, 93-7, 93-8, 94-7.
- ...quality assurance and quality control, 99-11, 99-15.

Training

- ...air traffic controllers, 78-10, 79-3, 79-18, 80-5, 80-15, 82-2, 83-9, 84-6, 88-3, 89-6, 89-7, 91-9, 91-18, 94-8, 95-16, 97-15, 98-8, 98-22, 98-23, 99-16, 00-12.
- ...aviation medical examiners, 84-7.
- ...biographical factors in ATCS success,83-6, 84-6.
- ...correlates of satisfaction with, 91-9.
- ...crew resource management, flight inspector aircrew, 96-24.
- ...devices, 96-6.
- ...disorientation familiarization, 70-17, 77-24.
- ...diversity awareness, 95-10.
- ...flight, PC-based training, 94-25, 95-6, 97-11.
- ...flight instructors, 96-3.
- ...flight physiology, need for, 91-13.
- ...flight service station, 86-6, 91-4.
- ...judgment training for pilots, 87-6, 98-6.

- ...maintenance personnel, 91-16, 93-5, 95-14, 95-31, 96-2.
- ...management training, effectiveness of, 75-9, 78-32.
- ...needs for managers, 90-2.
- ...personality factor in ATC, 93-4.
- ...physiological, 10-year chamber experience, 77-4.
- ...reception of distorted speech, 73-13.
- ...resource management, controller/crew, 95-21.
- ...safety seminars for pilots, evaluation, 97-16, 99-7.
- ...situation awareness, 94-27.
- ...stress in pilot training, 67-15, 69-12, 76-2.
- ...supervisory, air traffic control, 92-16.
- ...teamwork, 99-24, 00-24.
- ...test fairness, 79-3, 96-8, 99-16.
- ...tracking performance during successive approaches, 72-9.
- ...transfer from simulation, 69-24, 94-25, 95-6.
- ...water survival programs, analysis, 98-19.

Translations

- ...aviation medicine, general, 64-16, 65-17, 66-2, 68-7, 71-5, 72-16, 73-19, 76-4, 81-4.
- ...color vision tests, 67-8.
- ...nystagmus and vestibular function, Tech. Pub. #1,

Turbulence

- ...effects of severe weather flying, 66-41.
- ...injuries, cabin safety data bank, 79-23, 82-8.

Vertigo

- ...Coriolis stimulation, 67-19.
- ...flicker, 66-39.
- ...illumination during angular deceleration, 68-28.
- ...in-flight case with unconsciousness, 63-21.
- ...production by spiral aftereffect, 64-9, 64-10, 64-17.

Vestibular function

- ...adaptation, 66-37, 67-6, 67-7, 67-12, 67-19, 69-20, 74-3.
- ...alcohol effects, 71-6, 71-16, 71-20, 71-34, 71-39, 72-34, 79-9.
- ...arousal effects, 62-17, 63-29.
- ...caloric habituation, 63-14, 64-14, 65-18, 67-2.
- ...dextroamphetamine and secobarbital effects, 73-17.
- ...habituation to rotation, 63-13, 65-24, 68-2.
- ...motion sickness susceptibility, 76-14.
- ...rotation device, 64-15.
- ...secondary, tertiary, and inverted primary nystagmus, 63-3.
- ...sleep loss effects, 86-9.

- ...tests during physical examinations, 75-4.
- ...translation of reports, Tech. Pub. #1, 64-16, 65-17, 66-2, 72-16, 73-19.

Vibration

...bibliography, 63-30.

Video games

...experience and air traffic scenario test score, 97-4.

Vigilance

- ...eye blink rate and fatigue, 94-17, 94-26, 96-9, 99-28.
- ...hypoxia effects, 71-11.
- ...napping and ATC performance, 00-10.
- ...psychophysiological indices, 99-28.
- ...simulated ATC tasks, 77-18, 78-11, 80-17, 94-6, 94-26, 95-23.

Vision

- ...acuity, pilots in midair collisions, 75-5.
- ...age and binocular fusion time, 66-35.
- ...alcohol effects, 78-2, 79-15.
- ...anticollision lights, 66-39, 70-9, 70-15, 71-42, 72-8.
- ...aphakia, accident risk assessment, 95-11.
- ...aphakia, incidence in airmen, 91-14, 92-14, 93-11.
- ...artificial lens implants, 92-14, 93-11.
- ...atropine and Phosdrin effects, 73-4.
- ...bifocal effects on radar monitoring, 82-16.
- ...Broca-Sulzer phenomenon, 68-27.
- ...chart readability, 77-13, 78-17.
- ...color, diagnostic tests, 67-8, 71-27, 71-32, 73-18, 75-1, 93-16, 93-17, 95-13.
- ...color perception and ATCS job performance, 83-11, 85-7, 90-3, 92-6, 92-28, 92-29.
- ...contact lenses in an airline accident, 00-18.
 - in certification, 90-10, 00-18.
- ...cues for approach and landing, 79-4, 79-25, 81-6, 82-6.
- ...deficiencies in accident airmen, 81-14, 83-18, 93-11.
- ...disorientation, 69-23, 70-2.
- ...drug and pesticide effects on visual reflexes, 79-15.
- ...fatigue effects on binocular fusion time, 69-1.
- ...fixation effects on nystagmus, 67-12.
- ...gender differences in refractive surgery, 00-23. ...glare, 94-15.
- ...glaucoma, visual field and altitude, 91-1.
- ...illusions, 70-2, 71-22, 77-12, 78-15.
- ...instrument readability by senior pilots, 77-2, 77-7.
- ...light adaptation device, 66-38.

- ...matching flash loudness and brightness, 67-16.
- ...monitoring performance on simulated radar task, 80-17, 81-12, 82-16, 90-3, 94-17, 94-26, 96-9.
- ...occupational vision, 96-12, 96-27.
- ...ophthalmic lenses for air traffic controllers, 96-12, 96-27.
- ...perception of depth, 63-10, 63-28, 67-20.
- ...perception of size and distance, 62-15, 64-13, 65-11, 66-22, 66-24,67-18.
- ...perception of spatial extent, 63-20.
- ...peripheral visual cues, 68-11, 68-12, 68-22.
- ...photorefractive keratectomy, 98-25.
- ...presbyopic individuals, 77-14.
- ...propeller paint schemes conspicuity, 78-29.
- ...reaction time, flash luminance and brightness, 67-24.
- ...radial keratectomy, 98-25.
- ...radial keratotomy, 99-6, 00-19.
- ...readability of emergency signs in smoke, 79-22, 80-13, 81-7.
- ...refractive surgery, 99-6, 00-19, 00-23.
- ...search performance with radar sweepline, 79-12.
- ...smoke-protective goggles, 76-5, 78-41, 83-14.
- ...spiral aftereffect, 64-9, 64-10, 64-17, 68-10, 69-15, 71-31.
- ...stimulation during angular deceleration, 68-28.
- ...sunscreen materials effects, 78-28.
- ...test for monitoring and scanning, 92-12, 94-8.
- ...two-flash thresholds, 68-20, 70-15, 71-42.
- ...X-Chrom lens to improve color vision, 78-22.

Warning signals

- ...blink amplitudes and attention, 97-10, 99-8.
- ...color and flashing radar targets, 90-3.

Water survival

- ...flotation, use of seat cushion, 95-20
- ...life preserver evaluation, 85-11.
- ...training programs, analysis, 98-19.

Weight

- ...accident rate relation to body weight, 70-18.
- ...ATCS population, changes in, 71-19, 72-20.
- ...errors in stated estimates, 73-10.
- ...third-class certificate holders, changes in, 72-26.

Work

- ...age effects on tolerance, 63-33.
- ...alcohol effects, 82-3.
- ...altitude effects on tolerance, 63-33, 82-3.
- ...anxiety relation to workload in ATCSs, 73-15, 77-23, 80-14, 81-5.
- ...blood pressure effects, 66-36.
- ...capacity, after myocardial infarction, 64-2, 66-17, 66-21.
 - of ATCS students, 71-8.
 - related to age, 63-18.
 - with step test, 64-3.
- ...distractibility with monotony, 72-25.
- ...domestic-based stress, effects on work environment, 00-32.
- ...drug effects on performance, 63-12, 63-34.
- ...energy cost on treadmill, 62-5.
- ...fitness, field test for, 63-6.
- ...human tolerance, 62-6.
- ...measurement, of air traffic controller workload, 98-15.
 - of pilot workload, 77-15, 81-13.
- ...monotonous task performance correlates, 73-14.
- ...motivation of ATCS, 73-2.
- ...organizational climate, FSS, 97-12.
 - FAA, 98-24.
- ...passenger workload and protective breathing requirements, 87-2.
- ...safety climate, 97-8, 99-19.
- ...shift rotation effects, 65-5, 65-6, 81-4, 82-17, 83-17, 85-2, 86-2.
- ...shift work and performance, 97-25, 99-2, 00-10.
- ...sickle cell trait effects, 80-20.
- ...strength and endurance of female pilots, 72-27, 73-23.
- ...strength of flight attendants, 75-13.
- ...thermal balance in heat and cold, 66-23, 68-13.
- ...workload effects, on complex performance, 83-15.
 - flight progress strips, 98-26.

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